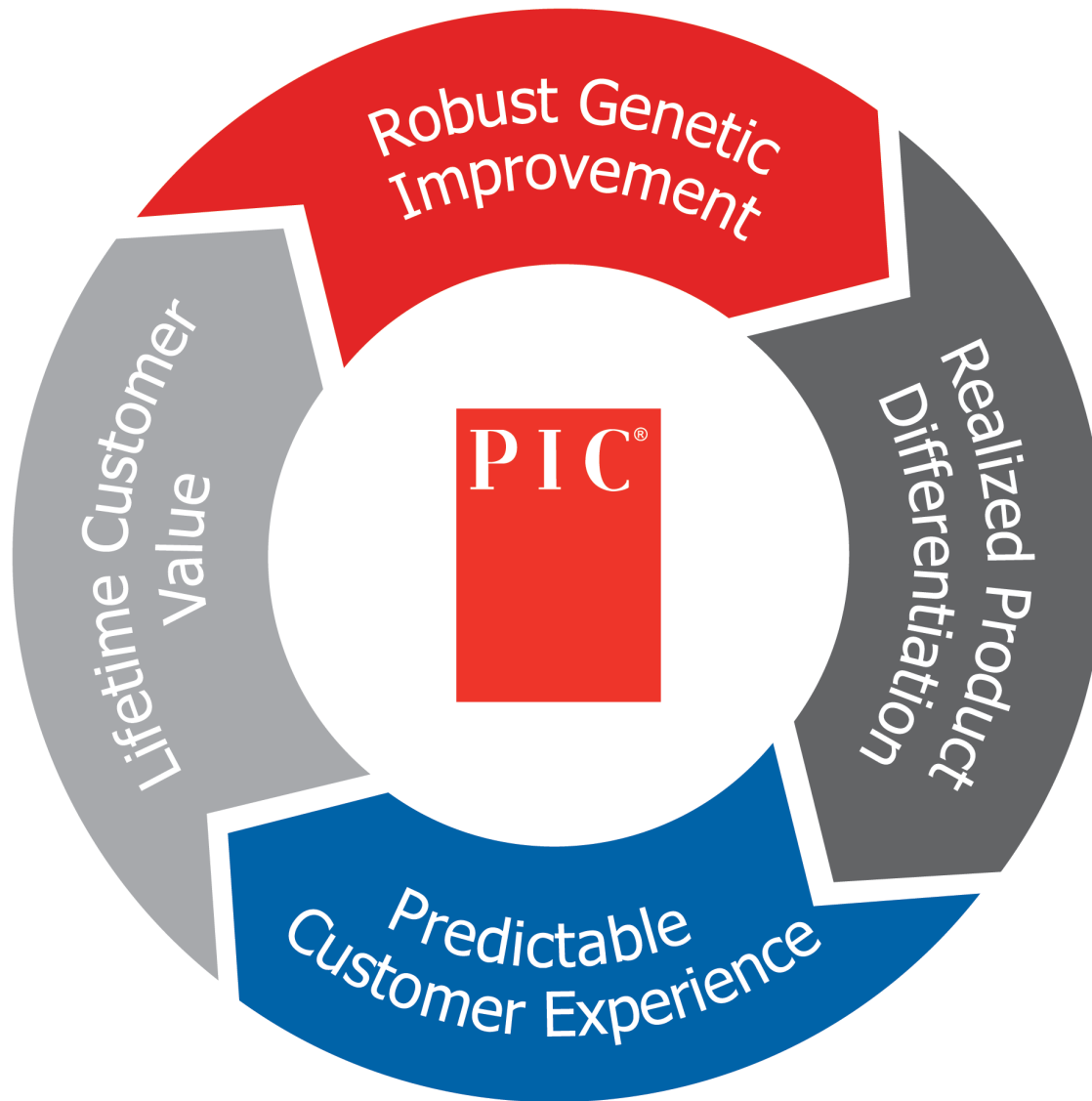


2018 PIC Canada Symposium

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“Never Stop Improving”



**How to deliver
\$100 more per sow**



The value of a sow





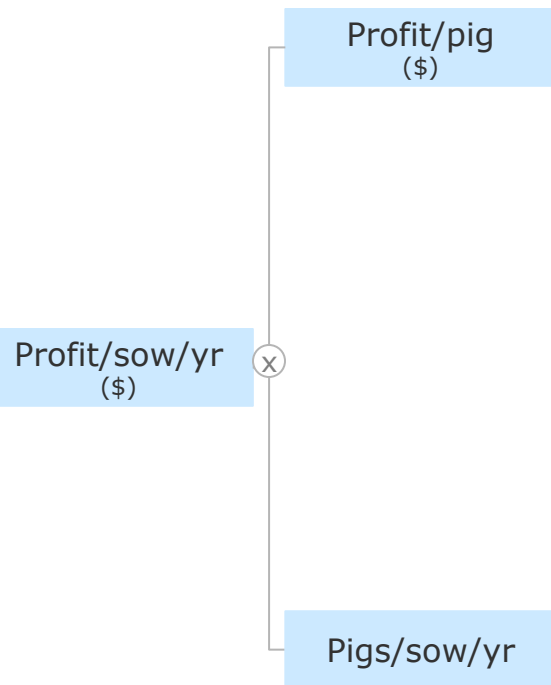
The value of a sow

Profit/sow/yr
(\$)



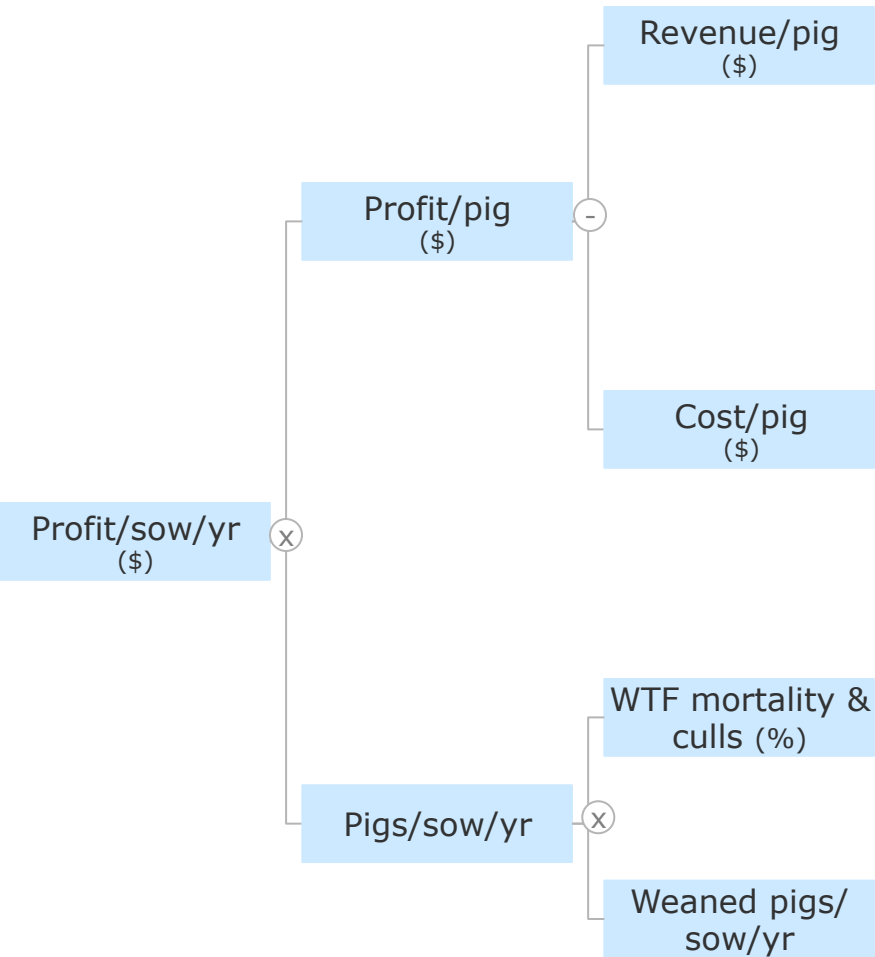


The value of a sow



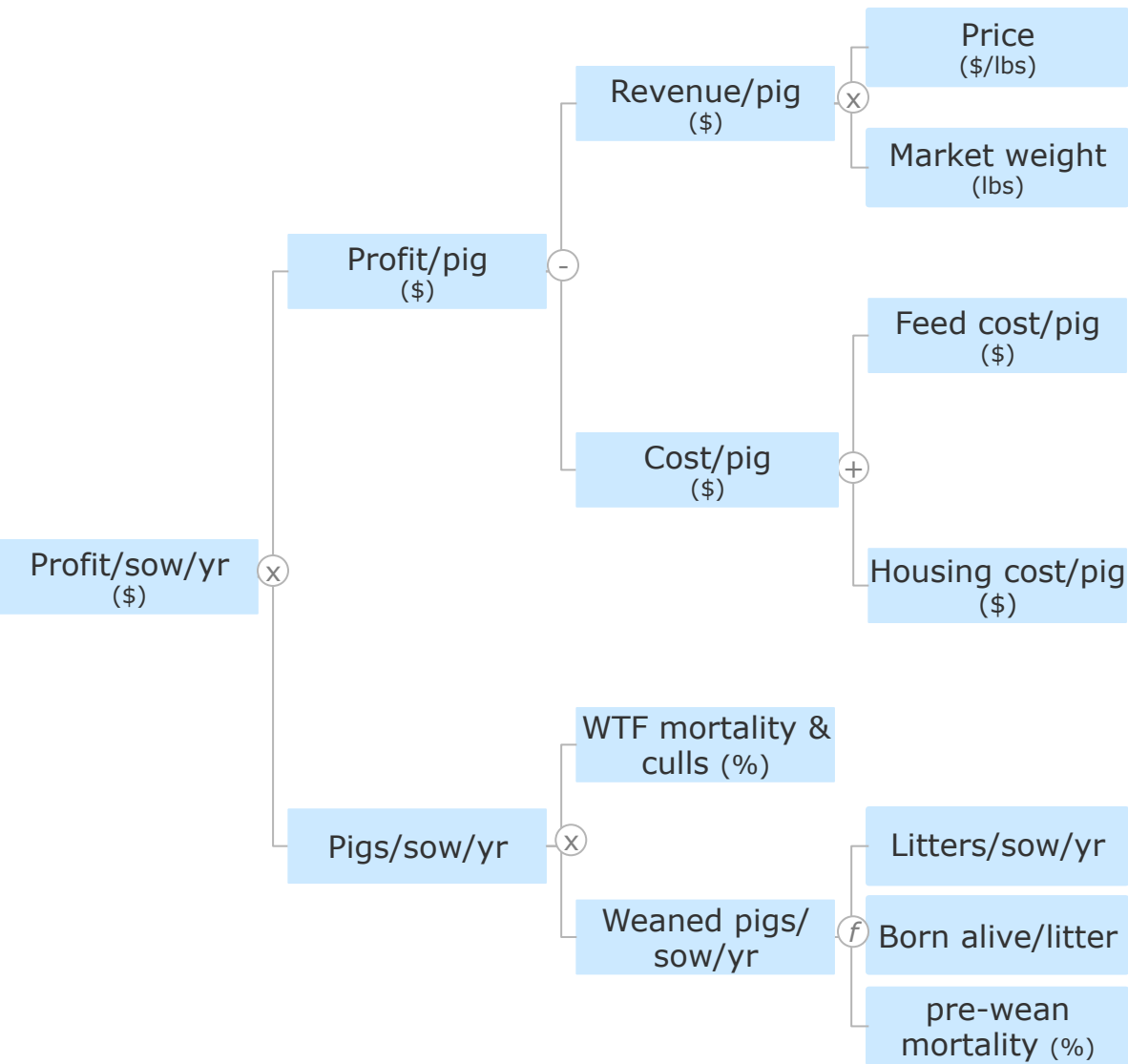


The value of a sow



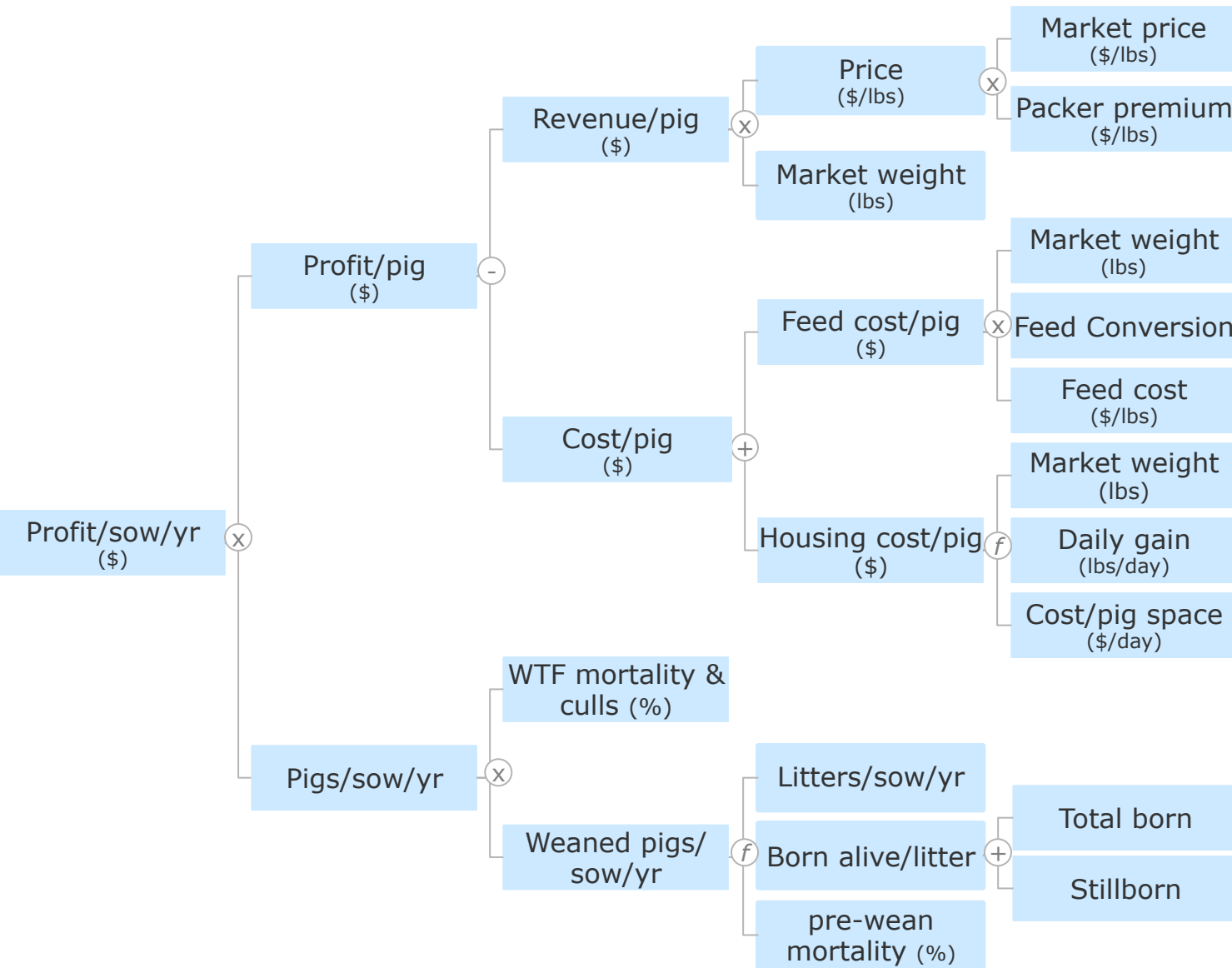


The value of a sow

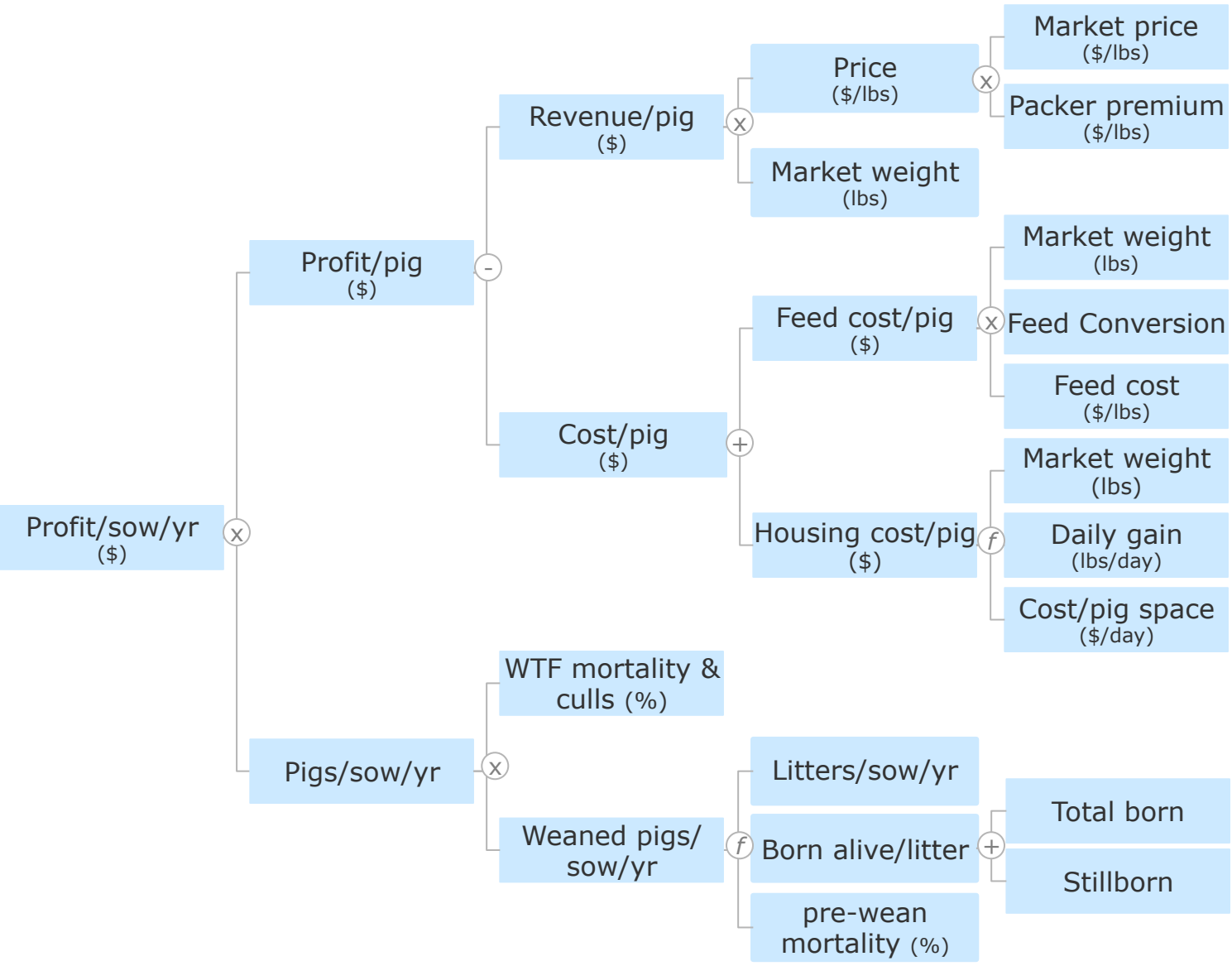


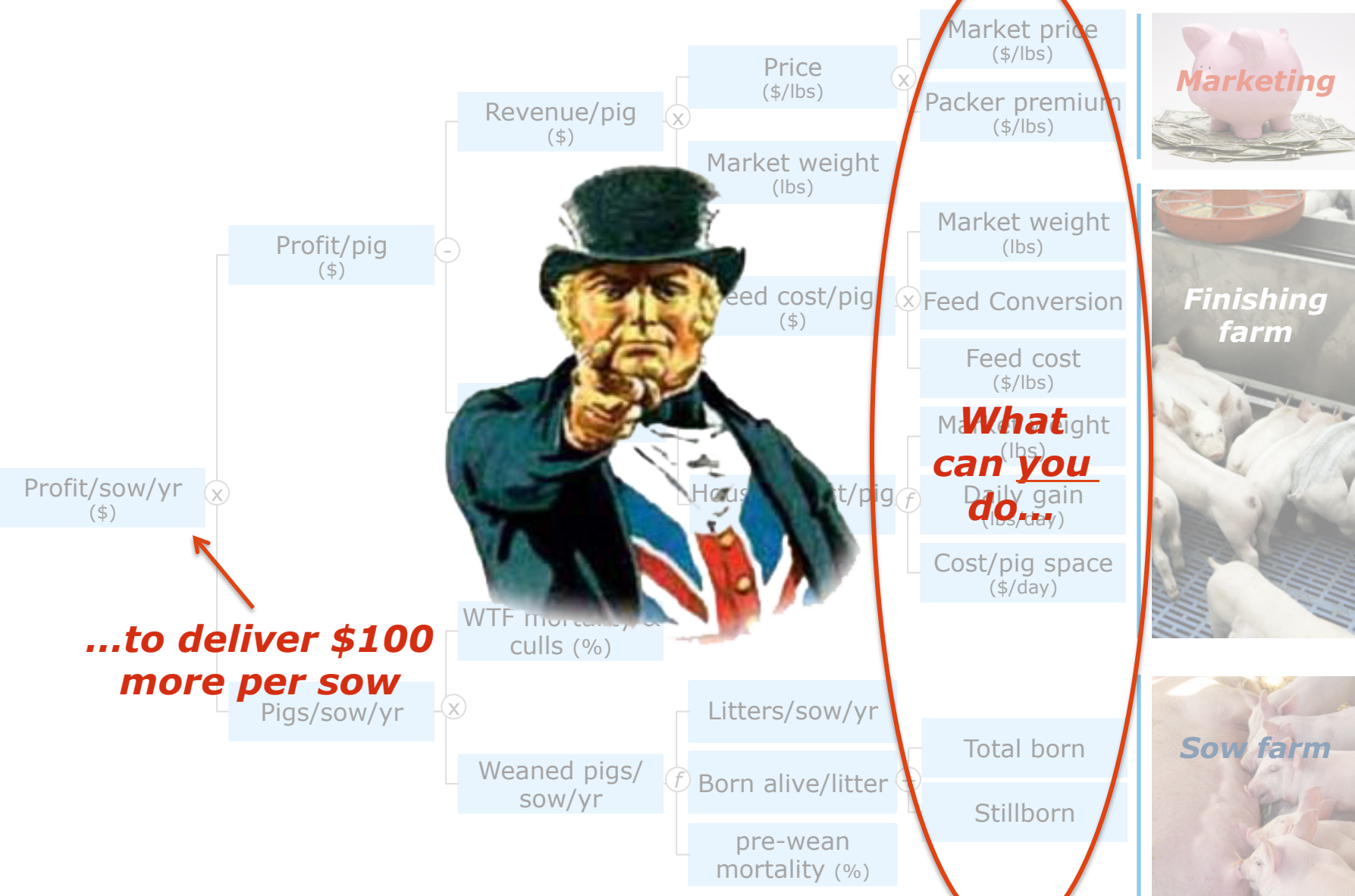


The value of a sow



The value of a sow





...to deliver \$100 more per sow





We would like to have you walk away with...



10 WAYS TO GET \$100 MORE PER SOW

1.
2.
3.
4.
5.
6.
7.
8.
9.
10.

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NEVER STOP IMPROVING

2.
10.





Agenda

Timing	Session	Speaker
9:30-10:00 a.m.	Check-In and Continental Breakfast	
10:00-10:05 am	Welcome	Mario Lapierre
10:05-10:30 am	What Do Top Producers Do?	Dan Hamilton
10:30-10:55 am	Reducing Cost & Losses in Finishing	Steffen Klenk
10:55-11:05 am	Break	
11:05-11:30 am	How to Get the Most out of Feed & Nutrition	Wayne Cast
11:30-11:55 am	Keeping Your Herds Healthy	Tom Riek
11:55-12:55 pm	Lunch	
12:55-1:20 pm	Cost-Competitiveness through PWM Control	Michel Lariviere
1:20-1:45 pm	Realizing Genetic Potential	Daniel Godbout
1:45-2:00 pm	Break- <i>Complete Q&A Card</i>	
2:00-2:20 pm	Never Stop Improving	Todd Wilken
2:20-2:50 pm	Question & Answer Session	Mario Lapierre & Speakers
2:50-3:00 pm	Final Wrap Up & Meeting Adjourned	



What Do Top Producers Do?

Dan Hamilton

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What Top Producers Do

Four key parts of presentation:

1. Culture of top companies or producers.
2. Production and cost advantages of Agri Stats
Top 25% in profit.
3. Benchmarking data from PIC customers.
 - Value of Benchmarking – PIC Navigator.
4. What does the future look like.



What Do Top Producers Do?

CULTURE

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CULTURE of Top Companies

- LEADERSHIP:
 - Management sets the culture.
 - Positive, motivating, inclusive, empowering, fun, rewarding, etc.
- TEAM:
 - Many parts – one body – same focus.
 - Different roles - each important and needed.
 - All know company purpose, program & goals.
 - Every team member on board & committed.
 - “Ride for the Brand”.





CULTURE of Top Companies

- USE OF DATA:
 - Production records a given but not enough.
 - Must have cost accounting and analysis!
 - Evaluate cost, performance and trends.
 - Benchmark or compare to peers.
 - Identify strengths and key opportunities.
 - Make use of data a regular and critical part of business operations:
 - Have analyst(s) in place.
 - Involve entire team in review and plans.
 - Make part of business culture!





CULTURE of Top Companies

- FOCUS:
 - Make decisions based on what is best for cost and profit!
 - Best performance does not necessarily equal best cost or profit.
 - Measure and evaluate performance and results.
 - Determine top three or so opportunities and goals – all stay focused on those.
 - Professional, fun, rewarding.



What Do Top Producers Do?

ADVANTAGES TOP 25% PROFIT

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Advantages Top 25% Profit

- Agri Stats data – *provided courtesy of Agri Stats*
- 2008 – 2015 calendar years
- 14 key cost and production metrics
- Some confounding included and accepted
- Measure variance of Top 25% in Profit vs. average of population
- Rank deviation to Average – largest deviation indicates largest advantage to Average
- See by year and 8 year average





Advantages Top 25% Profit

Advantages of the Top 25% in Profit*

VARIANCES TO THE OVERALL AVERAGE BY VARIABLE AND ADVANTAGE RANKING

	SALES \$/CWT	% CULL WT	FIN WT	FIN AGE	FIN MORT%	FIN ADG	FEED CONV	CAL FC 23-123 kg	FINISH \$/TON	COST \$/CWT	\$/WEAN PIG	LMSY	BORN LIVE	PRE-WN MORT%
--	-----------------	--------------	-----------	------------	--------------	------------	--------------	---------------------	------------------	----------------	----------------	------	--------------	-----------------

2015 Variance Ranking	8		12	11		13	14	10					9	
		2			1				4	5	6	7		3

2014 Variance Ranking	8		10	14		12	13	11					9	
		2			3				6	5	4	7		1

2013 Variance Ranking	10		12	9		11		8	13				14	
		1			2		7			6	4	5		3

2012 Variance Ranking			8	13	12	11	10	9					14	
	7	1							6	4	3	5		2

2011 Variance Ranking	8		10	12		9	13	11					14	
		1			3				6	5	4	7		2

2010 Variance Ranking	8		10	12			13	11				9	14	
		1			2	7			6	5	3			4

2009 Variance Ranking			8	9			11	10			13	12	14	
	3	1			2	6			7	5				4

2008 Variance Ranking				8	11		14	9			13	12	10	
	4	1	7			6			3	5				2

8 Year Average Variance Ranking			10	11		9	12	10				8	12	
	7	1			4				6	5	6			3



What Do Top Producers Do?

PIC BENCHMARKING & DATA

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Benchmarking

- **What is Benchmarking?**

At its simplest
meaning:
**It means to Improve
ourselves by looking
at others!**

- *"Benchmarking is the practice of being humble enough to admit that someone else is better at something and wise enough to try and learn how to match or even surpass them at it."* – American Productivity and Quality Center, 1988





PIC Sow Benchmark

		No. of Sows	No. of Systems	Total Born	PWM %	PSY	Farrow Rate	Sow Death Loss
Avg →	Total	875,399	21	14.6	13.4%	26.6	86.0%	10.5%
	Top 10%	80,787	6	15.1	10.4%	31.4	91.5%	7.3%
	Top 25%	219,452	12	14.9	11.5%	29.7	89.4%	8.6%
Top 50% →	Top 50%	355,855	15	14.7	11.9%	28.8	88.1%	9.3%

- Ranked on PSY





PIC Grow – Finish Benchmark



	Number Close-outs	Percent of Closeouts	Number of Pigs Sold	ADG, lb / d	Feed Conv. Ratio	Mortality Rate, %
Avg → Database Total	7,277		12,920,359	1.94	2.70	2.9
Top 1%	70	0.96%	93,972	2.15	2.25	1.3
Top 5%	362	4.95%	361,799	2.10	2.34	1.6
Top 10%	726	9.95%	786,195	2.07	2.39	1.8
Top 25%	1,817	24.79%	2,521,081	2.03	2.46	2.0
Top 50% → Top 50%	3,637	49.59%	5,740,967	1.99	2.54	2.3
Remaining 50%	3,640	50.41%	7,179,392	1.88	2.85	3.4

*The values displayed are from reporting systems only and are not representative of expected PIC product performance.

¹Closeouts were ranked separately for each year and production type based upon opportunity cost deviation from expected PIC 337 performance.

²All Others – all other companies reporting with data in the described time period and production type.

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Benchmarking – Next Step

- What is the value of improvement?
- What traits should I focus on first?
- What are my next steps?



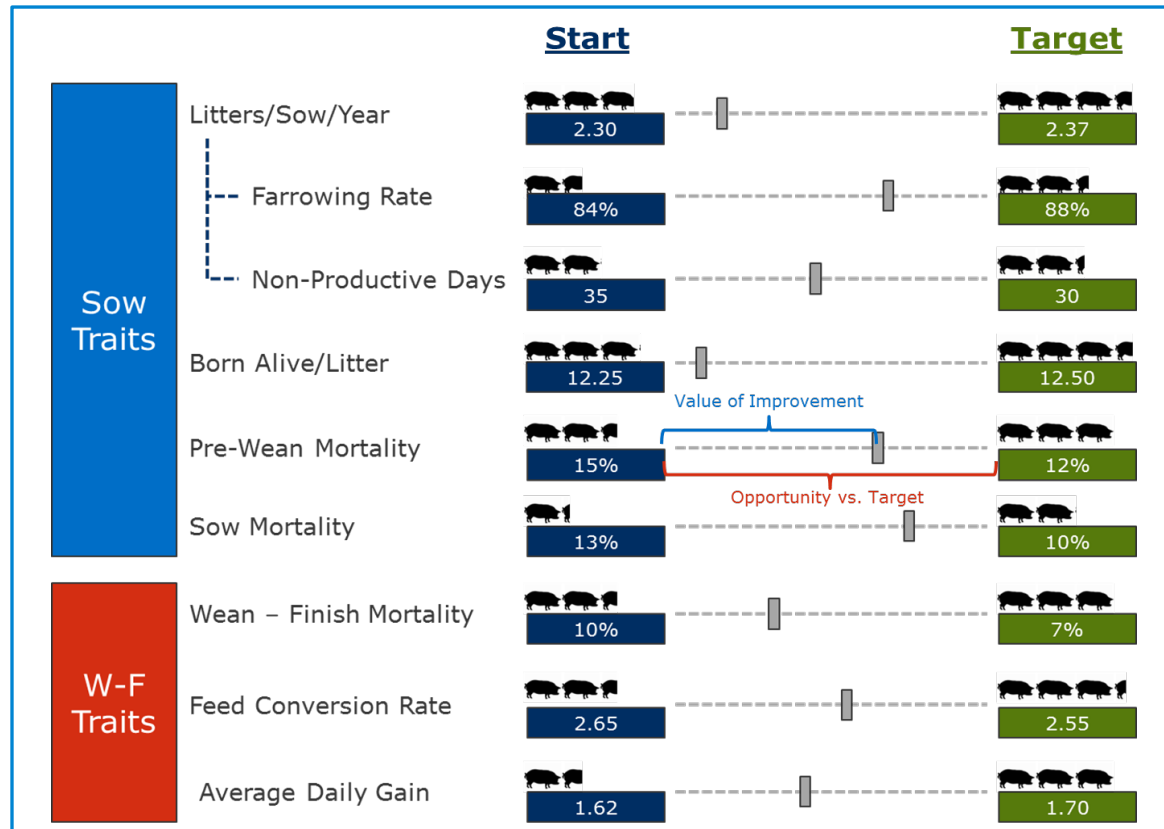


The PIC Navigator Tool

The PIC Navigator calculates profit potential by evaluating the impact of a trait improvement on the number of pigs produced per sow.

$$\frac{\text{Pigs}}{\text{Sow}} = \text{LSY} * \frac{\text{BA}}{L} * (1 - \text{PWM}) * (1 - \text{WFM})$$

Sow Farm
Finisher





Converting Throughput to Profit

Sow Farm

$$\text{Throughput} = \frac{\text{Weaned Pigs}}{\text{Sow}} = \text{LSY} * \frac{\text{BA}}{L} * (1 - \text{PWM})$$

$$\text{Profit} = \left[\frac{\text{Weaned Pigs}}{\text{Sow}} * \frac{\text{Value}}{\text{Weaned Pig}} \right] - \left[\frac{\text{Weaned Pigs}}{\text{Sow}} * \frac{\text{Cost}}{\text{Weaned Pig}} \right]$$

* **Note:** cost is calculated on current weaned pig headcount. Increasing sow efficiency decreases cost/pig for the system.

Finisher

$$\text{Throughput} = \frac{\text{Market Pigs}}{\text{Sow}} = \text{LSY} * \frac{\text{BA}}{L} * (1 - \text{PWM}) * (1 - \text{WFM})$$

$$\text{Profit} = \left[\frac{\text{Market Pigs}}{\text{Sow}} * \frac{\text{MktWeight}}{100} * \text{MktPrice} \right] - \left[\frac{\text{Market Pigs}}{\text{Sow}} * \frac{\text{MktWeight}}{100} * \frac{\text{Cost}}{\text{Mkt Pig}} \right]$$

* **Note:** cost is calculated on current market pig headcount + feed cost of additional pigs.





Bringing It All Together



Priority

Source	Trait	Start (Average)	Target (Top 50%)	Improvement	Value of Improvement (\$/sow/yr)
Sow Benchmark	Farrowing Rate	86%	88.1%	2.1%	\$17.74
	Born Alive/Litter	13.14	13.23	0.09	\$5.79
	Pre-wean Mortality	13.4%	11.9%	1.5%	\$14.63
	Sow Mortality	10.5%	9.3%	1.2%	\$5.81
Grow-Finish Benchmark	Wean-Finish Mortality	2.9%	2.3%	0.6%	\$10.71
	Feed Conversion Ratio	2.70	2.54	0.16	\$136.54
	Avg Daily Gain (lb/d)	1.94	1.99	0.05	\$27.49



Sow Farm Opportunity:

\$43.97/sow/yr

\$1.67/pig/yr

Finisher Opportunity:

\$174.74/sow/yr

\$6.82/pig/yr

Total Opportunity:

\$218.71/sow/yr

\$8.49/pig/yr

* LSY = 2.32, Market Price = \$65/cwt



What Will the Future Look Like?

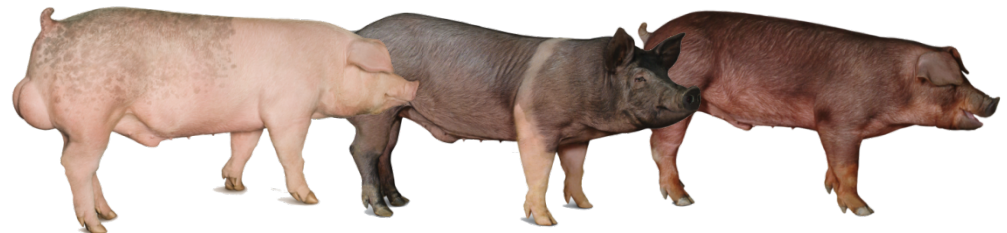
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Performance Potential

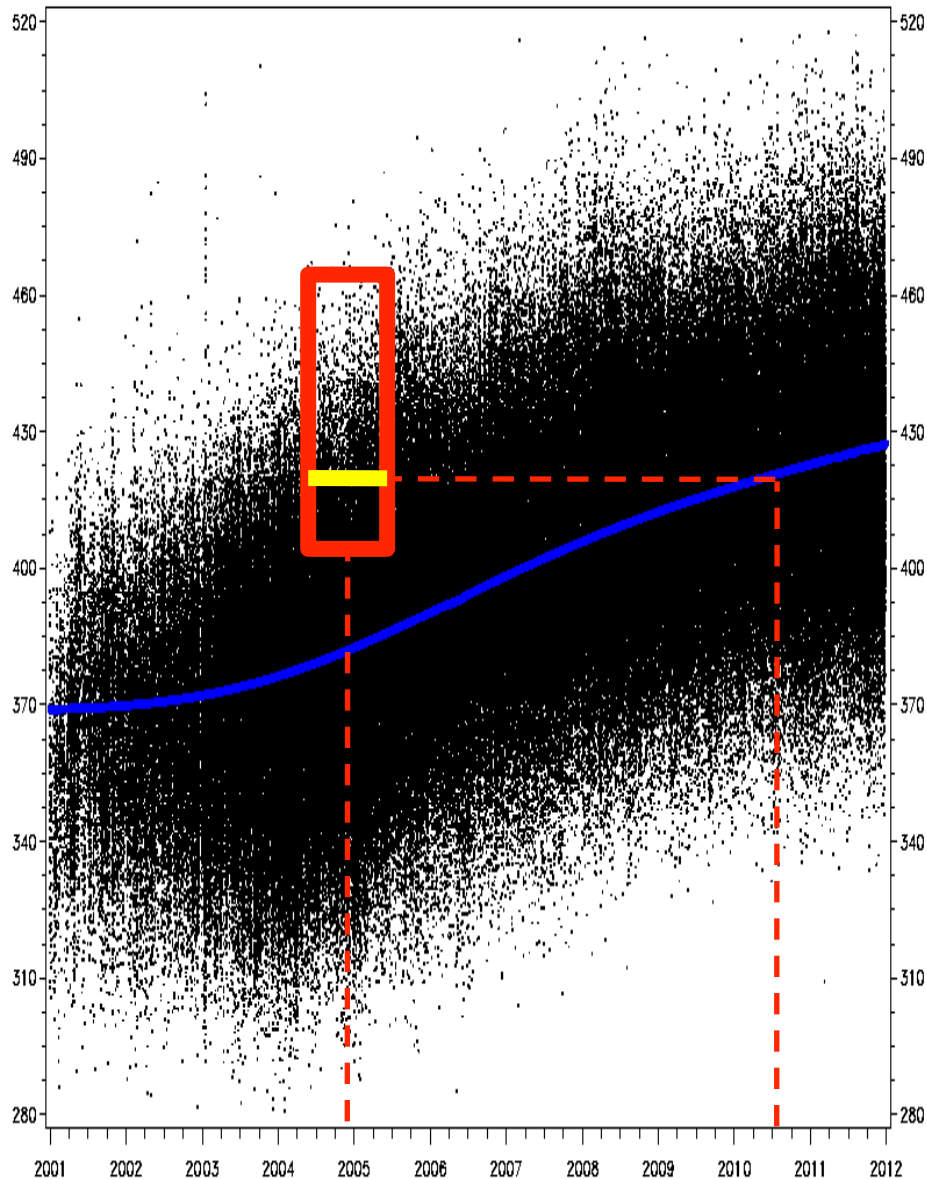
<u>Product</u>	<u>Test ADG, grams/day</u>		<u>Test FCR</u>	
	<u>Average</u>	<u>Top 10%</u>	<u>Average</u>	<u>Top 10%</u>
PIC280	1070	1265	1.99	1.71
PIC327	1061	1238	1.91	1.60
PIC337	1138	1315	1.80	1.52

- Test performance over the last 12 months
- Approximately 10,000 boars





Pushing Biological Limits



- The top-25 % for genetic LTGR potential in 2004 (n=11,673 here)
- LTGR potential ≥ 404 g/d, **mean** at 419 g/d
- The population mean reaches 419 g/d by early 2010
- Set the diet according to the top-25% requirements of 6 years ago





Working to Deliver the Future

	Today	Annual Change	2027
Pigs / Sow / Year	32.5	1.1	43.5
Weaned / Litter	13.3	.45	17.8
Kgs Weaned / Sow / Year	184.6	6.80	252.7
Pigs Weaned / Sow / Lifetime	60.0	1.3	73.0
Kgs Sold / Sow / Year	3857	172.6	5584
% Sold	93	.35	96.5
Avg Market Weight (kgs)	129.7	1.32	143
Post-Wean Feed Efficiency	2.20	.03	1.90





Take Home Message

- Top companies and producers build and maintain a culture that empowers people and uses data to focus on cost, improvement and profitability.
- The industry continues to improve performance and efficiency over time.
- PIC Benchmarking and customer data demonstrates PIC's economic advantage and improvements made through the "Robust Genetic Improvement, Technical Service and Health Assurance Programs"



Driving Excellence in Wean to Finish

Opportunities for Enhancing Performance and Operation Cost

Steffen Klenk

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Not all weaned pigs have the same condition for growing in our W2F barns!





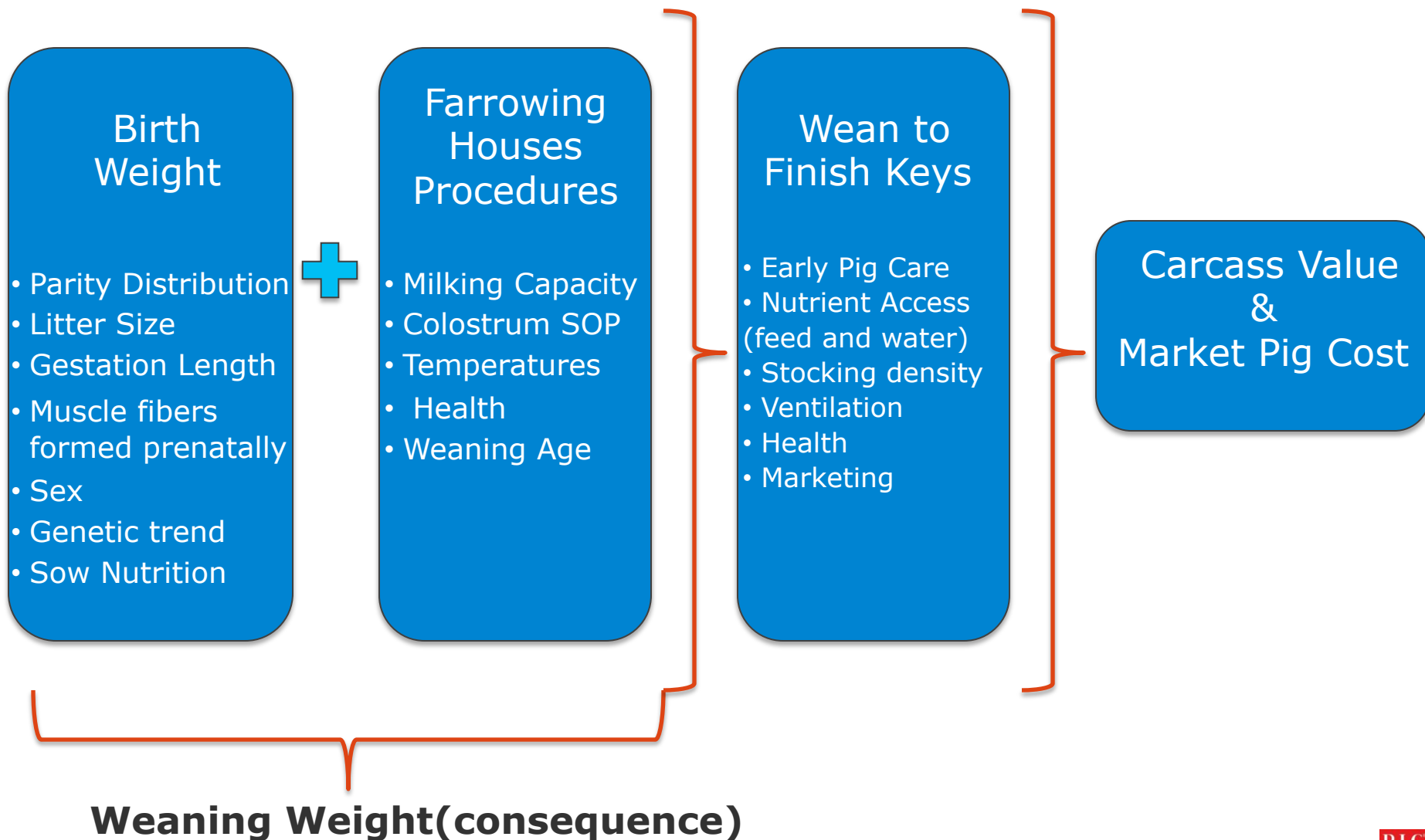
Outline

1. Piglet quality: birth weight and weaning age
2. Wean to Finish (W2F) Considerations
 - ✓ Early Pig Care
 - ✓ Stocking Density
 - ✓ Water Availability
 - ✓ Temperature
 - ✓ Health
 - ✓ Genetic



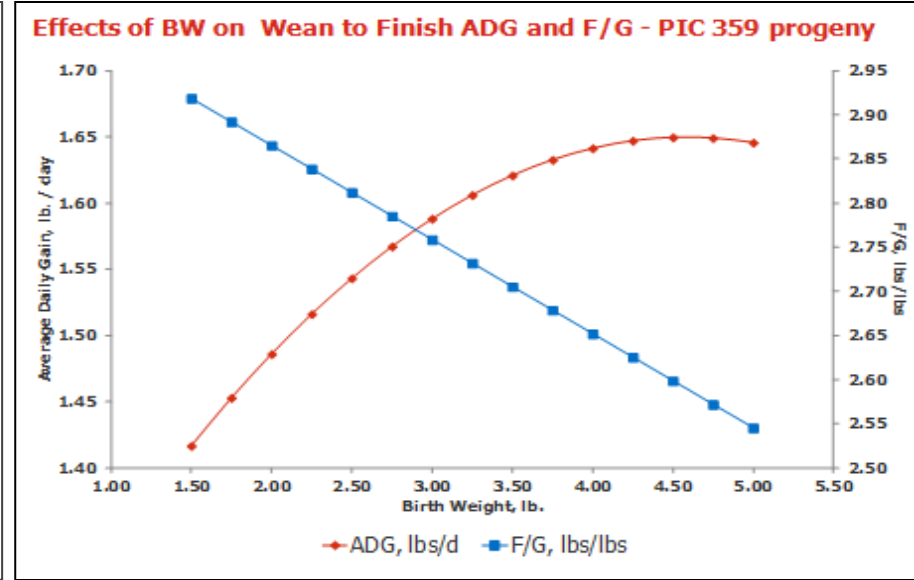
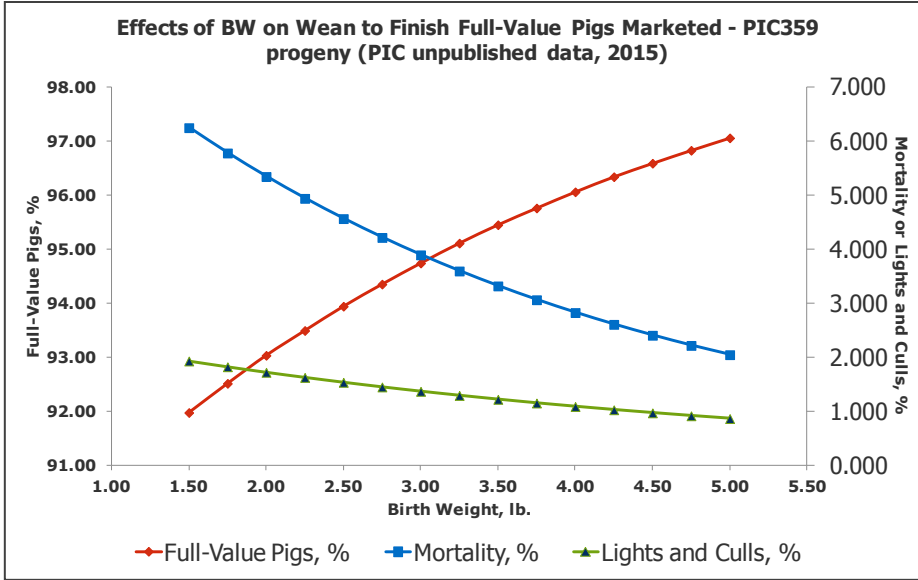


Key Biological & Management Factors





Birth Weight - W2F Results



BW < 3lb
Good
W2F practices

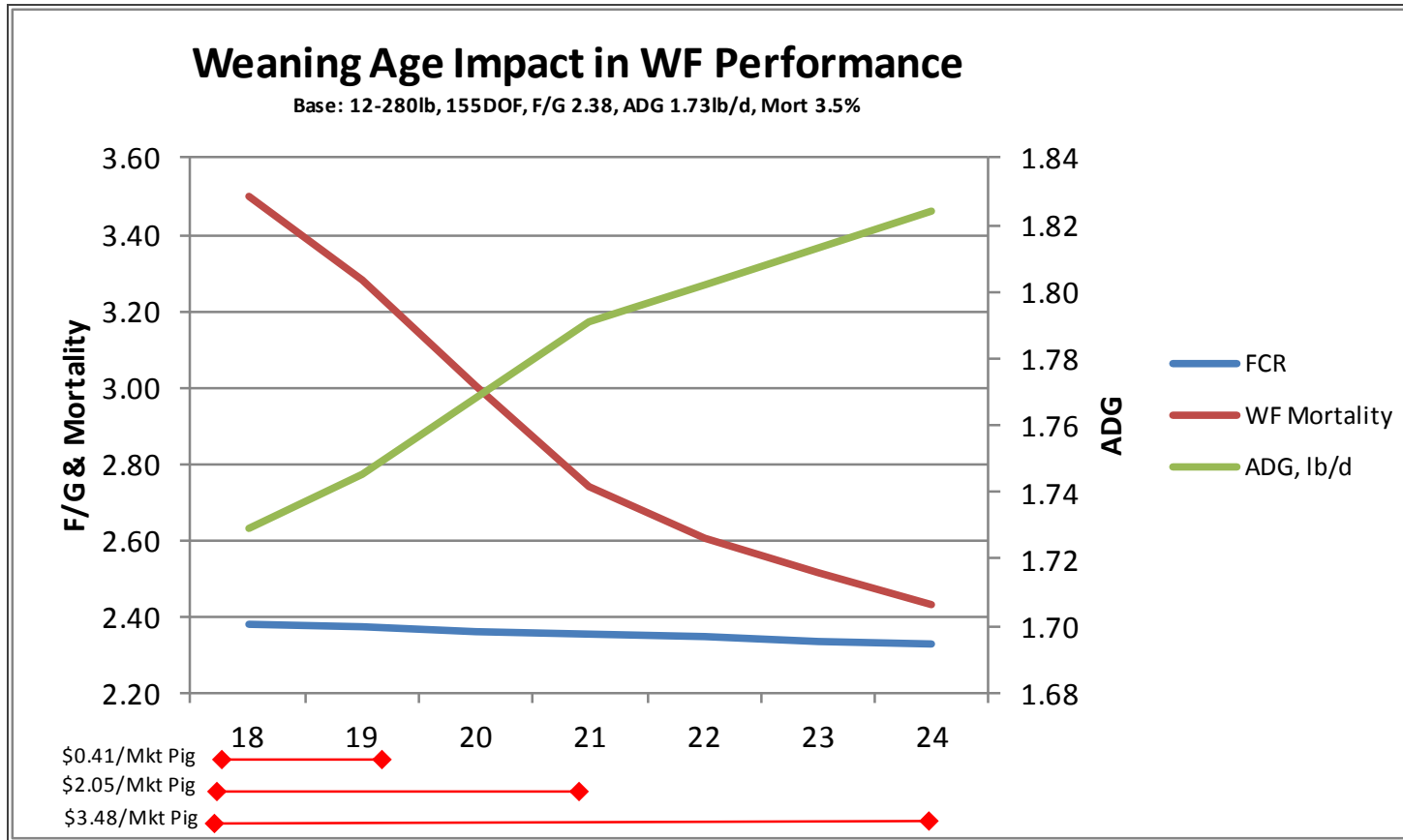


BW > 3lb
Good
Pigs





When We Want... Better WF Pigs



1,000 sows -28PYS, Base 18ds	19	21	24
Opportunity Cost/wk	\$221	\$1,104	\$1,874



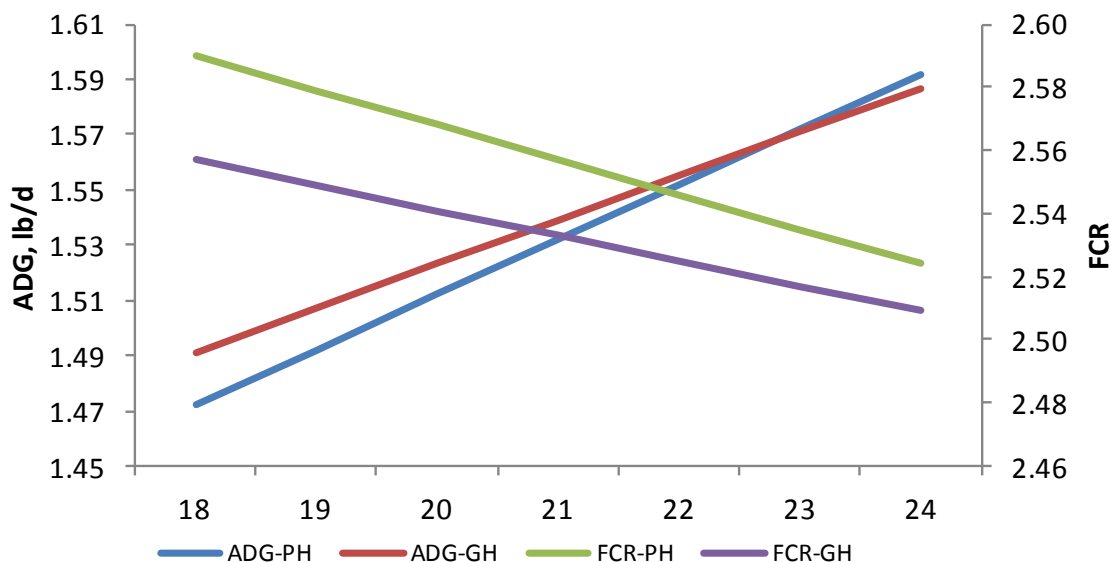


Weaning Age Impact in W2F with Health Challenge

Customer Research, 2015. Unpublished

Graph based in prediction linear equations to estimate the effects of increasing weaning age on days to 300 lb of BW, ADG and F/G.

Weaning Age Impact in ADG and FCR under Poor (PH) and Good (GH) Health Scenarios



Estimation based in Rosero, Donovan and Boyd, Hanor Research, 2015

Opportunity Cost/pig for moving weaning age from 18-24 days

Health Status	Days 300lb	Feed Cost	Total
Good	\$2.12	\$1.58	\$3.71
Poor	\$2.56	\$4.72	\$7.28

Good health conditions, no PRRS, no PEDv
Poor health conditions: +PRRS and +PEDv





Key WF Factors - Slat Level



Early Pig Care Considerations

(AT SLAT LEVEL)

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Early Pig Care- Room Temperature

Plastic flooring and solid side



No Comfort Zone

DOF	11lb	14lb
1	84	81
7	82	79

W/Comfort Zone

11lb	14lb
73-74	71-70
72-73	70-69

Slat flooring and solid side



No Comfort Zone

DOF	11lb	14lb
1	86	83
7	84	82

W/Comfort Zone

11lb	14lb
75-76	73-72
73-74	71-70

Note: When comfort zone is removed, the temperature back to normal DRT





Early Pig Care- Early Feed Intake

Mat Feed Training

Gruel Feeding



Concept	Detail
---------	--------

Recipe	1lb per 40 pigs per day
--------	-------------------------

Space/pig	0.4 ft ²
-----------	---------------------

Frequency	4-6 times/day @ 3-7 days
-----------	--------------------------

Expected Result	Reduction in sorting pigs, Less scours and better nursery performance.
-----------------	--

Goal	Achieve a feed intake of 3-4lb in first week and identify pigs that are not competing well
------	---

Concept	Detail
---------	--------

Recipe	8 oz feed & 24 oz H ₂ O/15 pigs
--------	--

Space/pig	3 inches of linear feeder space
-----------	---------------------------------

Frequency	3 times/day @ 2-3ds
-----------	---------------------

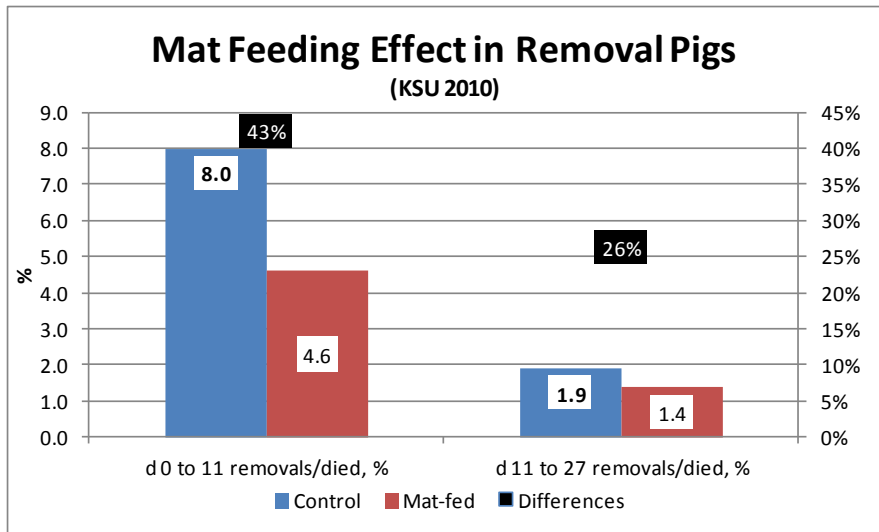
Expected Result	Improve feed intake in smaller and poor competitors
-----------------	---

Goal	Avoid starve outs, dehydration and recover body condition in poor competitors
------	---





Early Pig Care- Mat Feed Training



ADG could be impacted by 5% in the first 27 DOF

Mat Investment

60 pigs of Mat capacity@4'x6'
1,000 pigs/room=17-18 mats
Cost \$47.5 /mat @ 3 useful life

Mat Investment= \$285/yr

Additional Income for +5% ADG

+0.91lb/pig* x 960pigs sold/room**
x \$0.26/lb (2015)

Nursery

x 6turns/yr

Additional Income= \$1,363/yr

W2F

x 2turns/yr

Additional Income= \$454/yr

*Each lb at the end on nursery represents 2.4 market lb. **4% W2F mortality

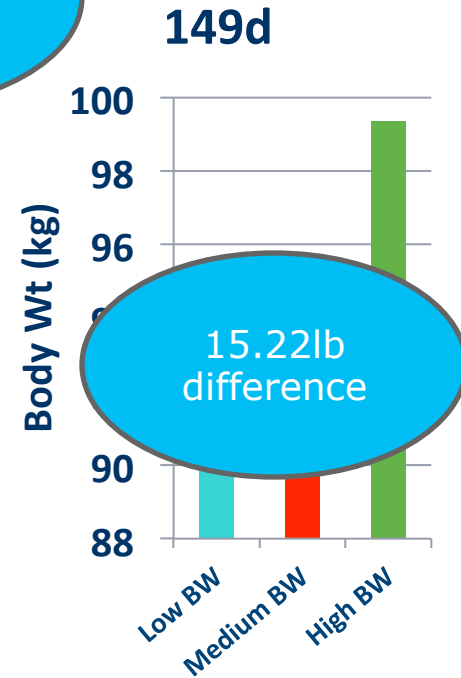
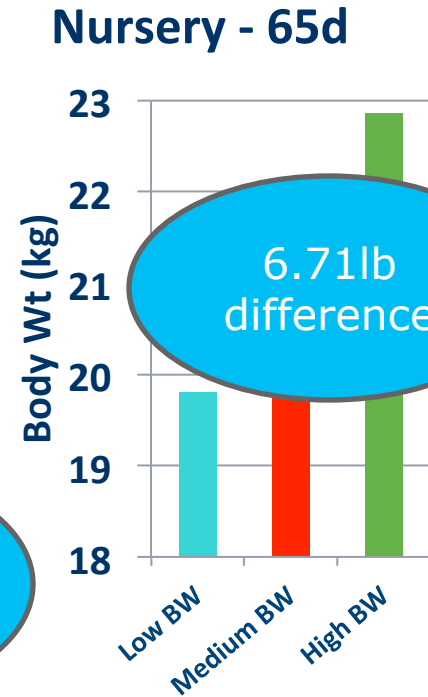
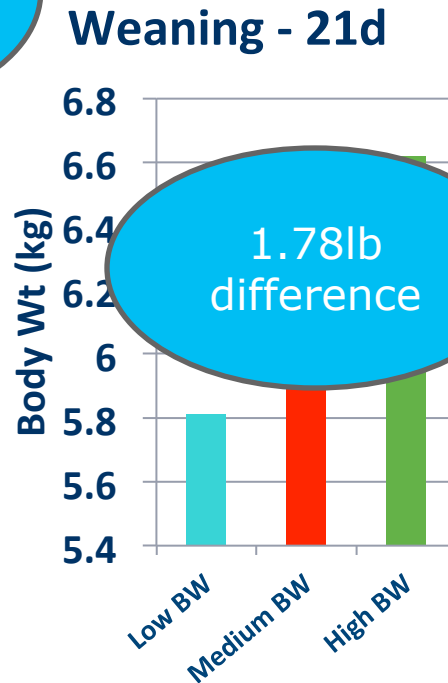
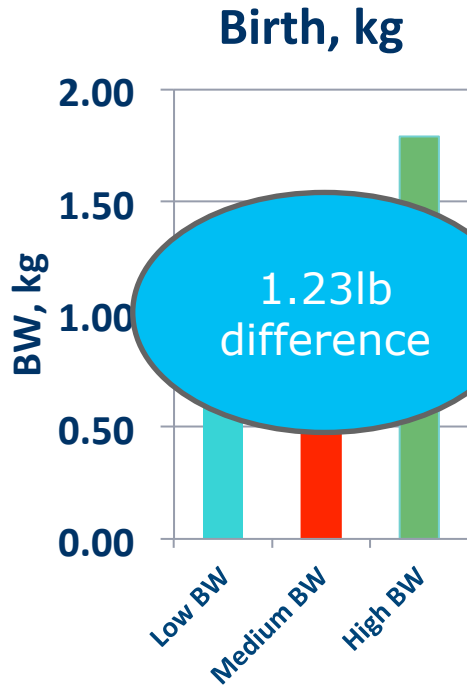




From Birth Weight to Market

Slide used by Jennifer Patterson, 2013 (Swine Reproduction and Development Program)

Body Weight till 149 days

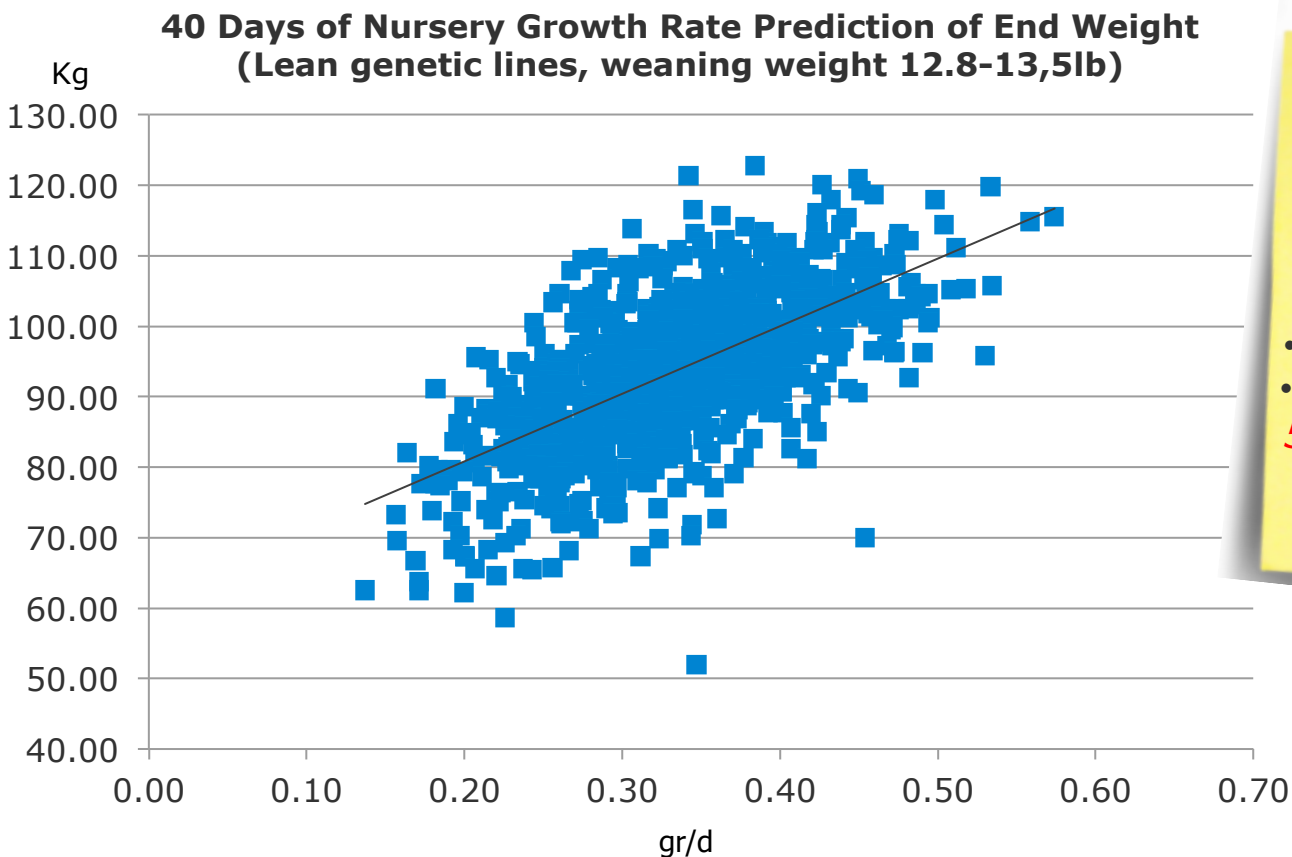


HW: range 3.96 to 4.84 lbs- LW: range 1.76 to 2.64lbs

Smit, 2013



ADG of first 40 DOF vs. Market Weight



Example

- 1,000 sows with 26 PSY
- 24.18 FVP/sow (93%)
- 24.180 market pigs

• 1 additional lb/nursery pig

• 24.180 pigs/yr x 2.4lb :

58,000 additional lbs/1k sows

X \$0.26/lb MOFC

\$15,080/yr/1k sows

Nursery: 1 lb at the end of day 40 on feed = 2.4 lb at market

Stocking Density

"more than just floor space"
(AT SLAT LEVEL)

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Stocking Density- Finishing Pig Example

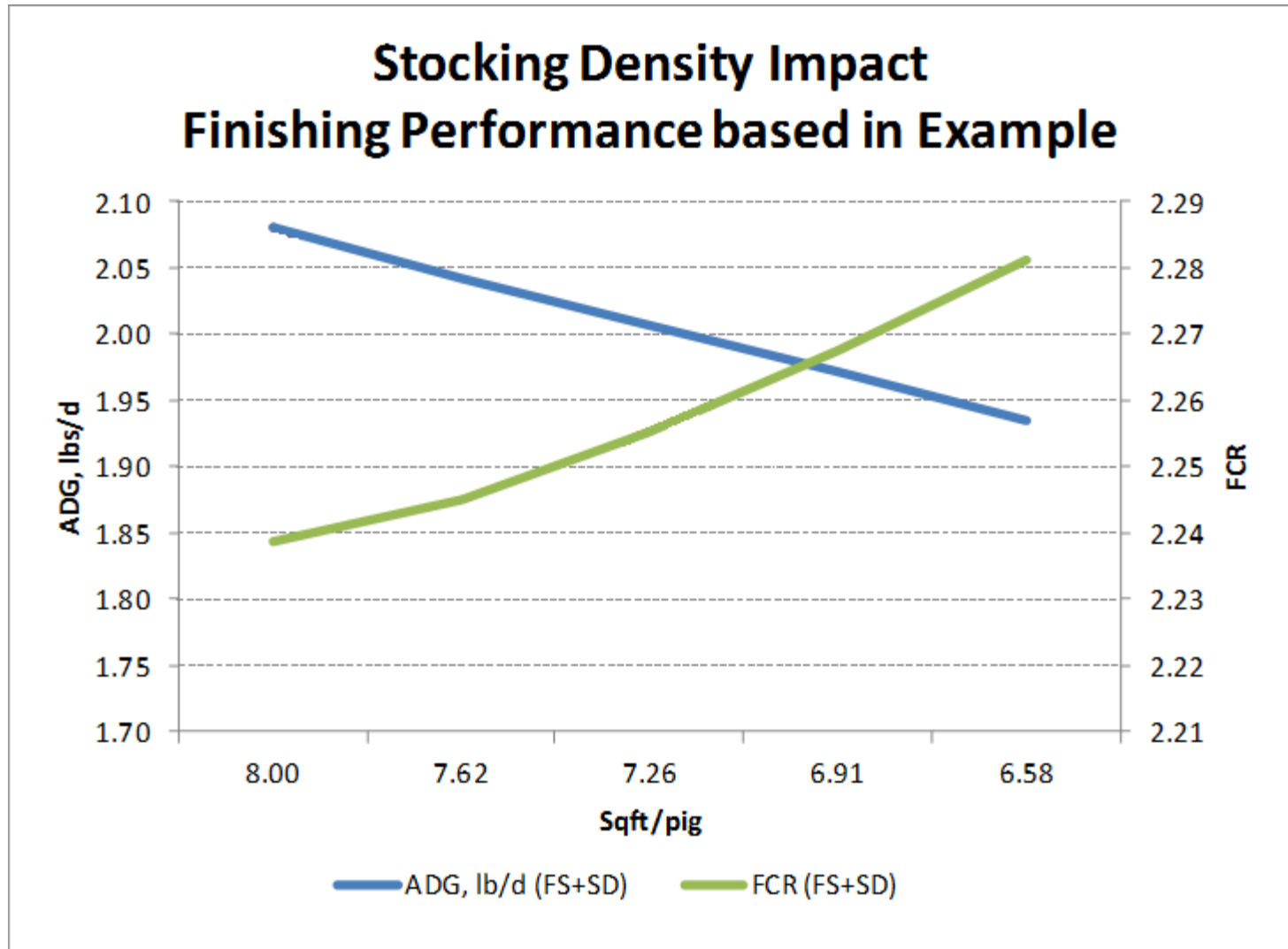
Market Weight Fixed at 280lb.

Ideal 8sqft/pig	Indicator	Current 7.62sqft/pig	+5% 7.26sqft/pig	+10% 6.91sqft/pig	+15% 6.58sqft/pig
1,125	Pigs/Barn	1,181	1,240	1,302	1,367
56	Pigs/Pen	59	62	65	68
~2.0	Feeder Space in/pig (100in/feeders)	1.69	1.61	1.54	1.46
10	Pigs/Drinker	14.8	15.5	16.3	17.1
15,750	Minimum Vent. Needs CFM/ Market Pig	16,538	17,364	18,233	19,144
100	Max.Vent. Tunnel % of Air Exchange by Pig	95	91	86	82





Finishing Indicators Impacts



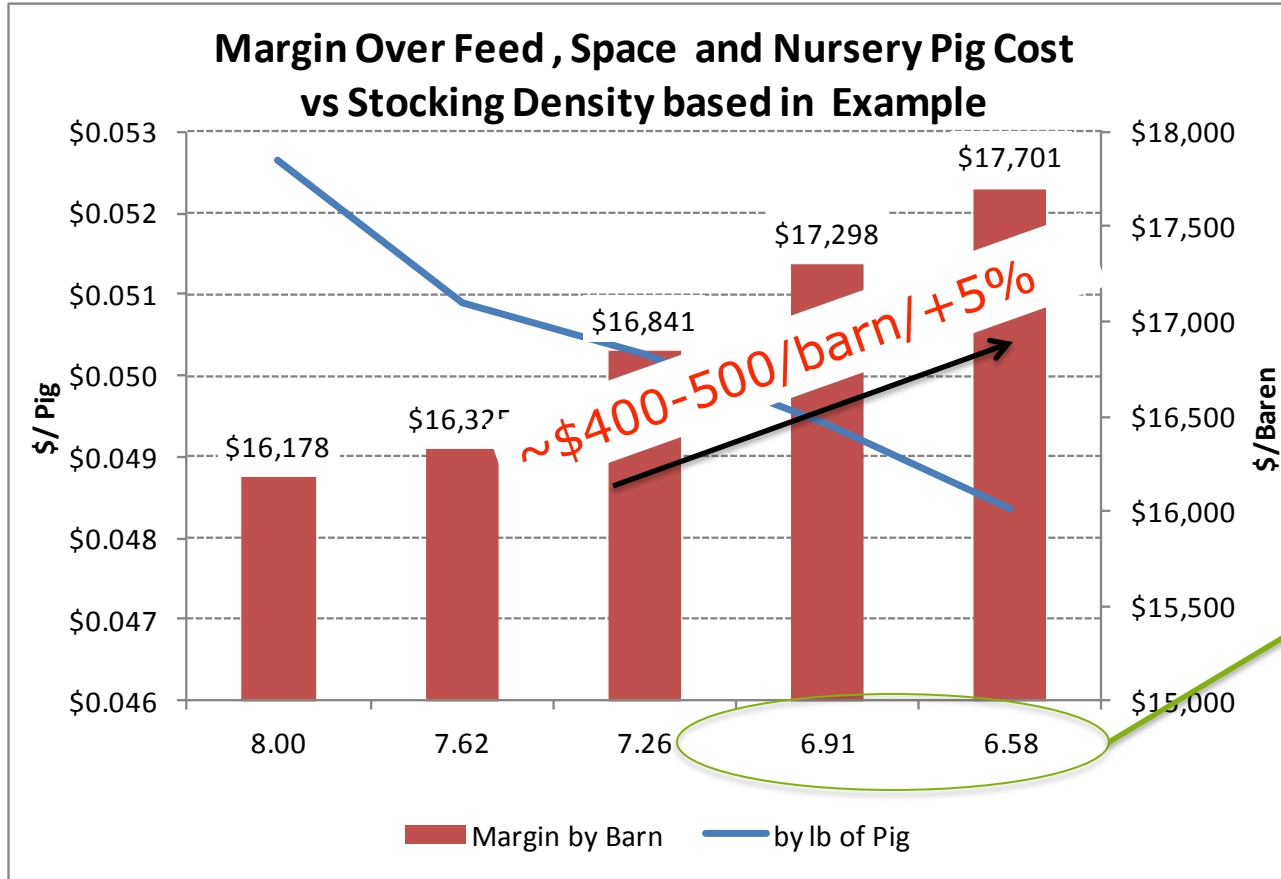
Example based in slide 6 data. F/G value is including part of mortality effect. Personal estimation in water availability impact





Economics by Barn

Market Weight Fixed at 280lb. Finishing Pigs



Ventilation Capacities

Animal Welfare

Vices losses

Manure Storage

Strong Marketing Strategies are needed

Example based in slide 6 data. Live Price: \$0.53/lb, Space cost: \$0.12/day/pig, Feed Cost; \$0.1/lb, Nursery Pig Cost; \$50/pig





Flexibility by Drinkers & Feeder Space

Market Weight Fixed at 280lb. Finishing Pigs

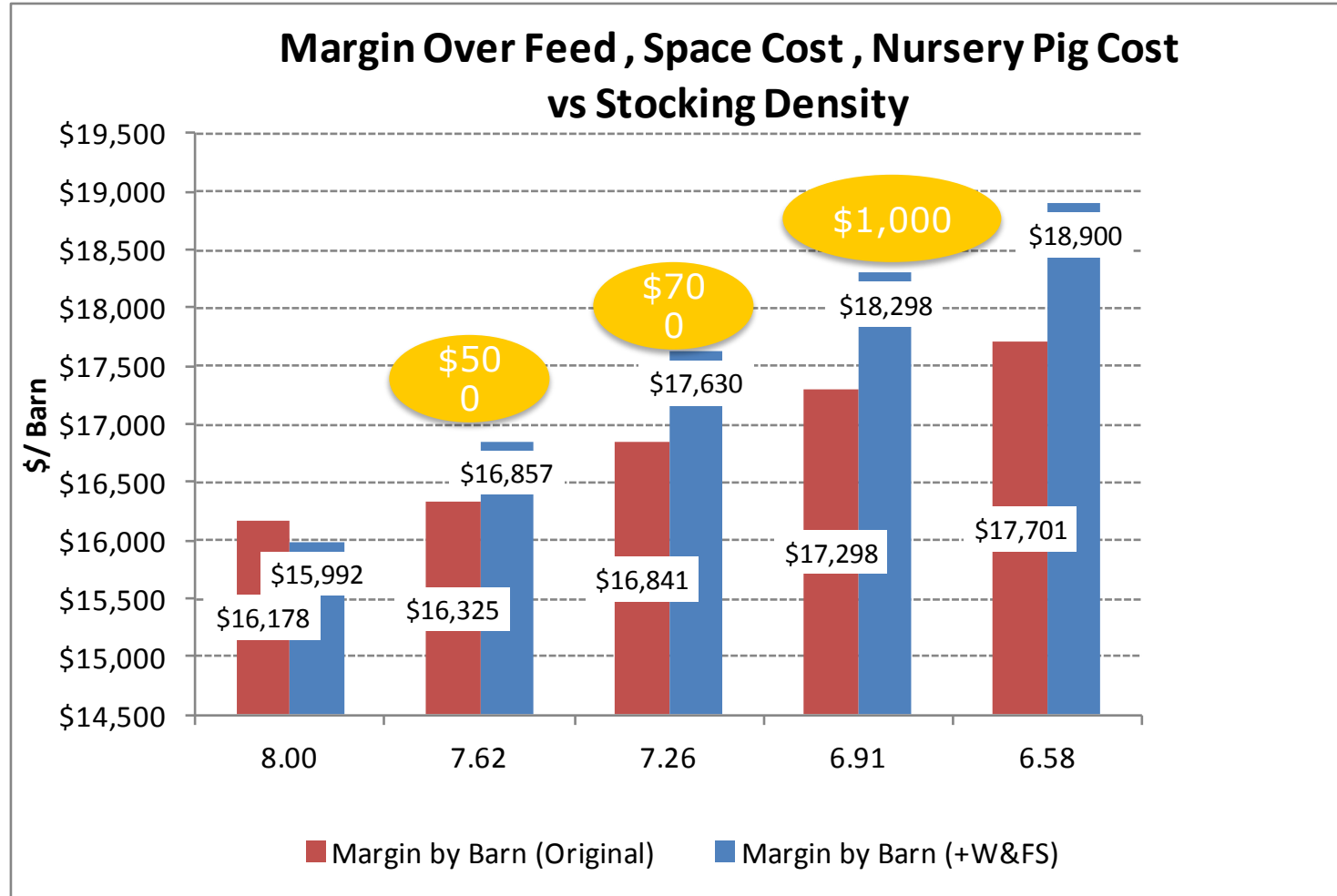
Ideal 8sqft/pig	Indicator	Current 7.62sqft/pig	+5% 7.26 sqft/pig	+10% 6.91sqft/pig	+15% 6.58sqft/pig
1,125	Pigs/Barn	1,181	1,240	1,302	1,367
56	Pigs/Pen	59	62	65	68
2.0	Feeder Space in./pig (120in /feeders)	2.03 (1.69)	1.93 (1.61)	1.84 (1.54)	1.76 (1.46)
10	Drinkers/Pig	9.8 (14.8)	10.3 (15.5)	10.9 (16.3)	11.4 (17.1)
15,750	Minimum Vent. Needs CFM/Market Pig	16,538	17,364	18,233	19,144
100	Max.Vent. Tunnel % of Air Exchange	95	91	86	82
135,000	Max.Vent. Needs. No Tunnel. CFM/Barn	141,750	148,838	156,279	164,093





Barn Flexibility and Economic Impacts

Market Weight Fixed at 280lb. Finishing Pigs

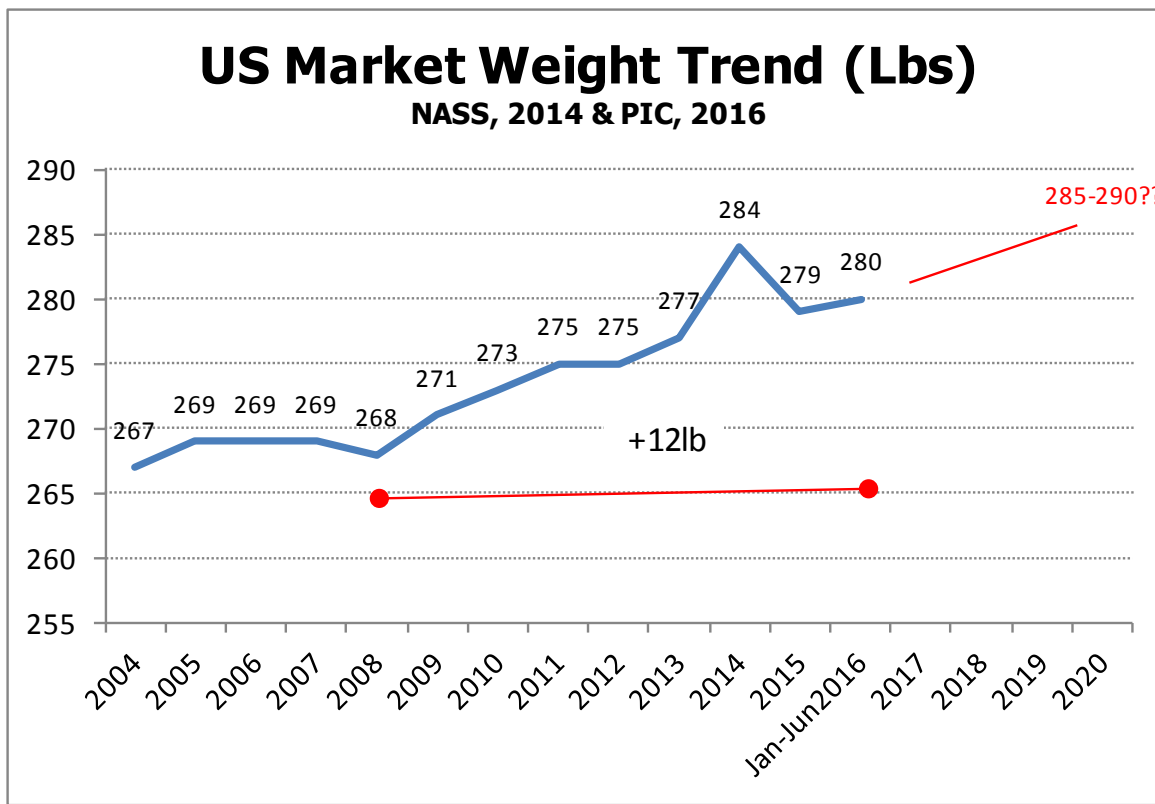


Example based in slide 6 data. Pig Cost isn't included. Price: \$0.6/lb, Space cost: \$0.12/day/pig, Feed Cost; \$0.1/lb





When Market Weight Increases....

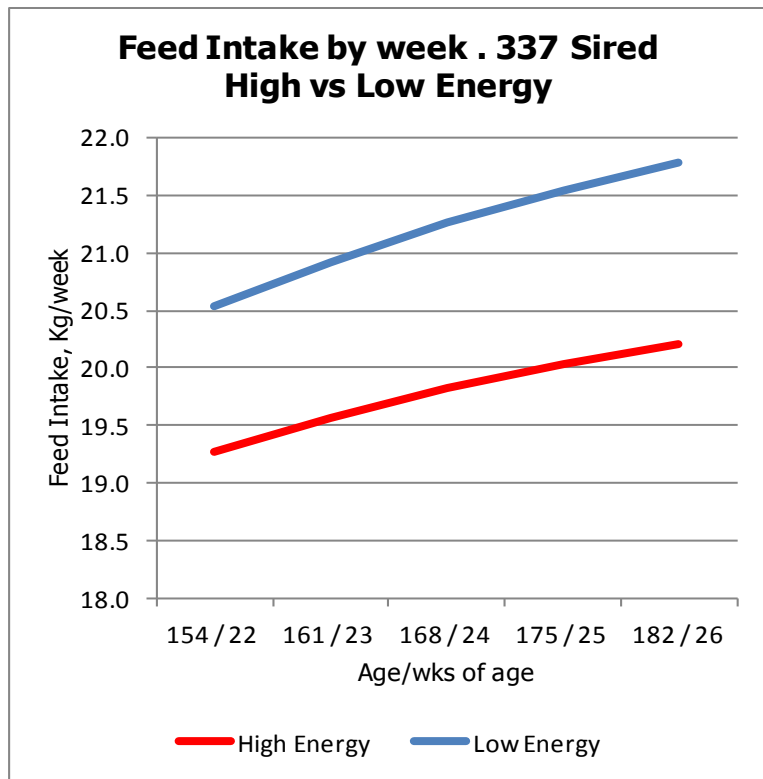


Indicator	270 vs. 280 lb
Stocking Density	+3.0%
Feeder Hole Space/Feeder	+1.3%
Feed & Water Intake (Cumulative)	+6.6%
Heat Production, W/Kg	+1.7%
Transport Space -Market Pig	+7.1%

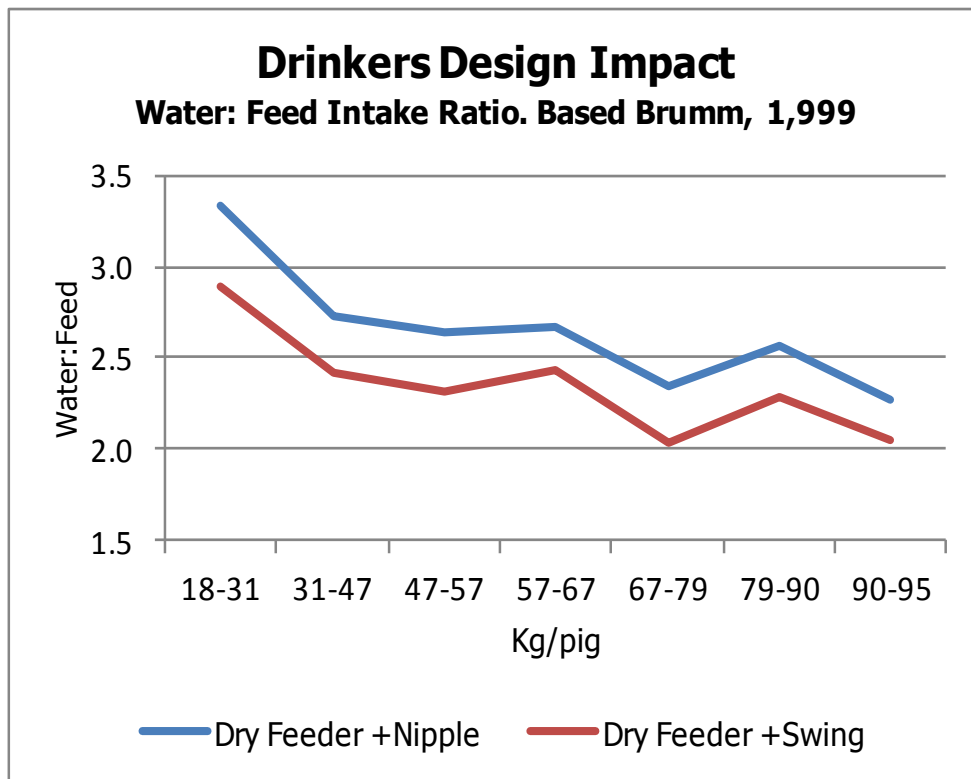




When Diets or Drinkers Change...



PIC Executive Summary 49-51



Swine Health and Production. Volume 8, Number2.

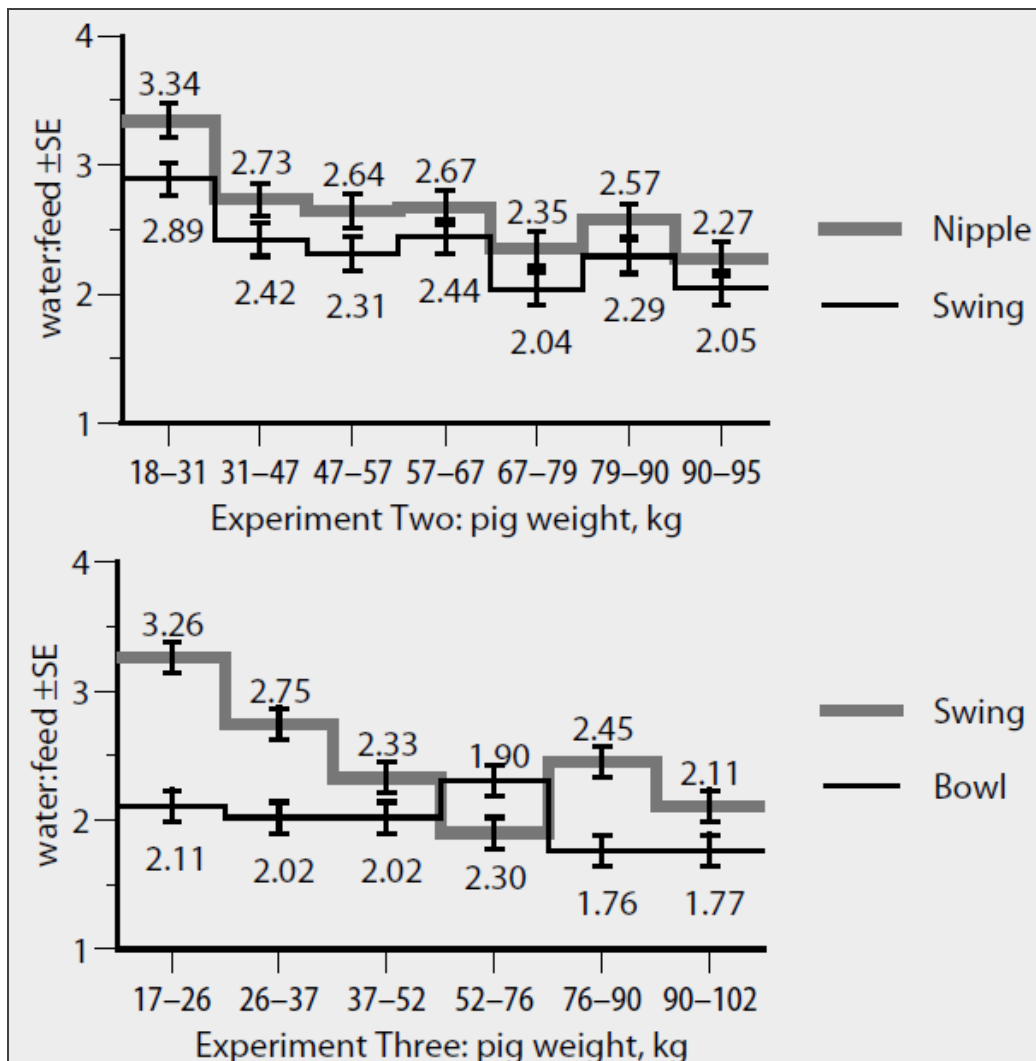
1 kg of water = 1 Liter





Water Availability – Water Waste

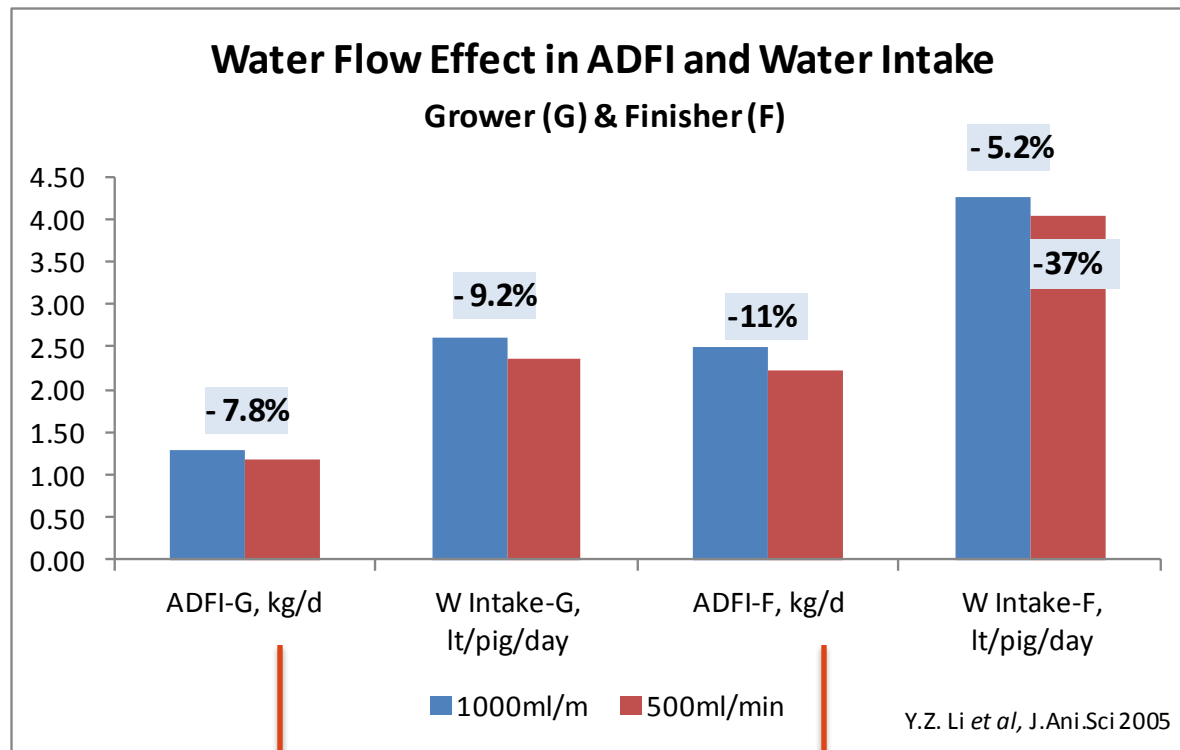
Drinker type impact on water:feed ratio





Water Availability – Water Flow

PIC Recommends: Growing/Finishing-1,000 ml /min



Period	Opportunity Cost (less market pounds)
Growing -52 DOF	\$2.08
Finishing -57 DOF	\$1.56





Take Home

1. There are key factors that are impacting pig performance after wean. Important to consider the interactions between them
2. Each decision in those factors has opportunities cost in ADG, F/G, Mortality, Market Variation, Meat Quality, Animal Welfare, Safety and Environmental
3. Facilities investments in Wean to Finish should consider “flexibility” to avoid opportunity costs. Remember:
 - a) Market conditions are dynamics
 - b) PIC genetic has important upward trends in PSY & ADG



Break



How to Get the Most Out of Feed and Nutrition

Wayne Cast

PIC[®]



***"Knowing the right thing to do
is not the trick being able to
implement it is"***

Dean Dau





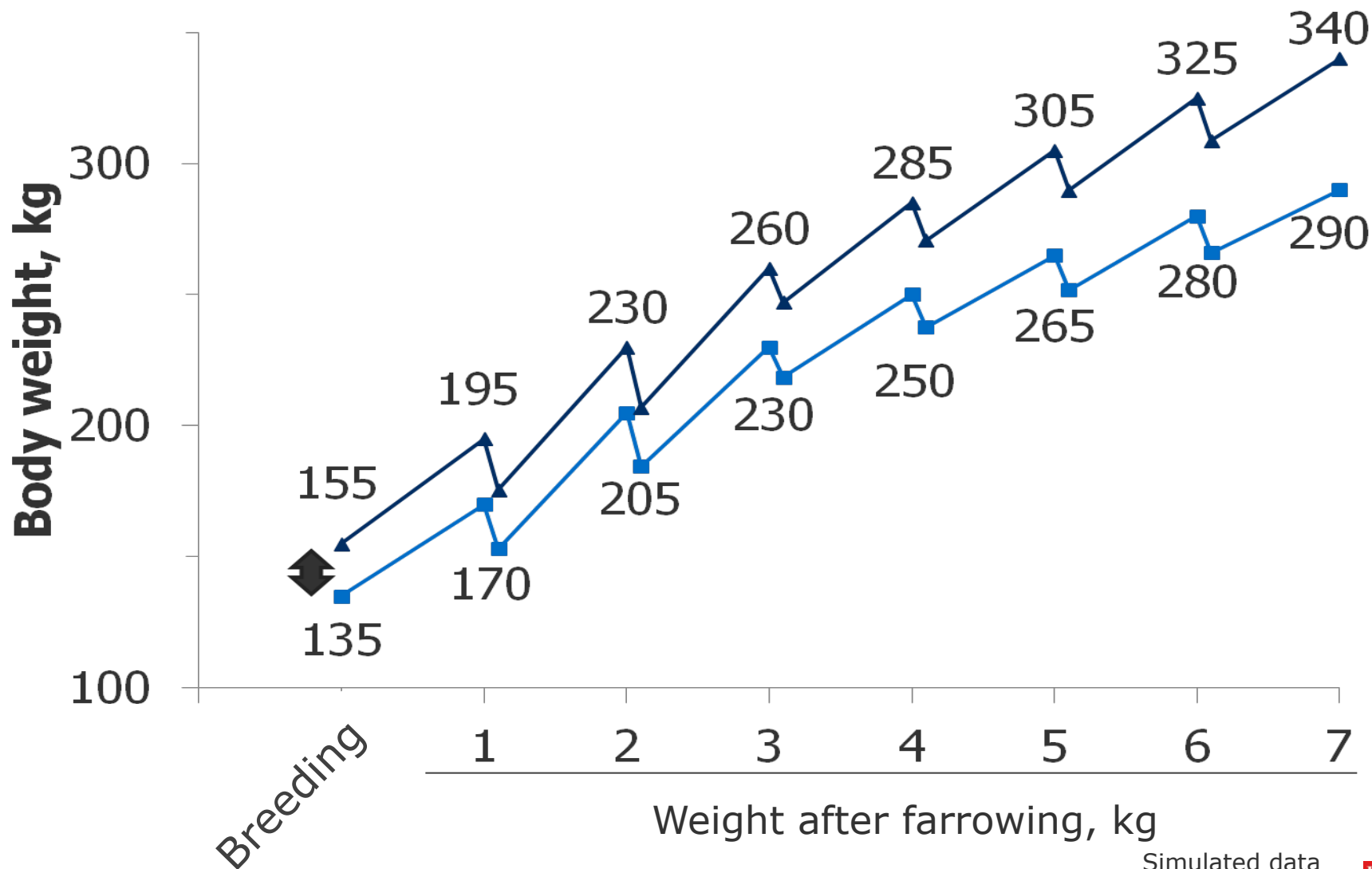
Non Negotiable Attributes @ First Service

Trait	Goal/Target
Age	200-210 days; 95% of gilts bred at/after 2nd Heat
Maximized Feed Intake Prior First Breeding	Feed <i>ad libitum</i> from birth to breeding
Body weight	135 -150 kg (individual basis)
Target	Min 80% of gilts bred within 135-150 kg and max 20% within 150-160 kg
ADG	0.61 to 0.77 kg/d lifetime (birth-to-breeding)
Immunity level	3 weeks from last vaccine or any other health procedure.
Selection	Feet and leg quality

The combined positive effect of these 7 attributes is powerful. Never underestimate the negative effect of the lack of one or more



Bigger Gilts, More Maintenance the Rest of Their Lives



Simulated data



How Much More Does a Fat Herd Cost Compared to an Ideally Conditioned Herd?

- 140 vs. 160-kg gilt BW at breeding
- It takes 0.17 kg of feed/d just for maintenance
- For a 5,000-sow farm, it costs an extra \$54,500 per year
- **\$10.9/sow/year**



Flank measurement to set feeding levels



$BW^{0.333}$ in kg =
 $0.0511 \times \text{Flank-to-flank, cm} + 0.5687$





Resources About the Weight Tape

- <http://krex.k-state.edu/dspace/bitstream/handle/2097/1885/Comparison%20of%20Heart%20Girth%20or%20Flank%20to%20Flank%20Measurements%20for%20Predicting%20Sow%20Weight-%20Swine%20Day%202004.pdf?sequence=1&isAllowed=y>
- <https://www.youtube.com/watch?v=iemmCZd9VVI>





Economics of Age at Mating

- 205 d (PIC) vs. 240 d (others)
- $35 \text{ d} \times 3.6 \text{ kg/d} \times \$0.176 = \$22.2/ \text{ gilt}$
- $\$22.2 \times 45\% \text{ replacement rate} =$

\$10.0/sow/year

Tape measure:

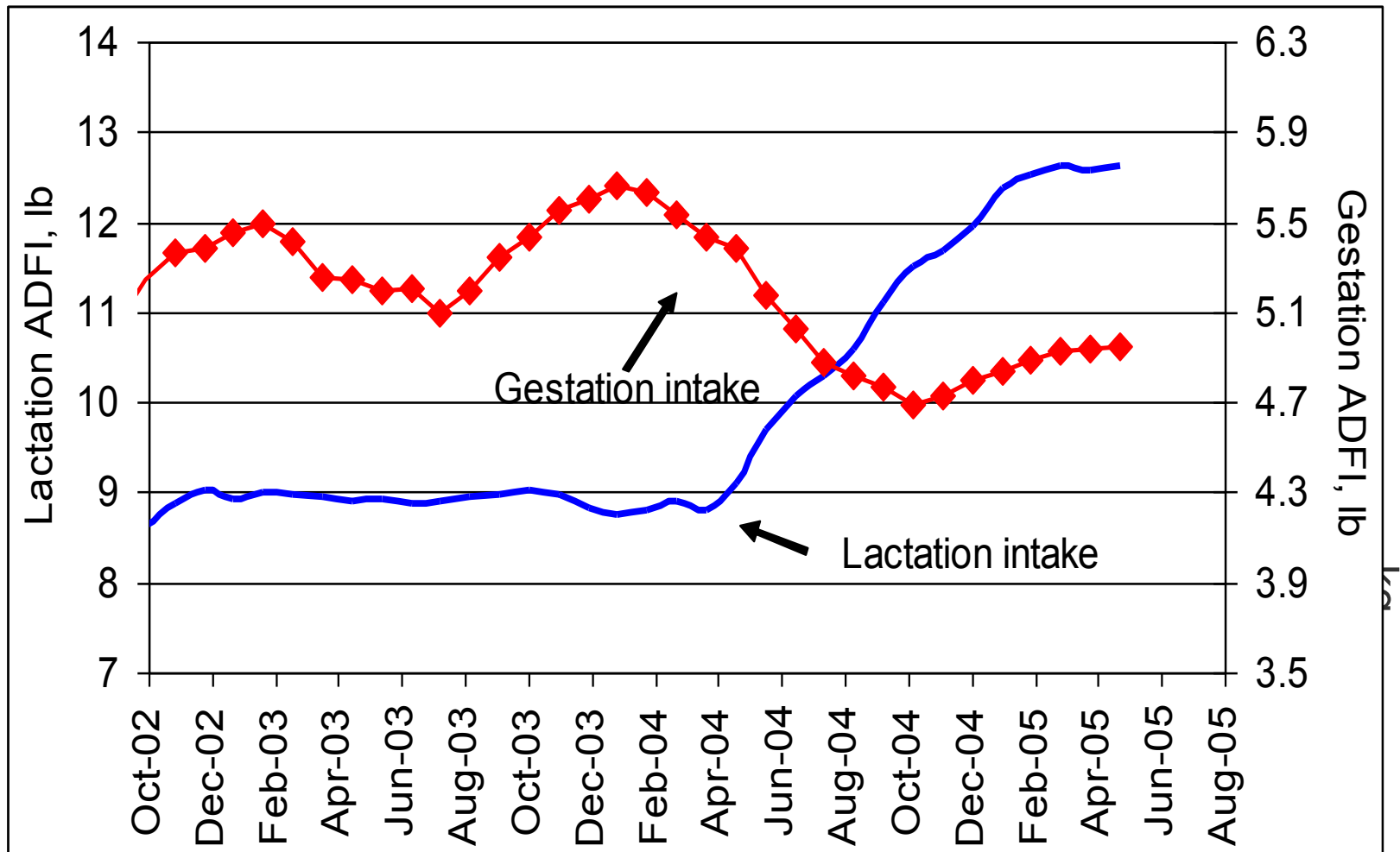
<https://www.youtube.com/watch?v=iemmCZd9VVI>



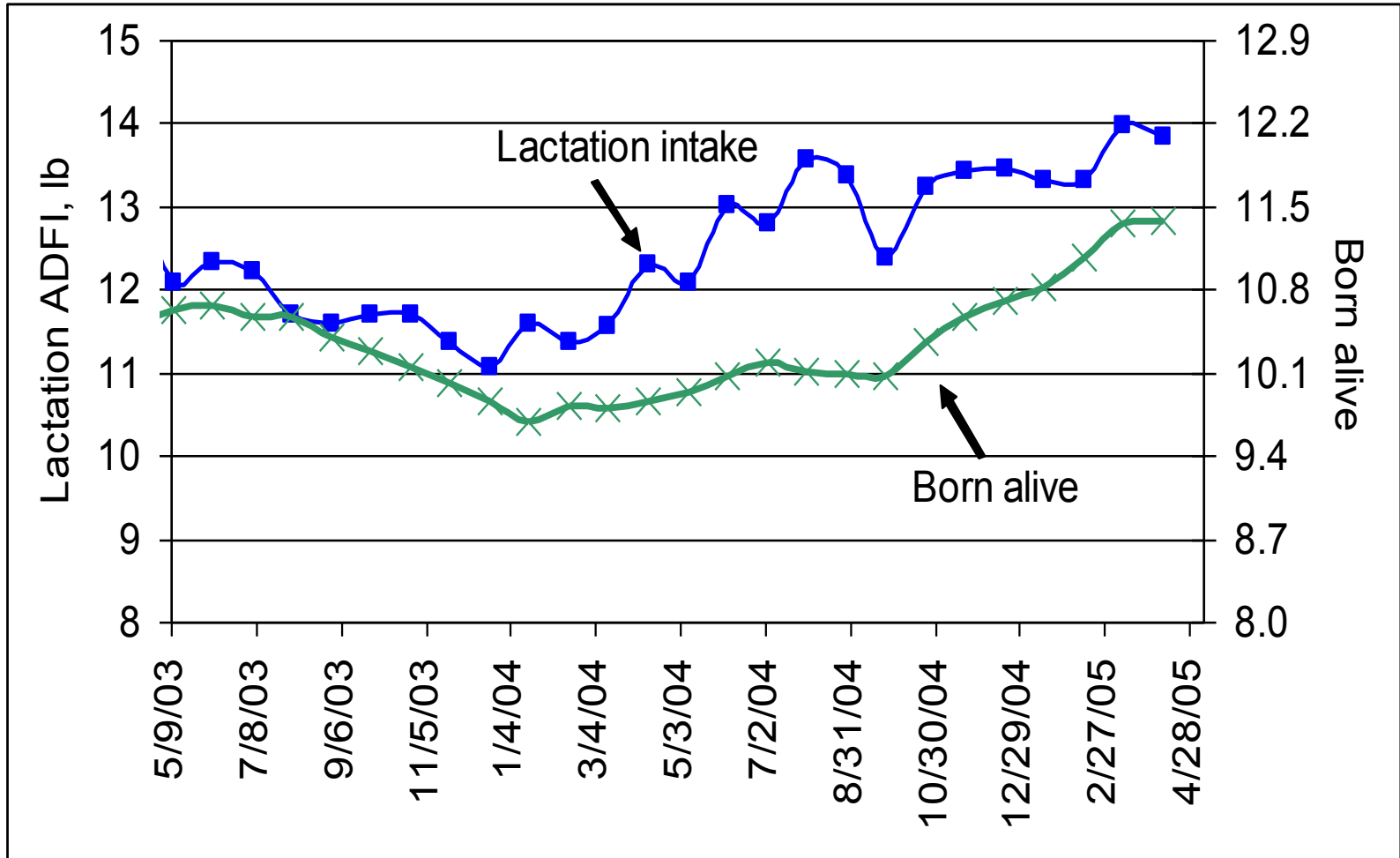


Tracking gestation and lactation feed intake

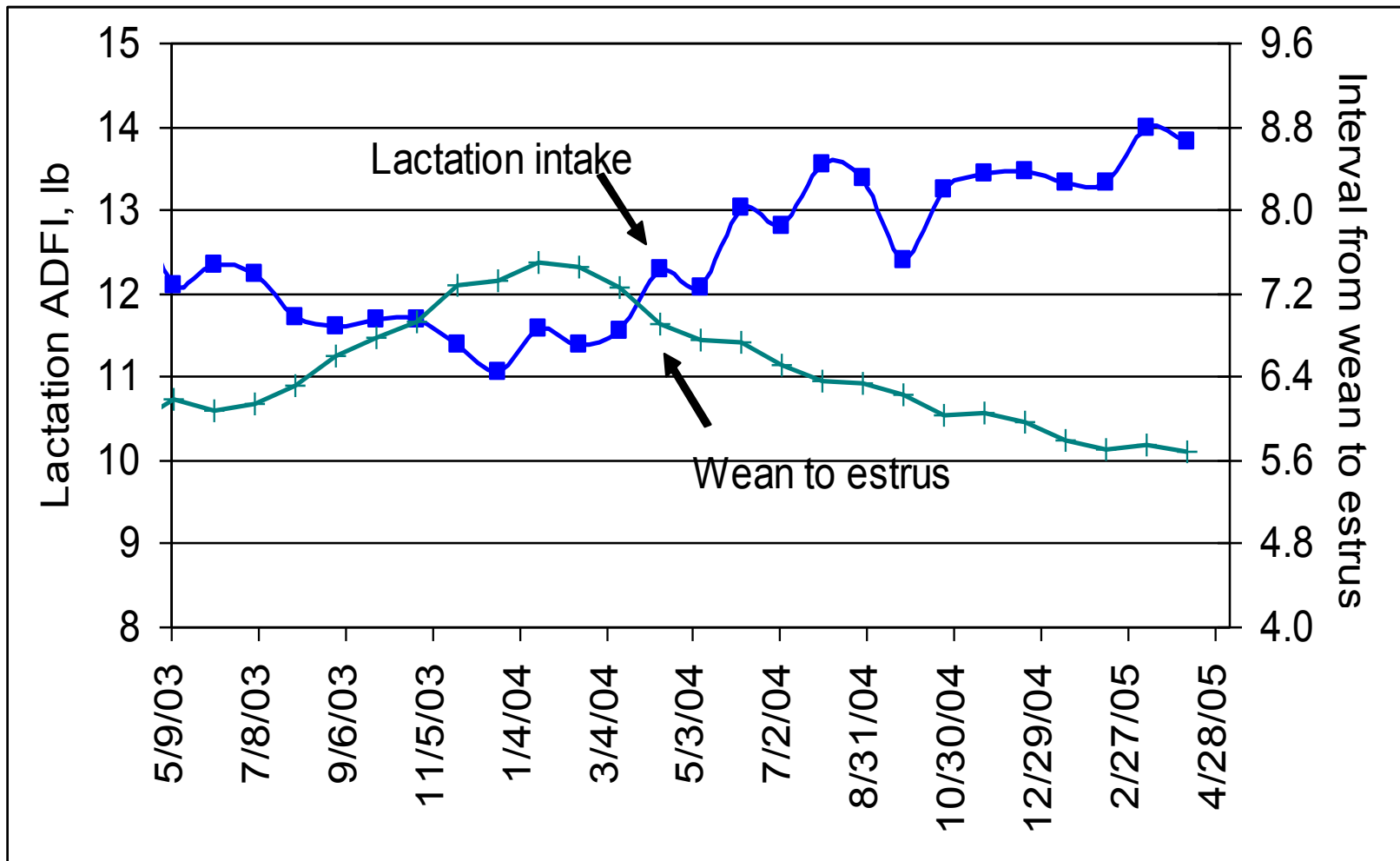
Six month rolling average



Relationship Between Lactation Feed Intake and Subsequent Born Alive

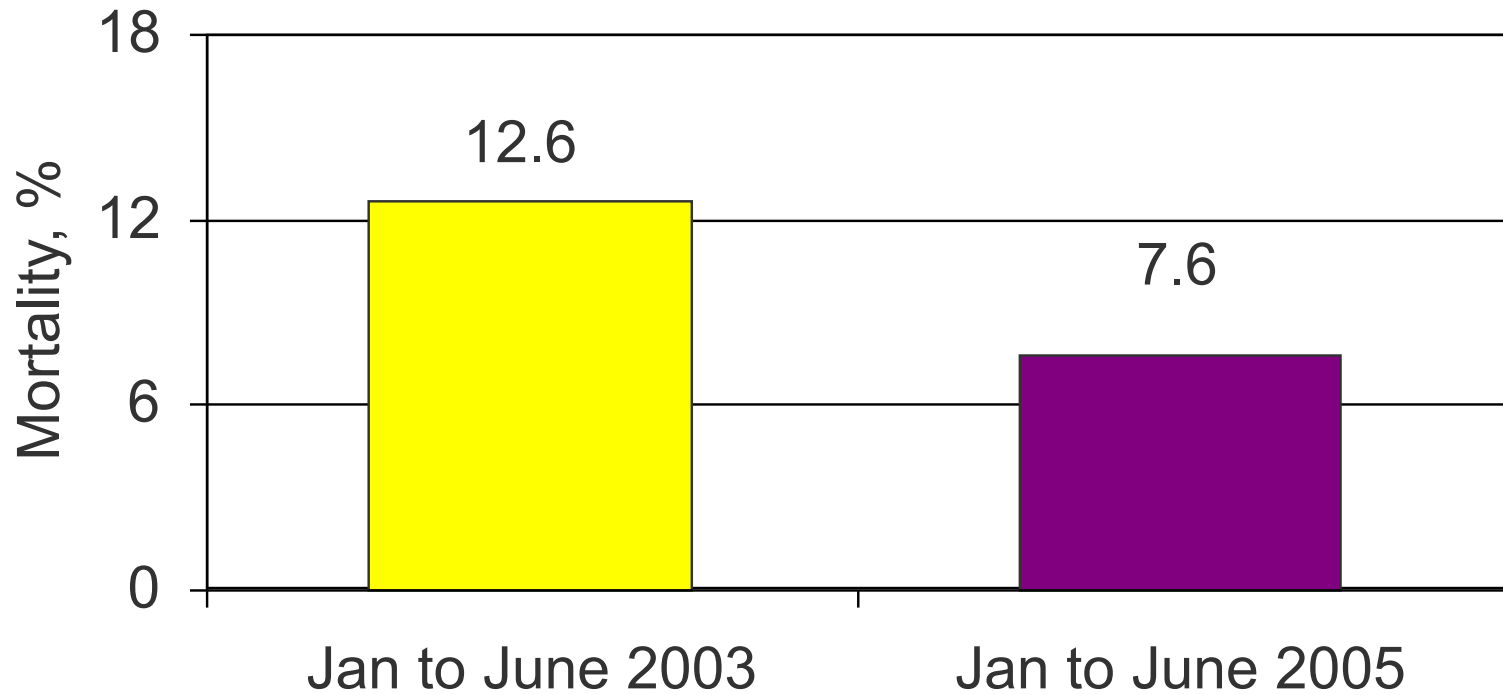


Relationship Between Lactation Feed Intake and Interval From Wean to Estrus





Annual Sow Mortality



➤➤➤➤➤ The Concept...



Body Condition Score	Vertebrae at the middle of the back
1	
2	
3	
4	
5	

Adapted from Edmonson et al. (1989)

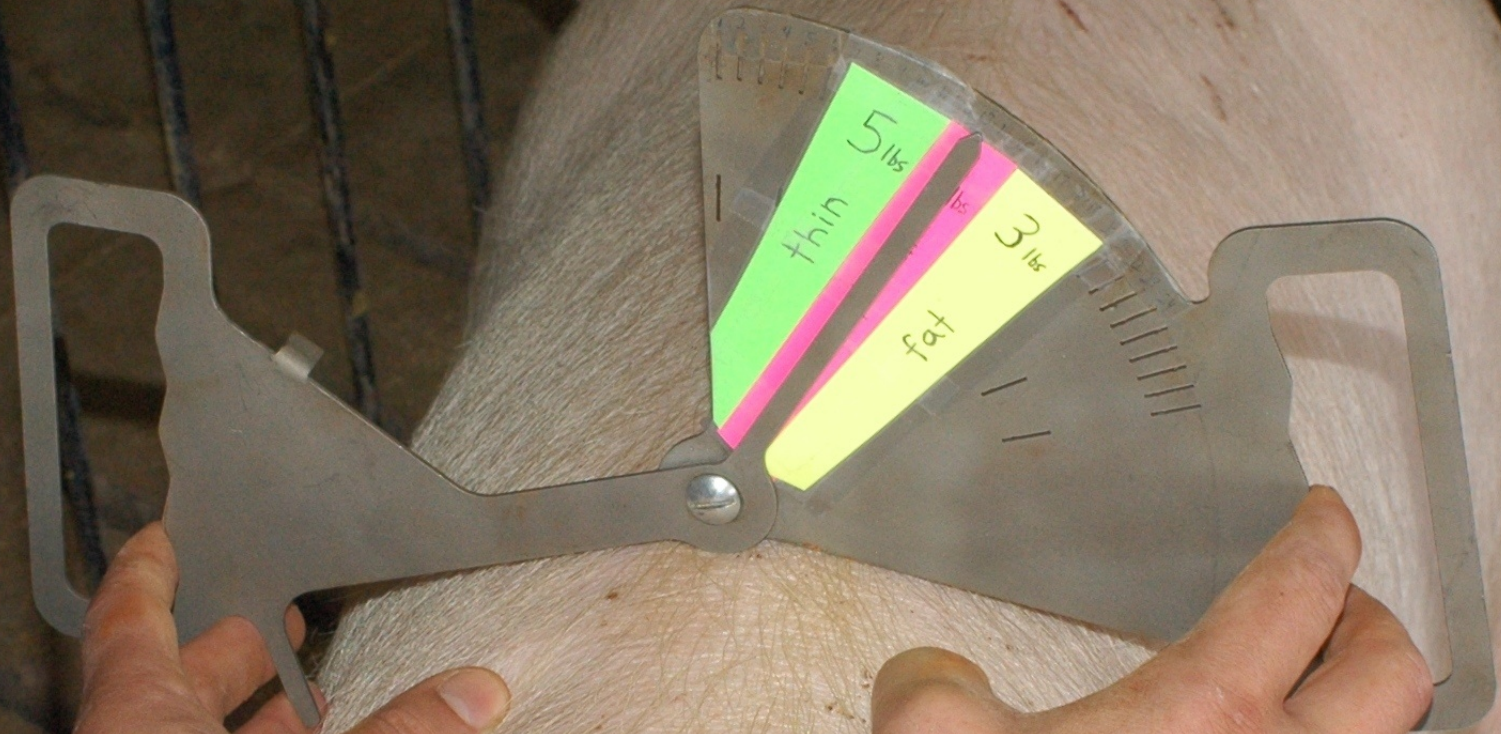


Using the Caliper – Find the Last Rib



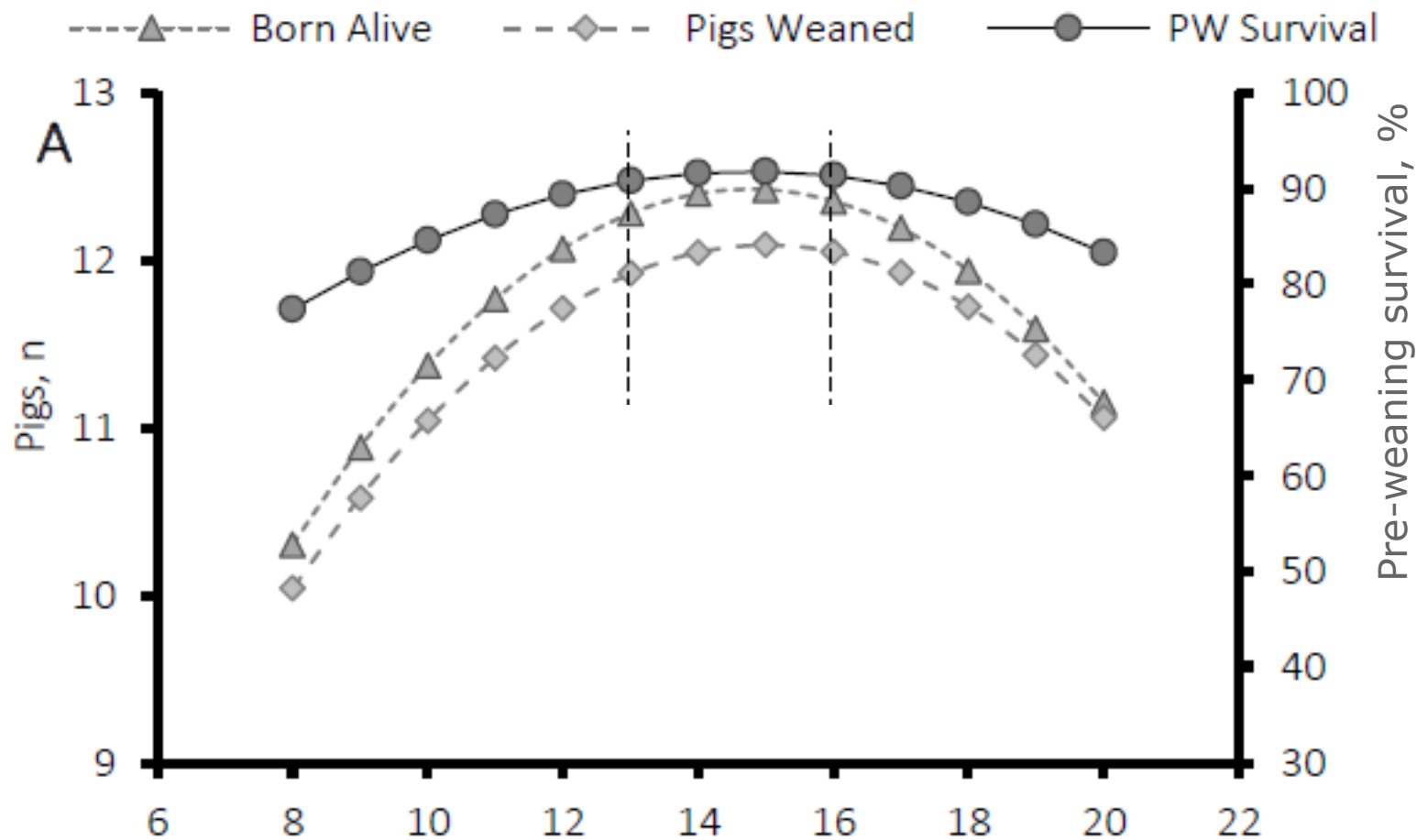
<https://www.youtube.com/watch?v=YgxQEIzkjbQ>

The Sow Caliper - an Objective BCS Tool





The Benefits of an Ideally Conditioned Herd

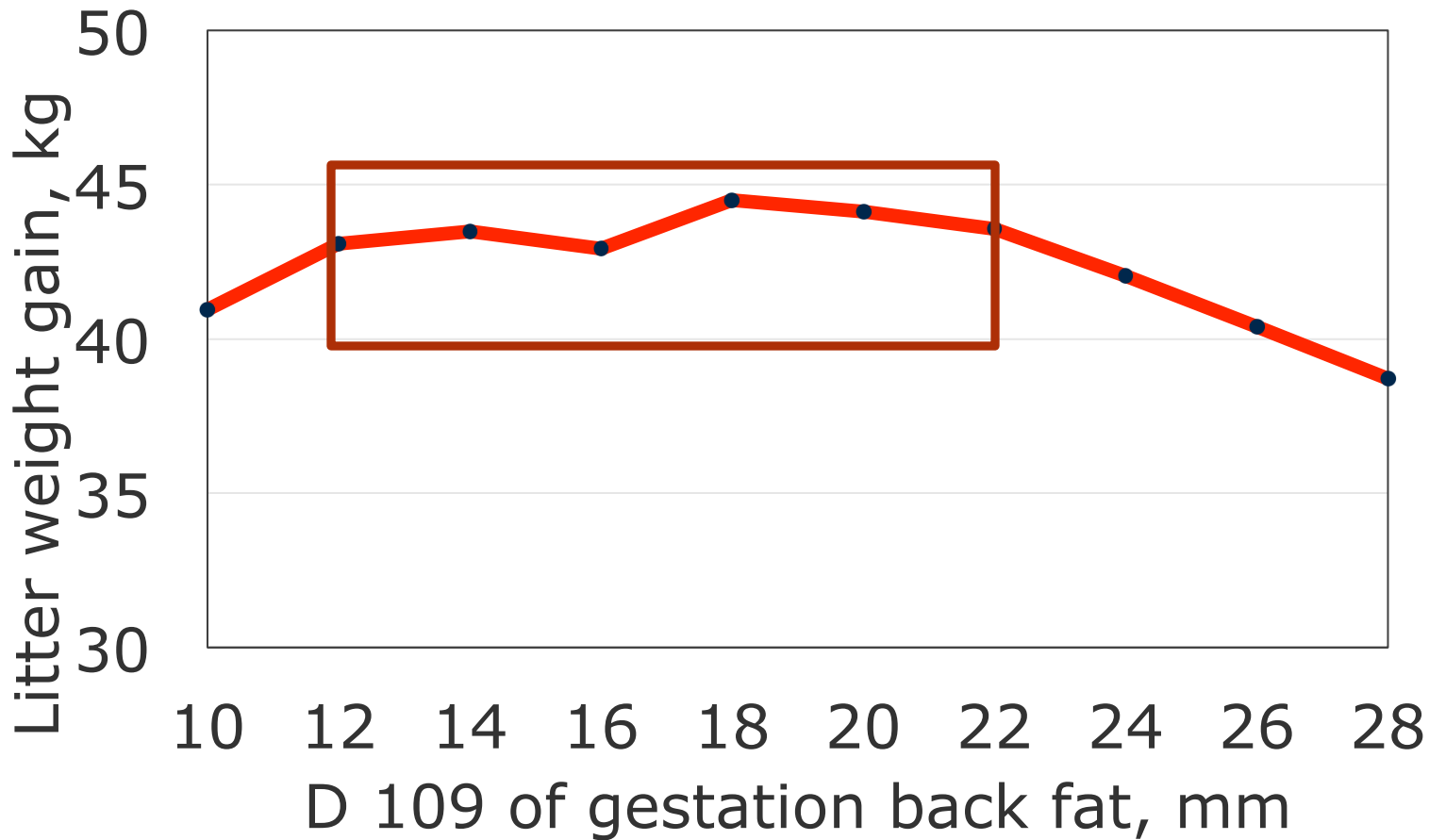


Bryan and Knauer, 2014; A total of 2460 sows were used.





Feeding During Most of Gestation: Influence of Back Fat Level at Farrowing

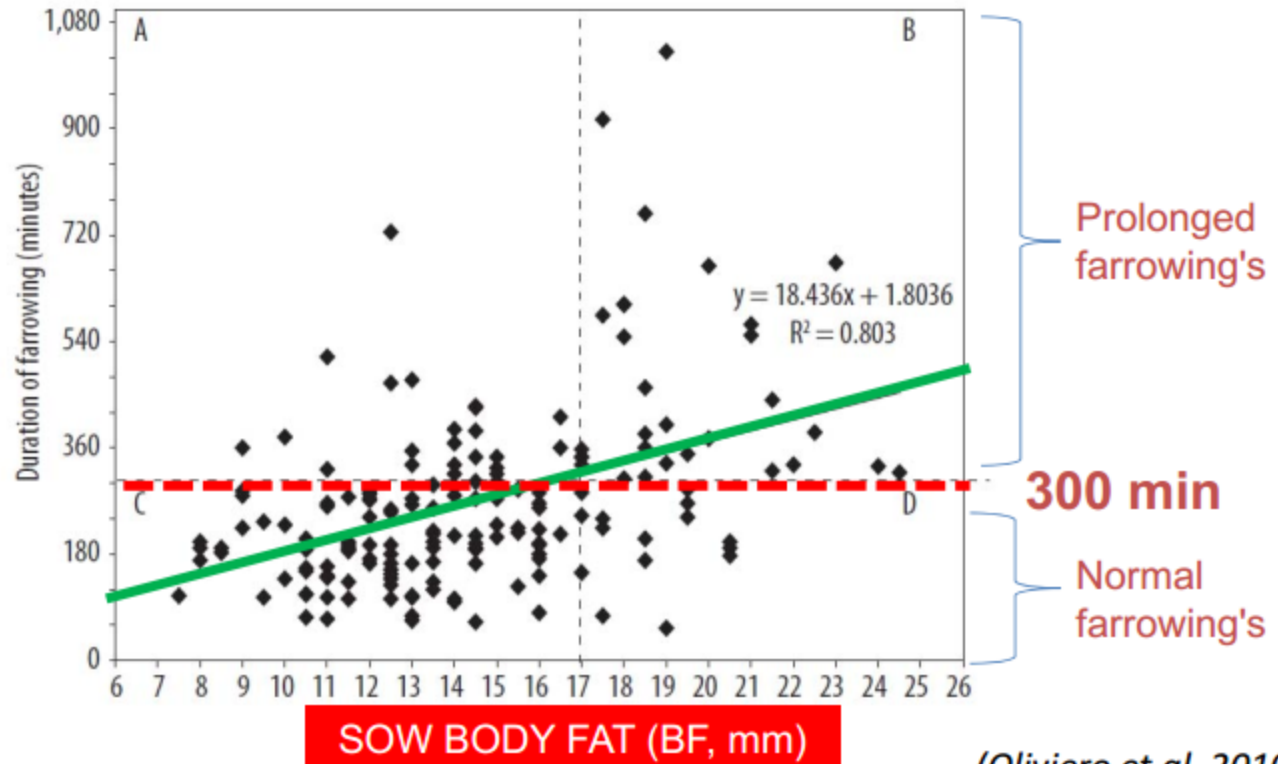


Kim et al., 2015



Farrowing length influenced by backfat

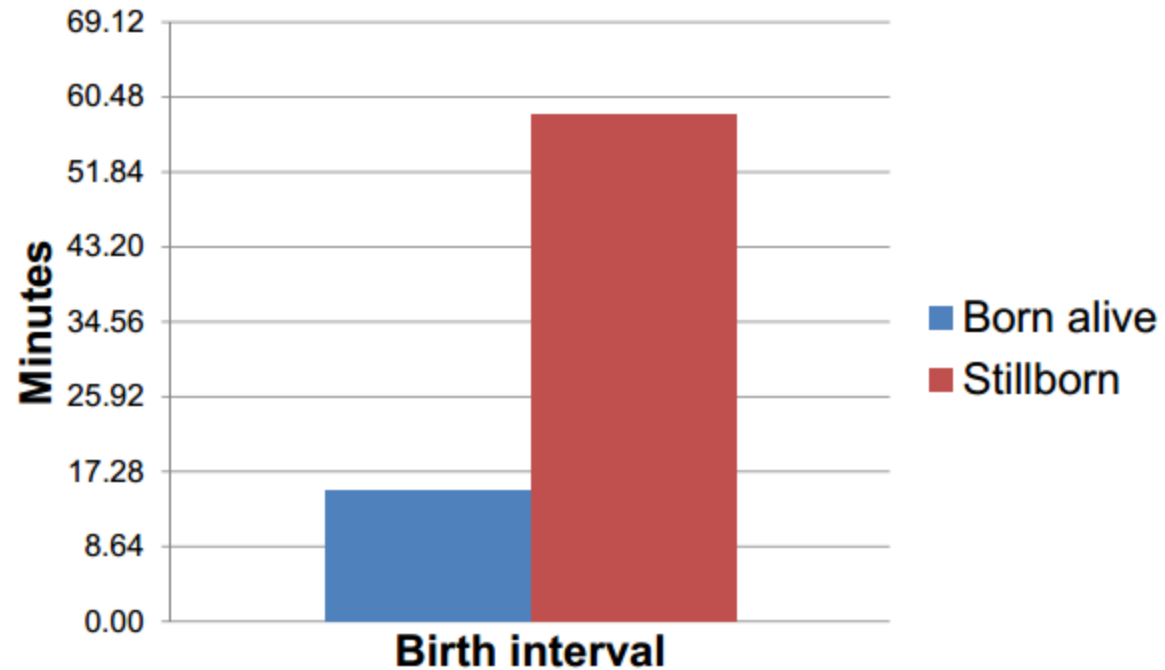
OPTIMIZING SOW BODY CONDITION REDUCES THE DURATION OF FARROWING



(Oliviero et al. 2010)

Farrowing length and birth interval influence Livability

FARROWING DURATION - MAJOR CAUSE OF STILL BORN PIGLETS



(Van den Bosch et al., unpublished)



Descriptive Summary of Bump-Feeding Experiments for Gilts

Exp. ¹	Parity	Start, d of gestation	Litters per trt, n	Total born, n	Mcal ME/d	Control,	Bump feeding,	Increased by bump feeding		
						Control, g SID Lys/d	Bump feeding, Mcal ME/d	g SID Lys/d	Female BW gain, kg/kg of extra feed ²	Piglet birth weight, g
Shelton et al. 2009	G	90	21	14.3	6.8	11.9	9.8	17.1	5.7	86
Gonçalves et al. 2015	G	90	371	14.2	5.9	10.7	8.9	10.7	5.6	24
Gonçalves et al. 2015	G	90	371	14.2	5.9	20	8.9	20	9.1	28
Soto et al. 2011	G	100	24	12.5	7	9.8	12.9	18.2	NR	126
Greiner et al. 2016b	G	100	65	13.4	5.9	9.0	8.8	14.0	0	-120
Mallmann et al., 2016	G	90	55	14.6	5.9	11.7	7.2	14.3	6.8	17
Mallmann et al., 2017	G	90	243	14.3	5.9	10.8	7.5	13.8	7.6	26
Mallmann et al., 2017	G	90	242	14.4	5.9	10.8	9.1	13.8	9.2	-1
Mallmann et al., 2017	G	90	246	14.4	5.9	10.8	10.7	13.8	8.2	-11
Avg³	---	---	---	14.2	5.9	12.8	9.0	14.6	7.3	12.6
SD	---	---	---	0.7	0.5	3.2	1.7	2.8	3.0	68

¹Experiments as identified in the references. ²Based on a corn-soy bean meal based diet, is the amount in kg of BW gain for kg of extra feed above the basal level. ³Weighed based on the number of sows in each study. NR = Non-recorded in the study. *Not statistically significant ($P > 0.05$).





Descriptive Summary of Bump-Feeding Experiments for Sows

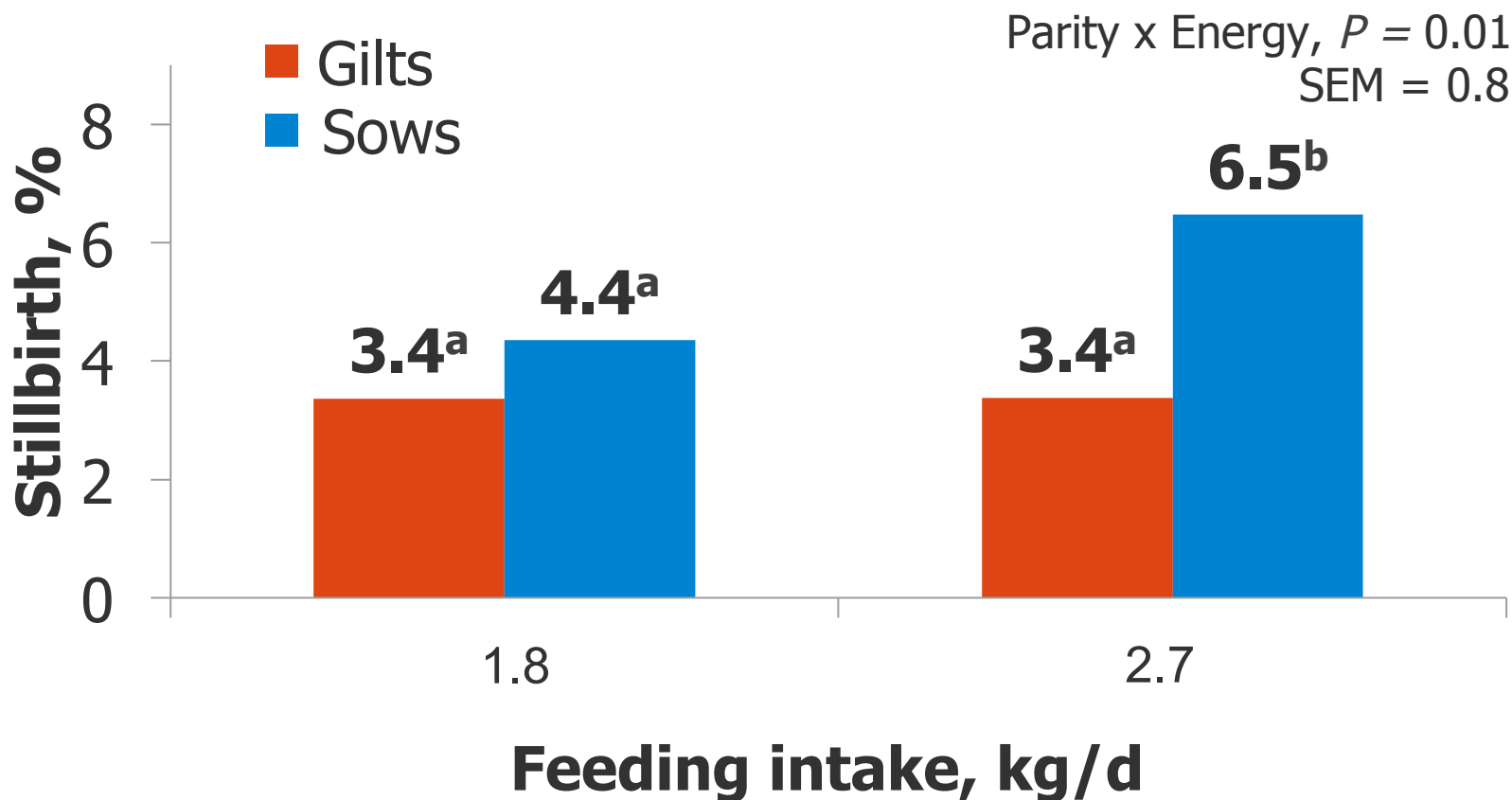
Exp. ¹	Parity	Start, d of gestation	Litters per trt, n	Total born, n	Control,		Bump feeding,		Increased by bump feeding	
					Mcal ME/d	Control, g SID Lys/d	Mcal ME/d	g SID Lys/d	Female BW gain, kg/kg of extra feed ²	Piglet birth weight, g
Shelton et al. 2009	S	90	32	12.4	7.9	11.9	11.4	19.9	5.4	-109
Gonçalves et al. 2015	S	90	181	15.1	5.9	10.7	8.9	10.7	9	47
Gonçalves et al. 2015	S	90	181	15.3	5.9	20.0	8.9	20.0	10.8	19
Soto et al. 2011	S	100	51	12.9	7.9	11.2	13.9	19.5	NR	-69
Greiner et al. 2016a	S	95	128	14.7	5.9	9.0	8.8	14.0	7.1	-40
Mallmann et al., 2016	S	90	221	15.4	5.9	11.7	7.2	14.3	9.0	-4
Avg³	---	---	---	14.9	6.1	12.9	8.8	15.3	8.4	-1.3
SD			77	1.3	1.0	3.9	2.4	3.9	2.1	58

¹Experiments as identified in the references. ²Based on a corn-soy bean meal based diet, is the amount in kg of BW gain for kg of extra feed above the basal level. ³Weighed based on the number of sows in each study. NR = Non-recorded in the study. *Not statistically significant ($P>0.05$).





Bump Feeding Can Increase 2.1% Stillborns in Sows, But Not in Gilts



Treatments from d 90 to d 112 of gestation; adapted from Gonçalves et al., 2016





Gestation Feeding

- Calibrate feeders: Weigh actual feed amount dropped on a monthly basis and align feed boxes accordingly.

In this case, both feed boxes are set to drop 2.3 kg, however:

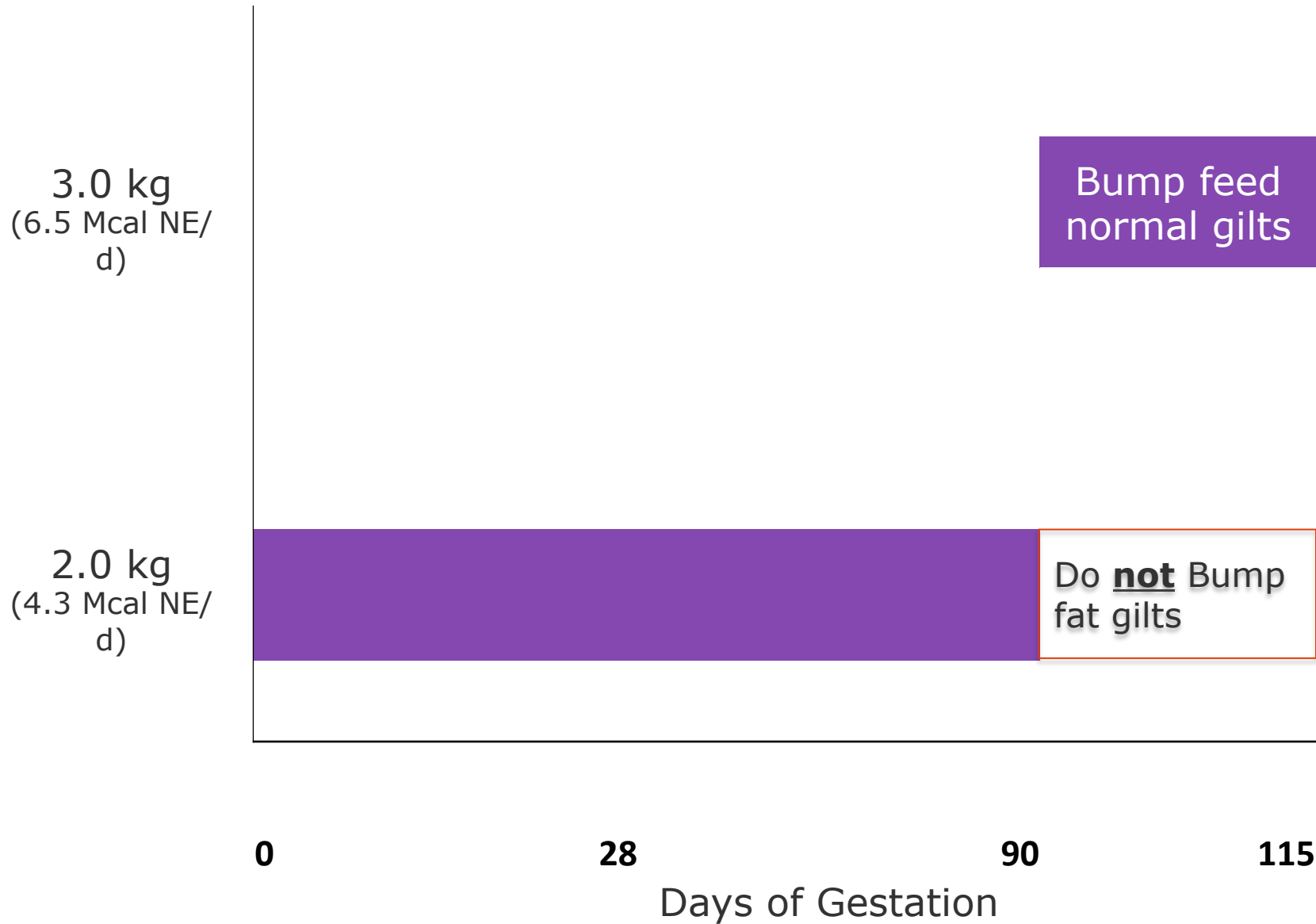
Feed Box 1 is dropping 2.2 kg

Feed Box 2 is dropping 1.7 kg





Example: Gilts



Assuming wheat-barley based diet with 0.54% SID Lys.



Example: Sows

3.5 kg
(7.6 Mcal NE/
d)

Thin sows, 3.5 kg/d until recovery, then base



Most thin sows should be able to regain body condition by the 30 d preg. check

2.5 kg
(5.4 Mcal NE/
d)

To recover from lactation

2.0 kg
(4.3 Mcal NE/d)

Base level

1.8 kg
(3.8 Mcal NE/
d)

Fat sows, 1.8 kg/d until recovery, then base

0

28

90

115

Days of Gestation

Assuming wheat-barley based diet with 0.54% SID Lys.



Economics of Gestating Sow Feeding

- Bump feed gilts, but not sows
- 0.9 kg of feed savings per day from 90 to 112 d with 2.4 farrowings/sow/year
x 80% sows in the herd =

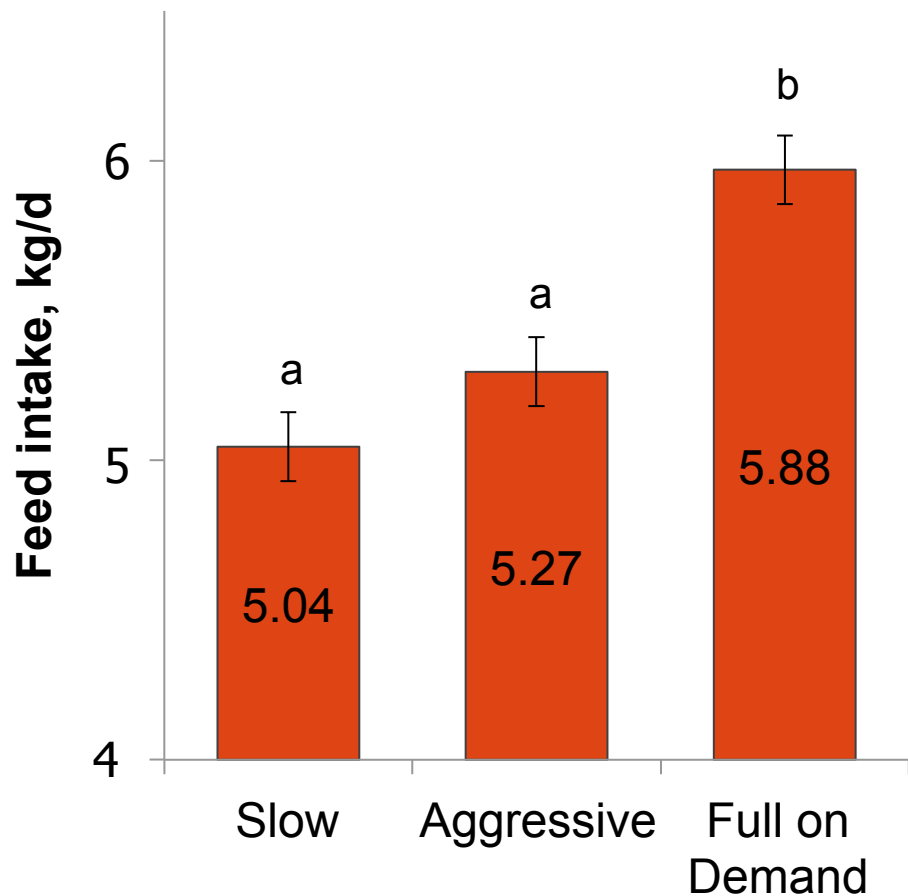
\$6.7/sow/year



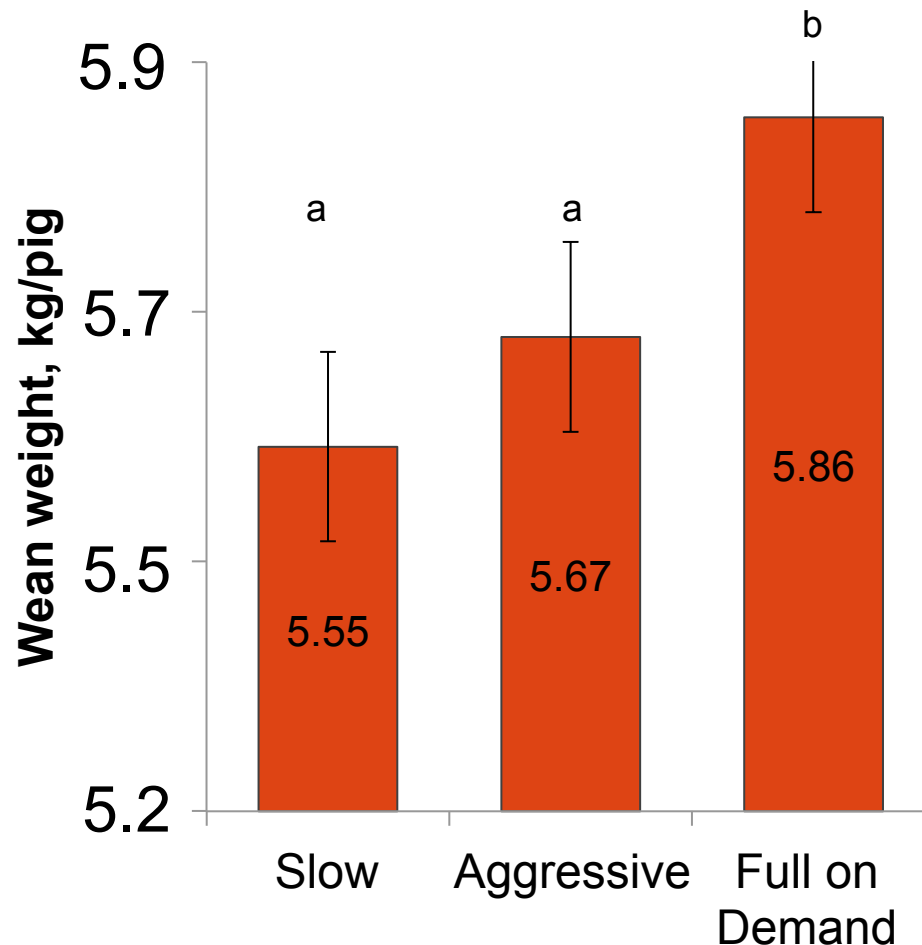


Feed Intake and Weaning Weight

Average Daily Feed Intake



Piglet Wean Weight





Wean to Estrous



- Ad lib feeding
 - Full feed thin sows.
 - Feed ~ 3.6 kg/d to all others.
 - We might see some waste on some days.
 - Self-feeder may reduce waste.





In Case You Dozed Off

- Wean to Breed Feed a lot
- Gestation Feed a little
- Lactation Really feed a lot





Great Truths

1. Sows can be fed in a variety of manners while still achieving excellent productivity... There is more than one way to skin a cat.
2. Research should be used to challenge our current methods... We reserve the right to get smarter.



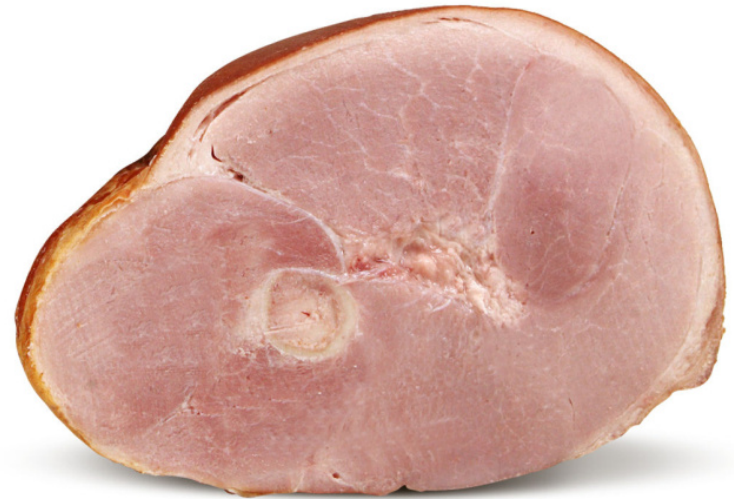


Amino Acid Requirements

- Lysine is the first limiting AA
 - The amount of Lysine to make 1 kg of body weight gain is virtually the same over the years

Improved growth rate

Improved feed efficiency

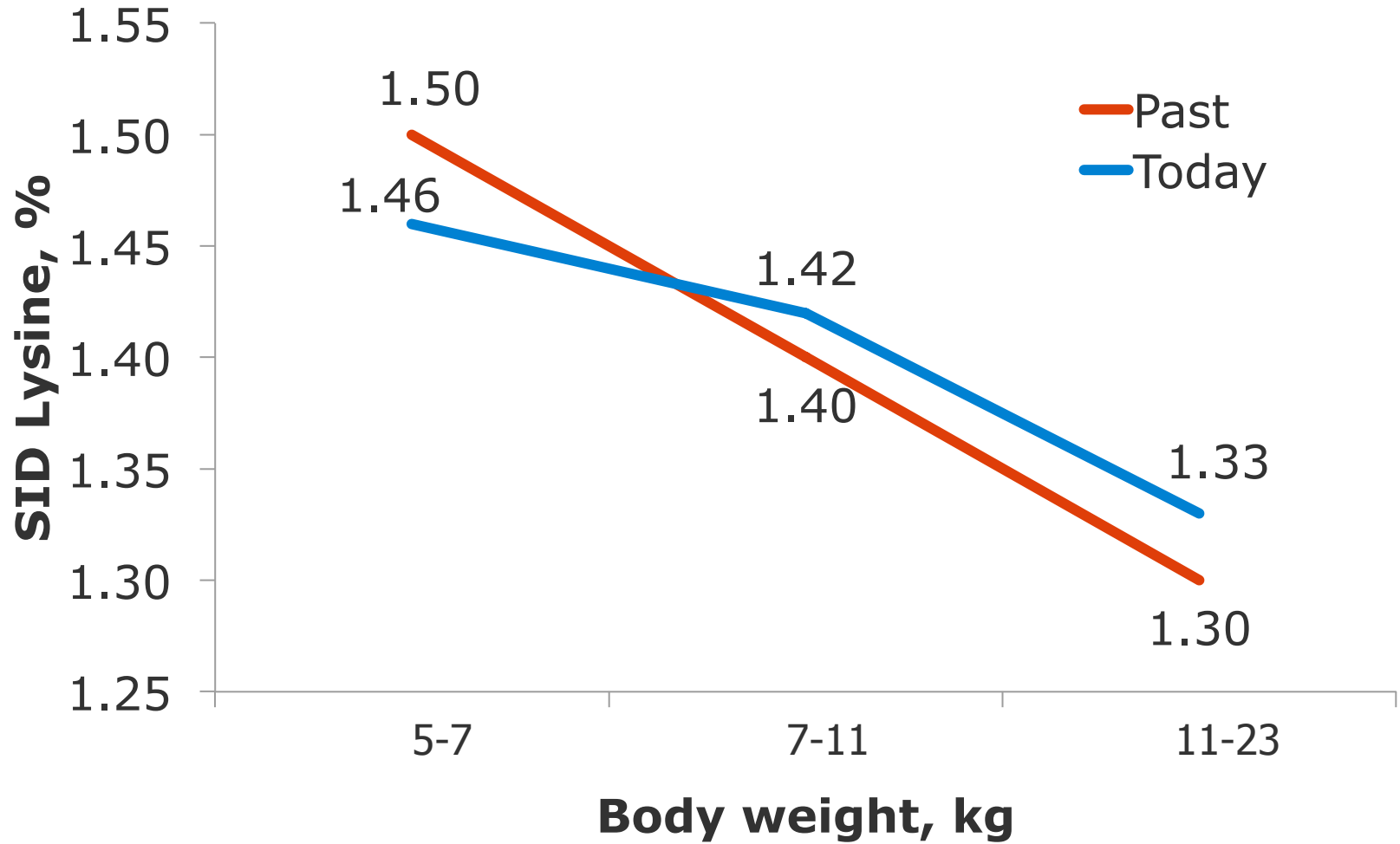


Over time there is a need to concentrate the diets





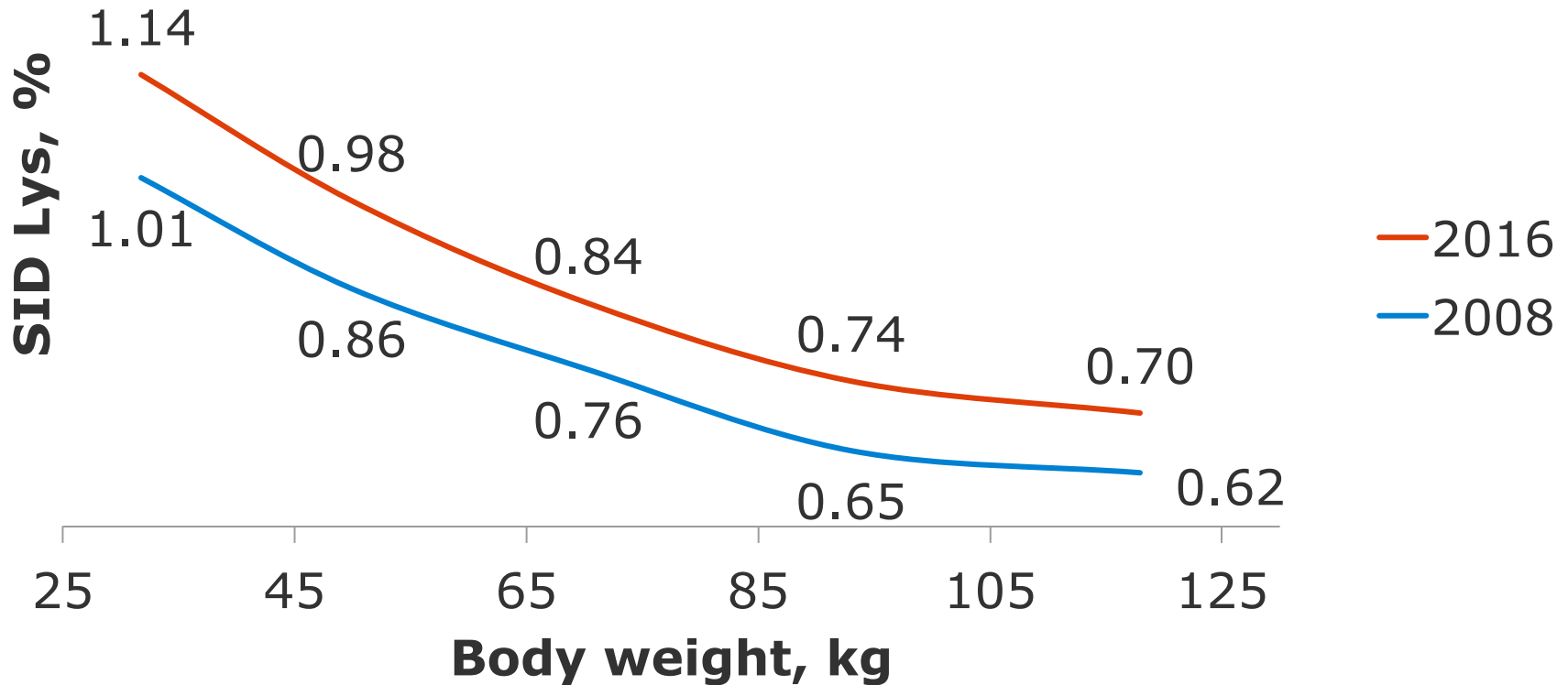
Times are Changing...





SID Lysine Requirement

2.4 Mcal NE/kg



A total of 27 commercial experiments were used in the meta-analysis with a total of 45,102 pigs.
Average of barrows and gilts, average of ADG and F/G.
Assuming a corn-soybean meal diet with phytase



More Than Biological Requirement...



Lysine requirement for PIC pigs

Energy level, NRC ME kcal/kg	3300	3300	3300	3300	3300	3300
Weight In, kg	23	40	60	80	105	105
Weight Out, kg	40	60	80	105	123	123

Lys:Cal ME

Barrows	3.48	2.99	2.57	2.25	2.09	2.09
Gilts	3.67	3.10	2.65	2.35	2.26	2.26
Boars	4.36	3.79	3.30	2.91	2.69	2.69

Lys % (ME equation)

Barrows	1.15	0.99	0.85	0.74	0.69	0.69
Gilts	1.21	1.02	0.88	0.78	0.74	0.74
Boars	1.44	1.25	1.09	0.96	0.89	0.89

⏪ ⏩ ⏴ ⏵
Instructions
Lbs - ME
Lbs - NE
Metric - ME
Metric - NE
🔍

...maximizing profit!

<http://na.pic.com/resources.aspx>



Alberta: Worth \$2.5/Pig Going to New PIC Levels if Short in Space



Input (please fill beige cells)

Gender	Barrows and gilts
Live pig price, \$/kg	\$1.50
Feeder pig cost, \$/pig	\$50.00
Facility cost, \$/pig/day	\$0.16
Other costs, \$/pig	\$14.00

			Biological requirement		Current diets	
BW, kg		Energy, kcal NE/kg	SID Lys, %	\$/ton	SID Lys, %	\$/ton
23	40	2,300	1.11	\$322	1.01	\$305
40	60	2,300	0.95	\$293	0.85	\$281
60	80	2,300	0.81	\$276	0.71	\$265
80	100	2,300	0.72	\$261	0.62	\$250
100	130	2,300	0.67	\$253	0.57	\$243
Output						
% of maximum ADG			100.0%		96.2%	
% of maximum feed efficiency			98.7%		95.5%	
Net profit difference, \$/pig						
Fixed time (space short)			+ 2.50		- 2.50	
Fixed weight (space long)			+ 0.07		- 0.07	

CAD: \$1.5/kg live, Wheat \$225/MT, Barley \$223/MT, Peas \$265/MT, Corn DDGS \$295/MT
L-Lysine-HCl \$2.10/kg





Saskatchewan: Worth \$2.2/Pig Going to New PIC Levels if Short in Space



Input (please fill beige cells)

Gender	Barrows and gilts
Live pig price, \$/kg	\$1.50
Feeder pig cost, \$/pig	\$50.00
Facility cost, \$/pig/day	\$0.16
Other costs, \$/pig	\$14.00

			Biological requirement		Current diets	
BW, kg		Energy, kcal NE/kg	SID Lys, %	\$/ton	SID Lys, %	\$/ton
23	40	2,400	1.16	\$338	1.06	\$317
40	60	2,400	0.99	\$293	0.89	\$276
60	80	2,400	0.85	\$269	0.75	\$257
80	100	2,400	0.76	\$253	0.66	\$243
100	130	2,400	0.70	\$244	0.60	\$234
Output						
% of maximum ADG			100.0%		96.2%	
% of maximum feed efficiency			98.7%		95.5%	
Net profit difference, \$/pig						
Fixed time (space short)			+ 2.23		- 2.23	
Fixed weight (space long)			- 0.32		+ 0.32	

CAD: \$1.5/kg live, Wheat \$214/MT, Peas \$255/MT, Corn DDGS \$280/MT
L-Lysine-HCl \$2.05/kg



Manitoba: Worth \$1.7/Pig Going to New PIC Levels if Short in Space

PIC®

Economic model for optimum lysine for PIC pigs

Input (please fill beige cells)

Gender	Barrows and gilts
Live pig price, \$/kg	\$1.50
Feeder pig cost, \$/pig	\$50.00
Facility cost, \$/pig/day	\$0.16
Other costs, \$/pig	\$14.00

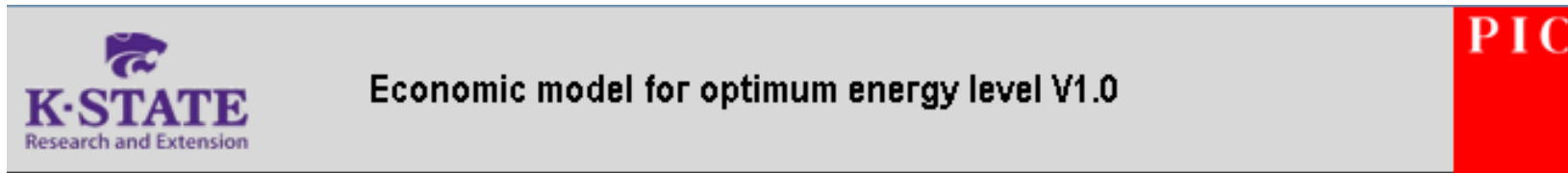
			Biological requirement		Current diets	
BW, kg	Energy, kcal NE/kg		SID Lys, %	\$/ton	SID Lys, %	\$/ton
23	40	2,500	1.20	\$335	1.10	\$315
40	60	2,500	1.03	\$300	0.93	\$280
60	80	2,500	0.88	\$274	0.78	\$257
80	100	2,500	0.79	\$256	0.69	\$247
100	130	2,500	0.73	\$244	0.63	\$229
Output						
% of maximum ADG				100.0%		96.2%
% of maximum feed efficiency				98.7%		95.5%
Net profit difference, \$/pig						
Fixed time (space short)				+ 1.68		- 1.68
Fixed weight (space long)				- 1.01		+ 1.01

CAD: \$1.5/kg live, Corn \$185/MT, Corn DDGS \$240/MT
L-Lysine-HCl \$2.15/kg



Optimizing Dietary Net Energy Level for Maximum Profitability in Growing-Finishing Pigs

- PIC/K-State
- <http://na.pic.com/resources.aspx>



Purpose: This spreadsheet was created to allow the user to calculate the dietary net energy level for maximum profitability in growing-finishing pigs

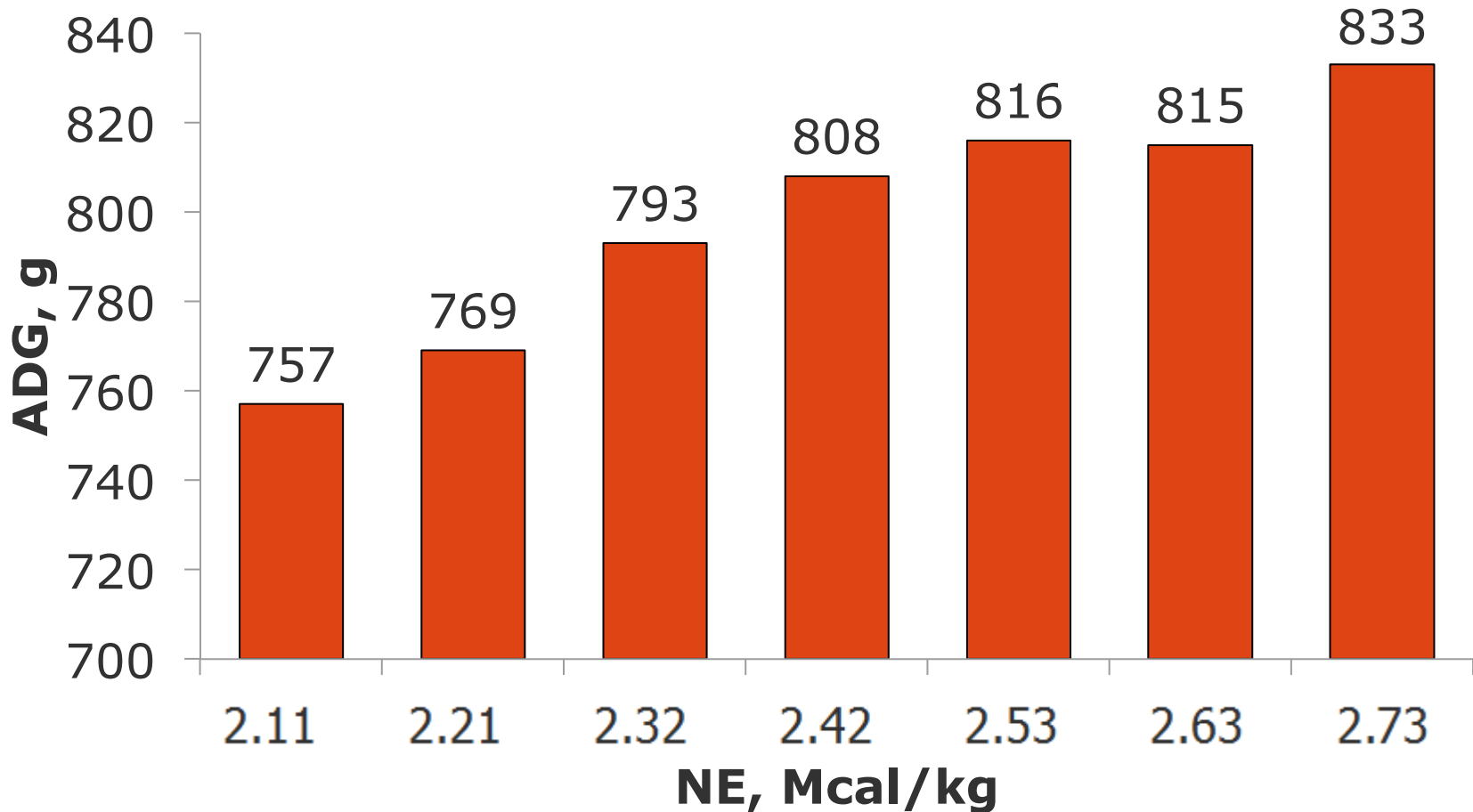
Description: This tool is divided in three sections: (1) inputs (i.e. economics inputs and dietary information) (2) calculations (ADG, F/G predictions and economic outputs) and (3) outputs (summary of calculations). In section 2 the user will be able to enter their own inputs, and in section 3 the user will be able to see the dietary level of energy that optimizes profitability based on the inputs provided in section 1.





Carcass ADG

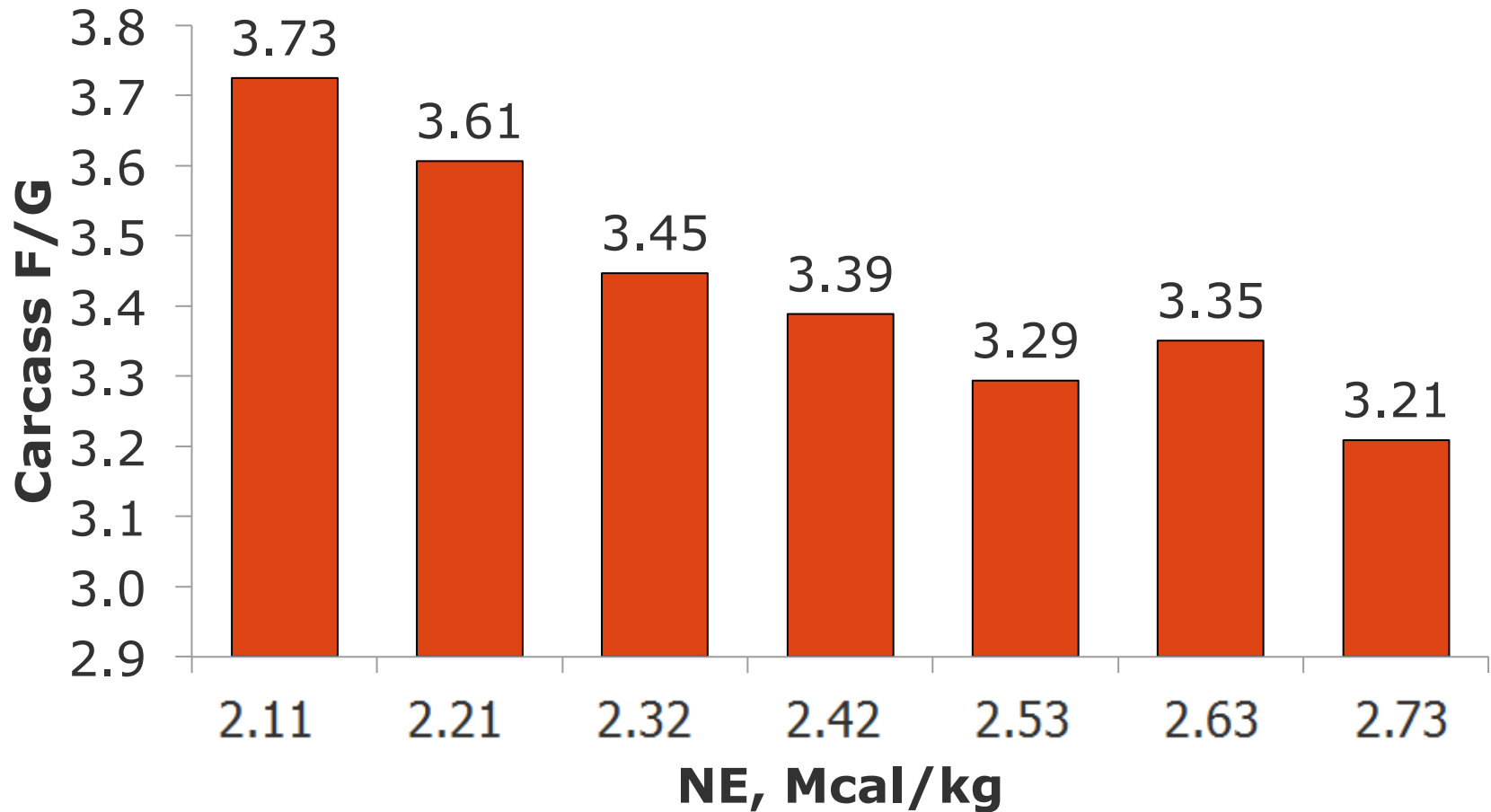
Linear, $P < 0.001$
Quadratic, $P = 0.174$
SEM = 9.5





Carcass F/G

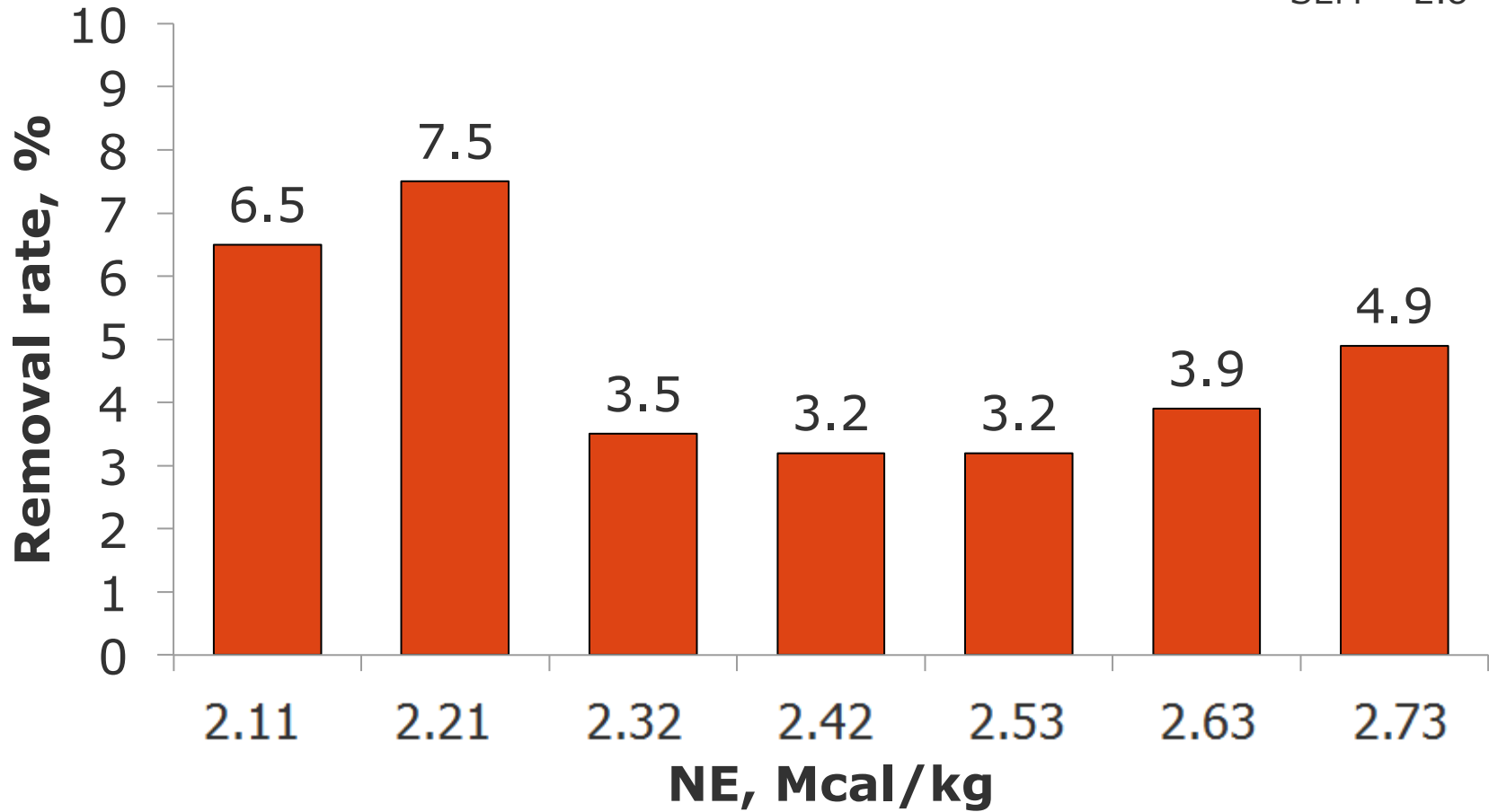
Linear, $P < 0.001$
Quadratic, $P = 0.134$
SEM = 0.07





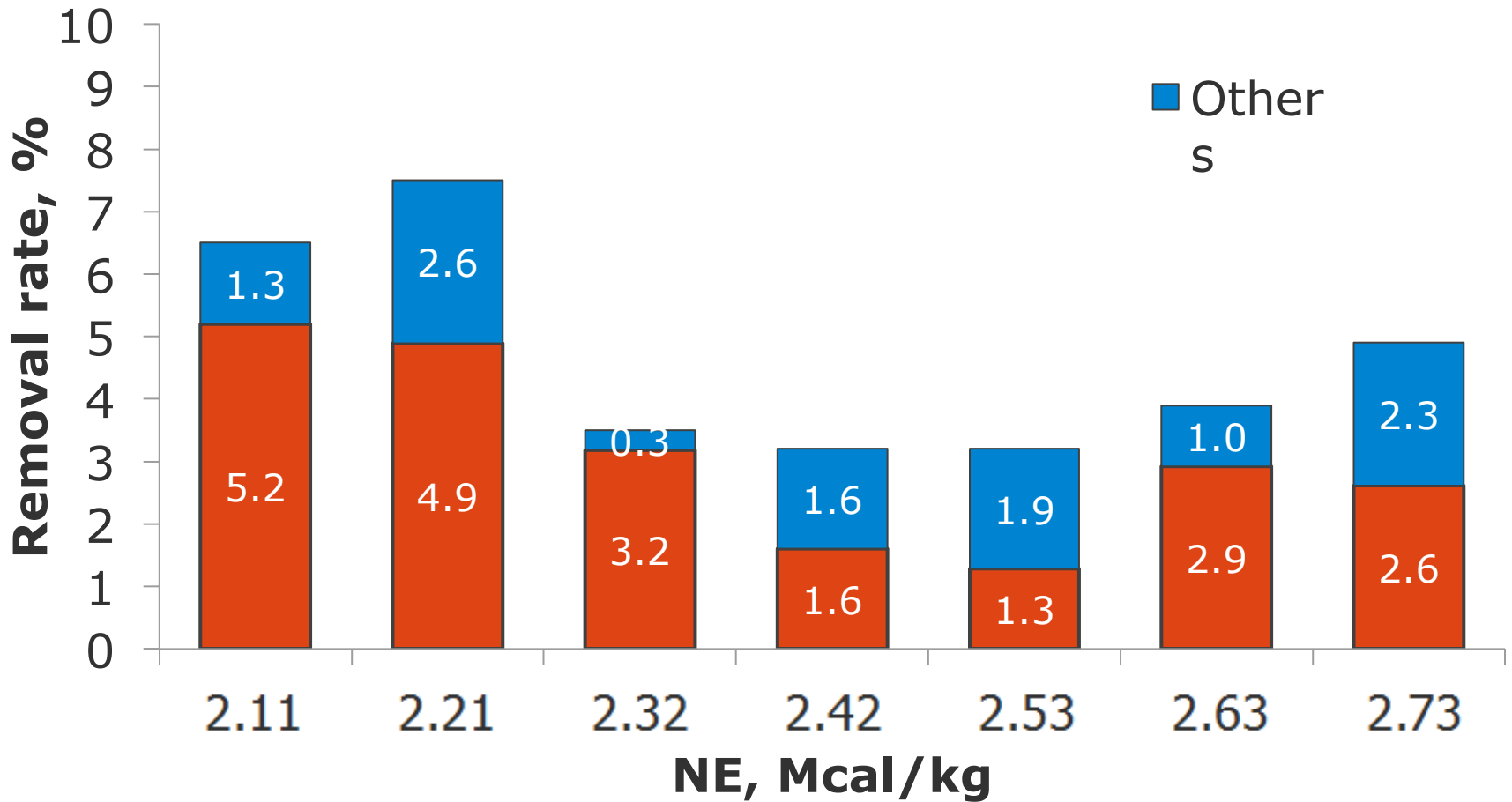
Removal Rate

Linear, $P=0.081$
Quadratic, $P=0.035$
SEM = 2.8





Vices Were More Prevalent in Low Energy Diets



Could not analyze statistically because there is no data of reason per pen, only per treatment.





Take Home Message

- Wean to breed feed a lot
 - Gestation feed little,
 - Lactation really feed a lot
-
- The pig has changed and diet needs to be more dense (i.e., AA, Phos).



Keeping Your Herds Healthy

Tom Riek

PIC[®]

Weaned Pig Cost Average vs. Top 25%

- Difference of \$7.11 per pig
- PWM difference of 17.5% (3.4 points)
- Difference of 2.42 P/S/Y
- Average – 10,537,000 weaned pigs
- Top 25% - 2,021,000



All Rights Reserved





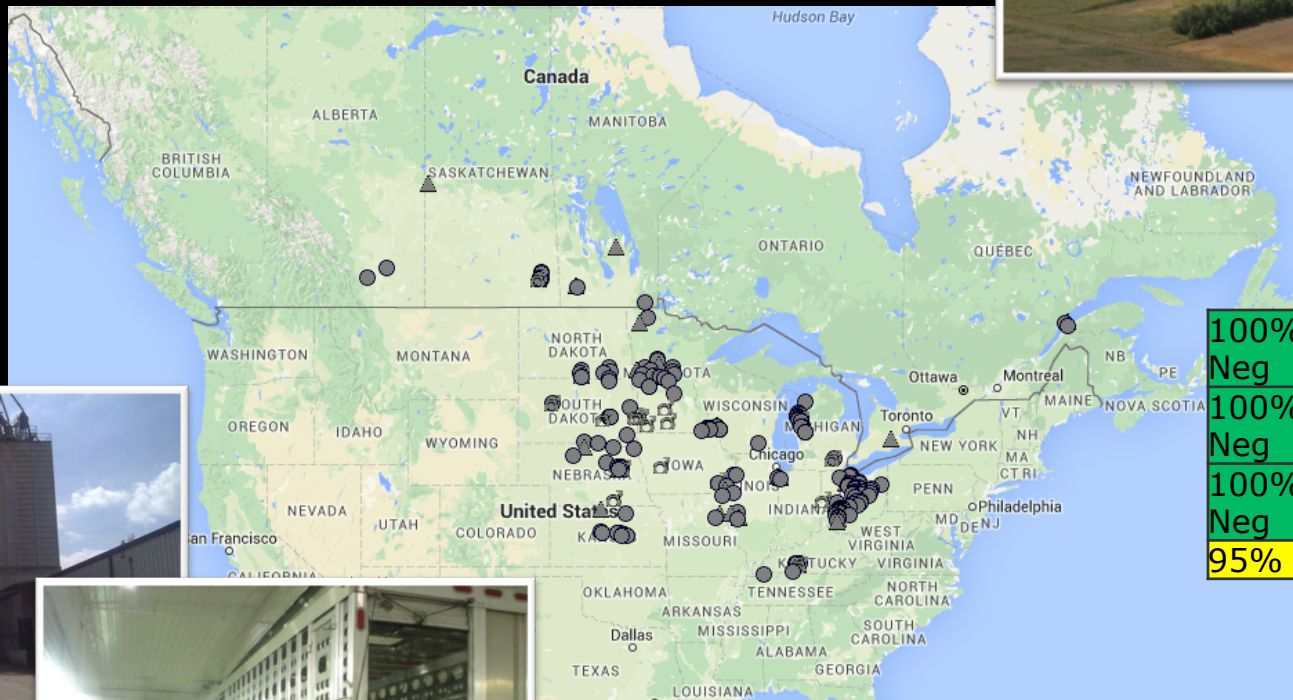
Team

- ✓ **HAV:**
 - Andrea Pitkin
 - Bob Thompson
 - Jer Geiger
 - Tom Riek
 - Deanne Hemker
 - Jess Waddell
 - Jean Paul Cano
- ✓ **HO:**
 - Vicki Law
 - Beth Spiekermeier
- ✓ **40+ HTVs**



PIC multiplication system in NA

20 boar studs = **8.4k** boars
38 breeding herds = **100K** sows
173 grow-finish sites
40+ shipments / week

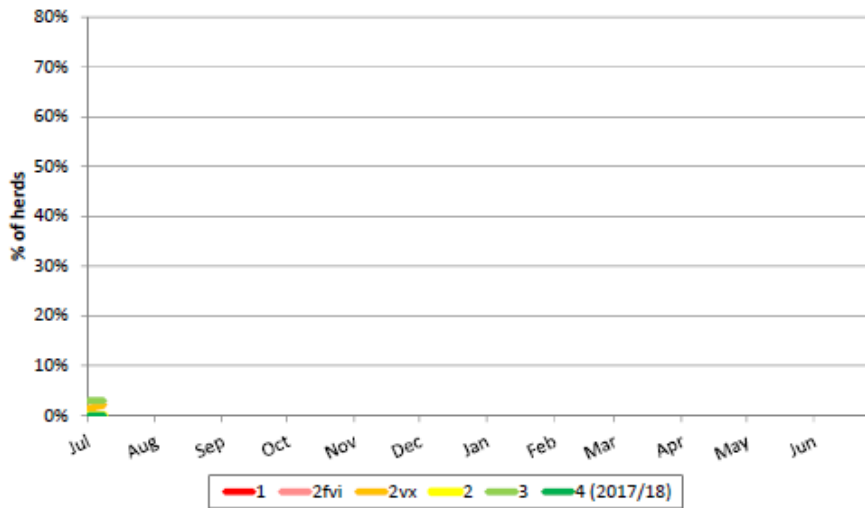


100% PRRS Neg
100% SEC Neg
100% App Neg
95% Mhp Neg



51 feed mills
43 truck washes
23 owners + 40 HTVs
12 diagnostic Labs

Chart 3 - PRRS cumulative incidence by sow herd status at time of infection
Beginning July 1 for 2017/18



Number of sows
2,354,069
Number of farms
905

Classification Scheme	
1	Positive Unstable
2fvi	Positive Stable, Ongoing field virus exposure
2vx	Positive Stable, Live virus vaccinated
2	Positive Stable
3	Provisionally Negative
4	ELISA Negative

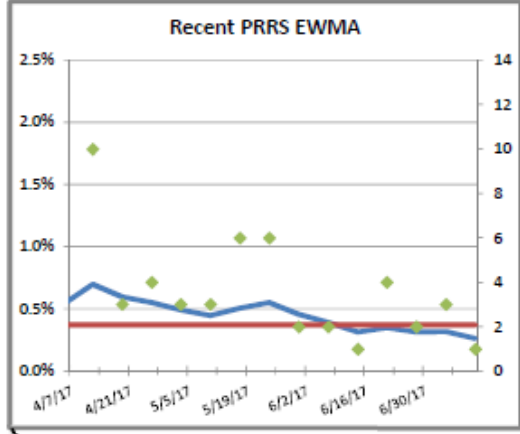
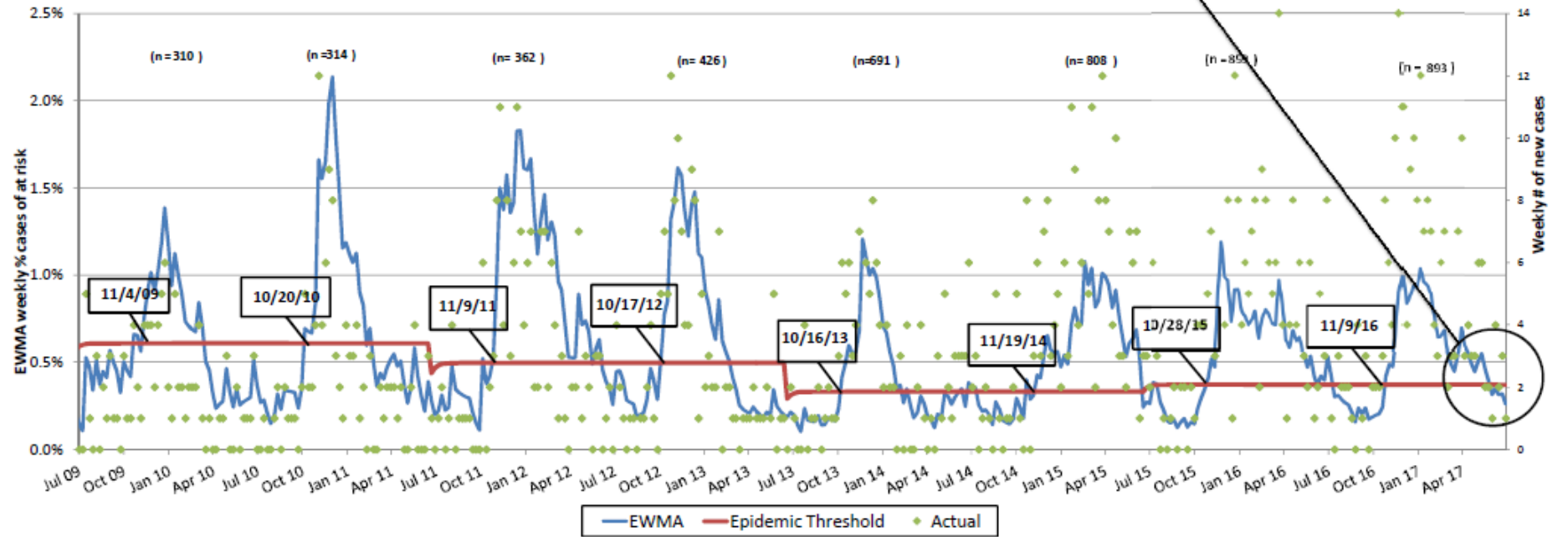


Chart 5 - PRRS EWMA Analysis for years 2009 - 2018

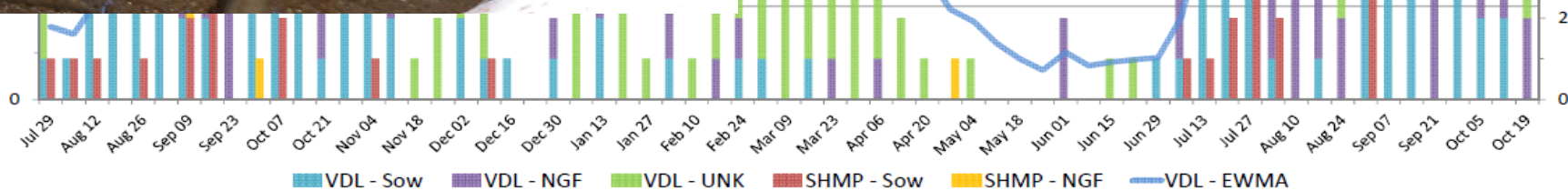
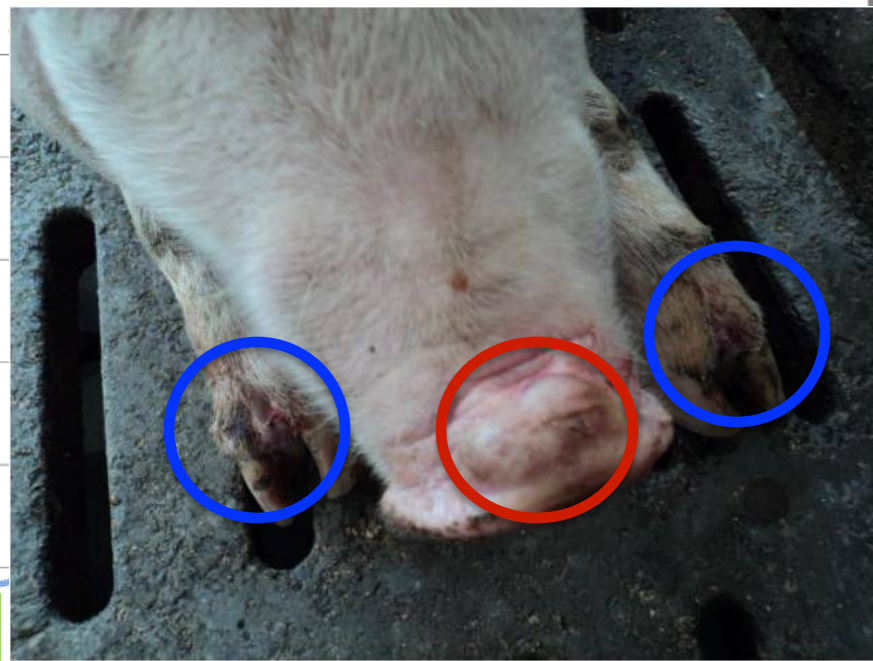
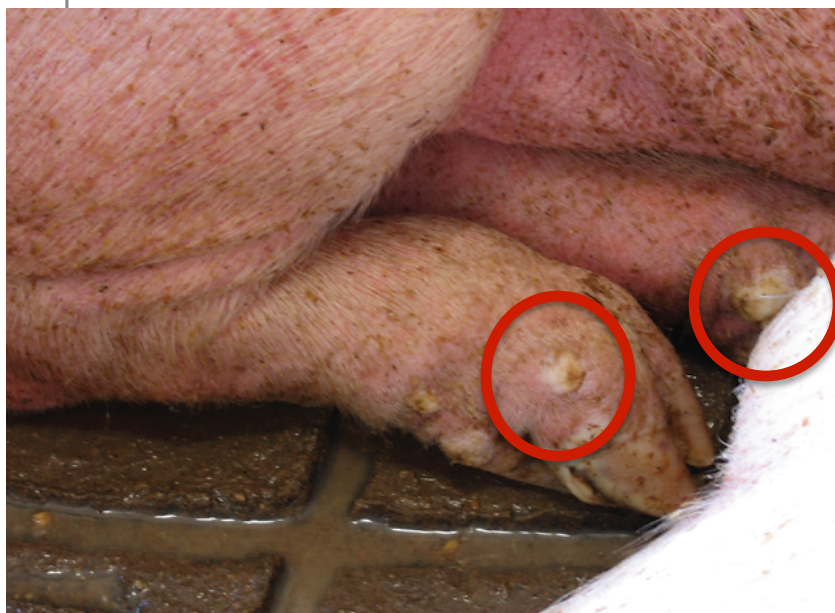




SVV/SVA Accessions by Week

Seneca Valley Virus frequency of VDL and

14



SHMP 10/21/16





SWV/SVA Cases

- Sudden onset 30%–70% mortality in neonatal pigs for about 1 week
- No skin lesions on piglets
- No reproductive effects
- Disinfectants
 - Clorox (1:20 dilution of 5.25% sodium hypochlorite) 10 – 15 minutes
 - Synergize (1:256) 60 minutes
 - Accelerated Hydrogen Peroxide (Prevail) 1:20 for 10 minutes in wet films
 - Virkon (1%)
 - Phenolic derivatives not effective

Source: *University of Minnesota and Iowa State University rapid response teams*





Area = aerosol, insects, wildlife, livestock

replacements

mortality disposal

garbage

people

manure management

propane

feed

supplies

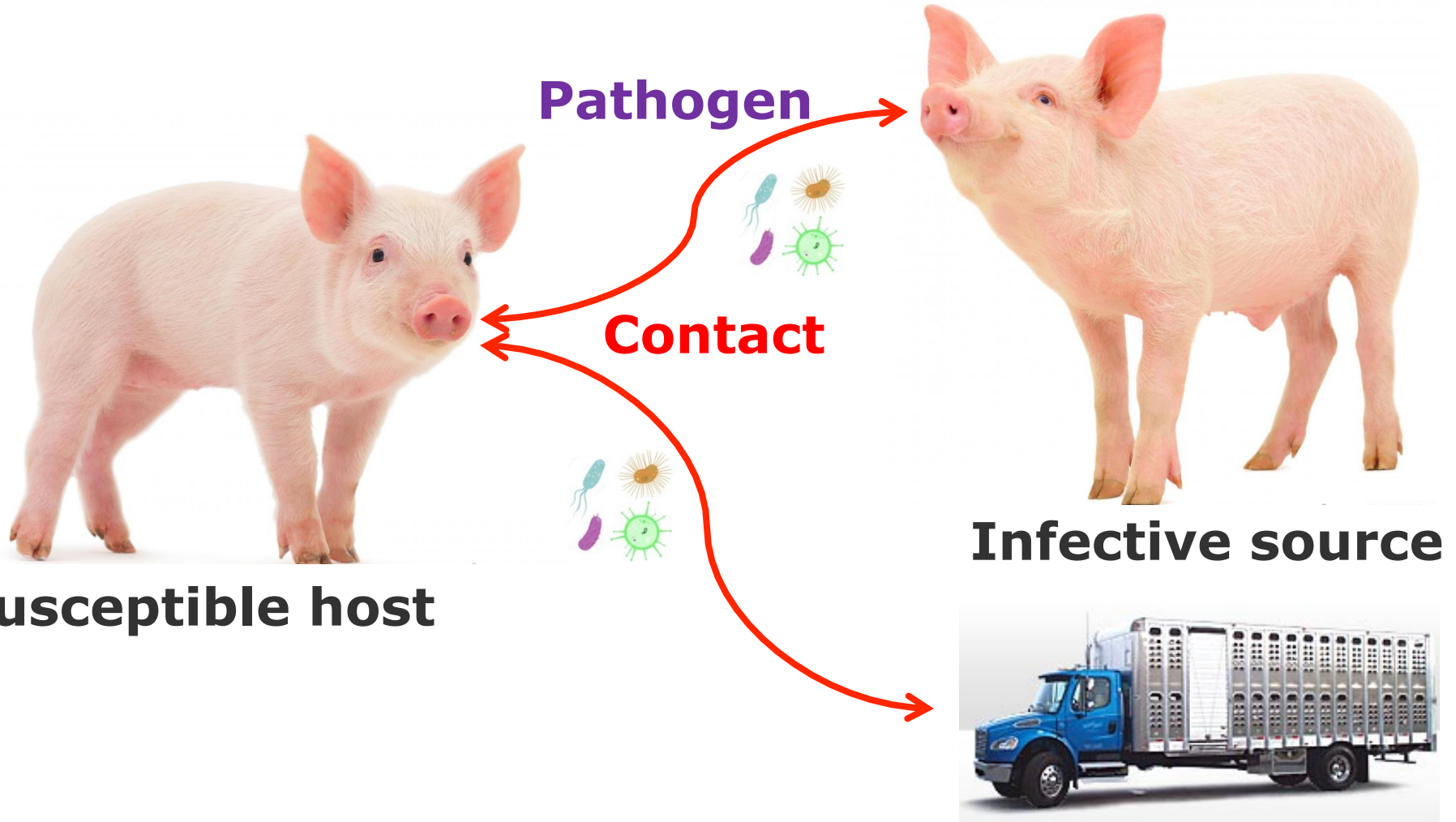
semen

water

pig transport



Foundation of Biosecurity is Based on the Knowledge of Transmission





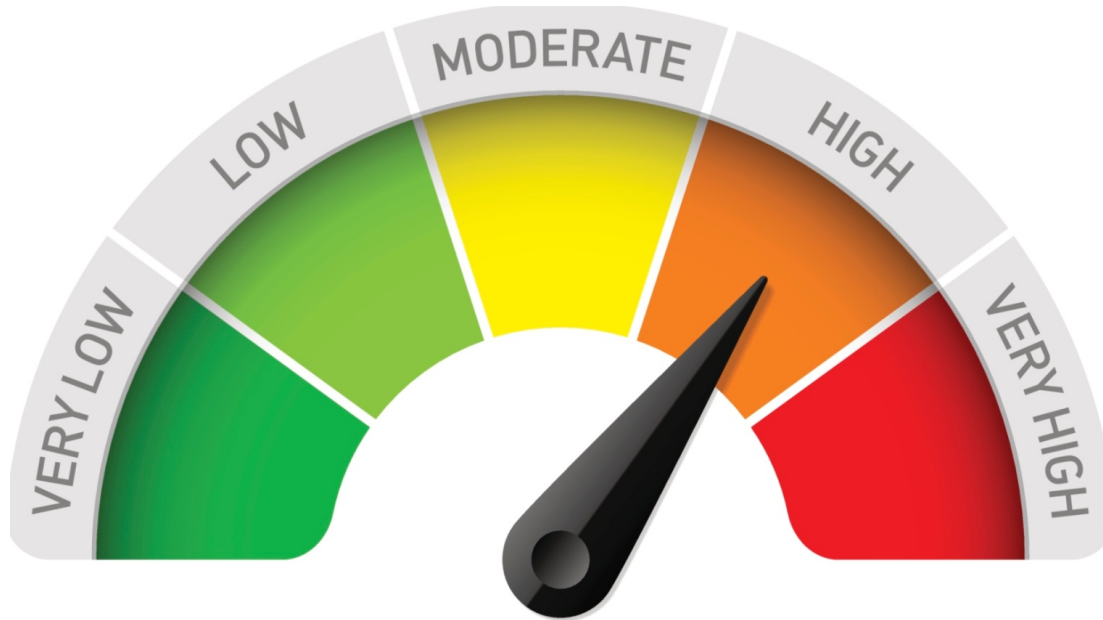
Biosecurity Program Components

1. Risk assessment
2. Policy and guidelines
3. Education
4. Infrastructure





Risk Assessment



- ✓ **Semi-quantify**
- ✓ **Audit**
- ✓ **Prioritize**
- ✓ **Educate**

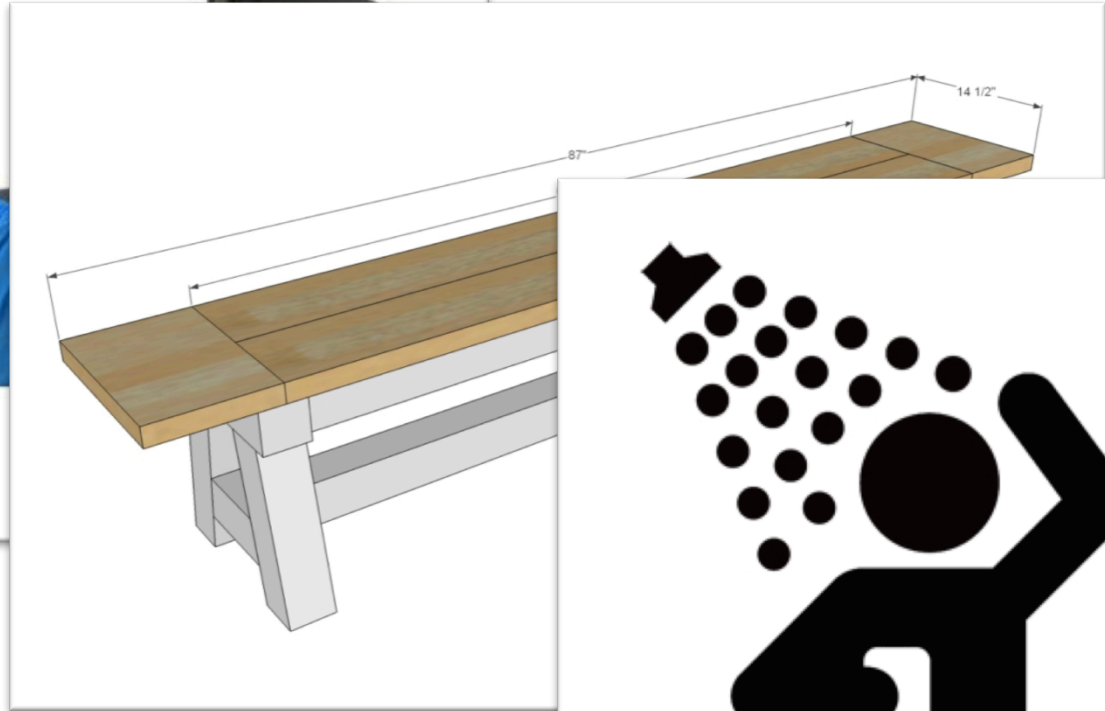




Policy and Guidelines

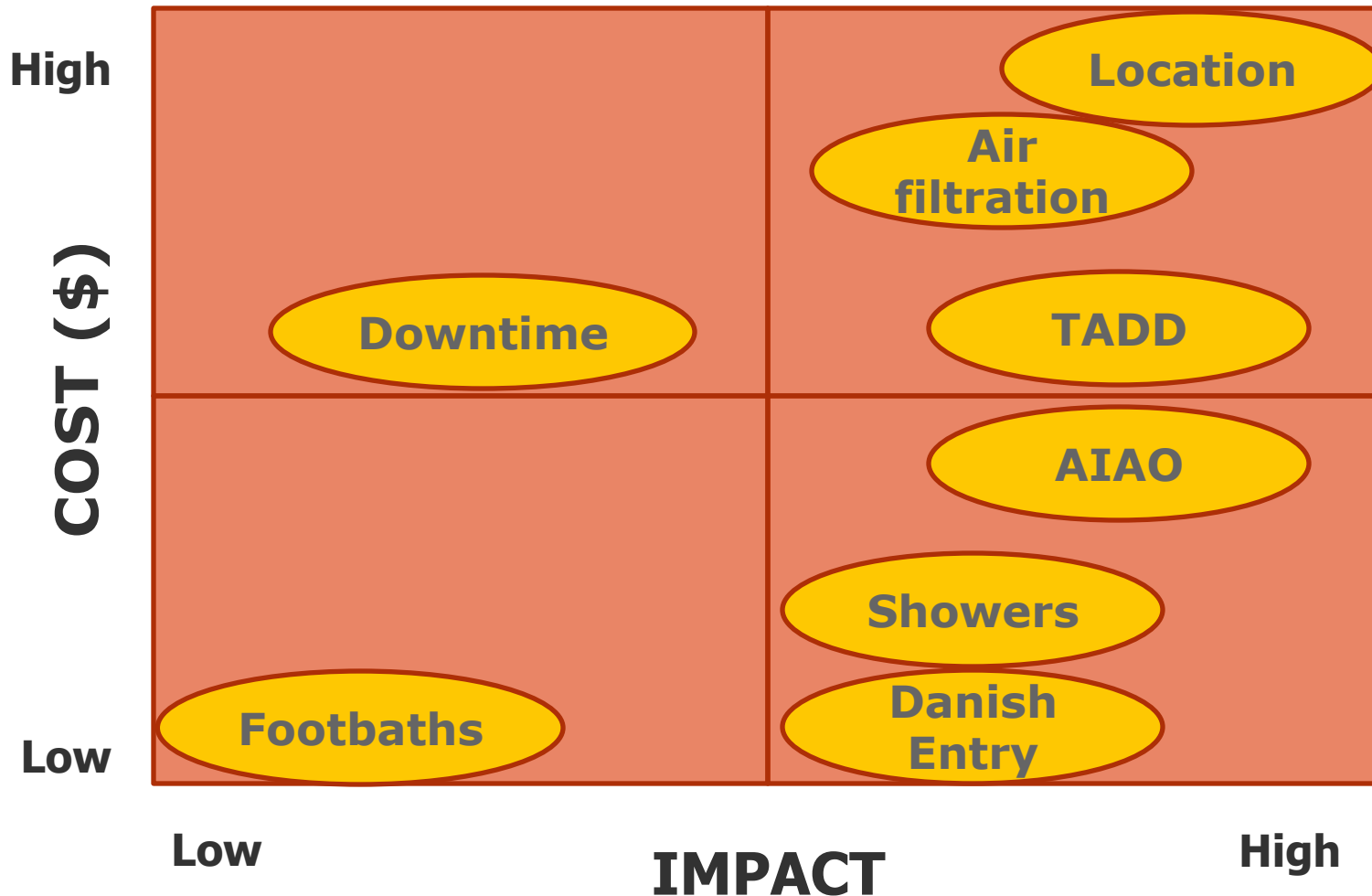
Downtime

Herd to be entered	International visitor	Away from pigs	Away from pig
Genetic Nucleus	By special permission		
AI Stud	By special permission		
Production Nucleus/ Daughter Nucleus/ Boar Multiplier	Two nights before arrival in and 1-5 nights POST arrival NA**		
Gilt Multiplier	Two nights before arrival in and 1-5 nights POST arrival NA**		





Cost-Impact Matrix (Examples)





Economic Impact of Disease

	PSY/Yr Impact	Assumptions	WTM Impact	Assumptions
PEDV	\$2.08/pig	3 wks. 100% 6 wks. 10% 28 P/S/ Y \$30/pig	\$0.85/pig	Mortality \$0.78 Treatment Cost \$0.07
PRRSV	\$7.07 - 10.57/pig	26 weeks TTS 28/P/S/Y	\$5.57 - 13.52/pig	Haden, 2013 Neumann, 2005

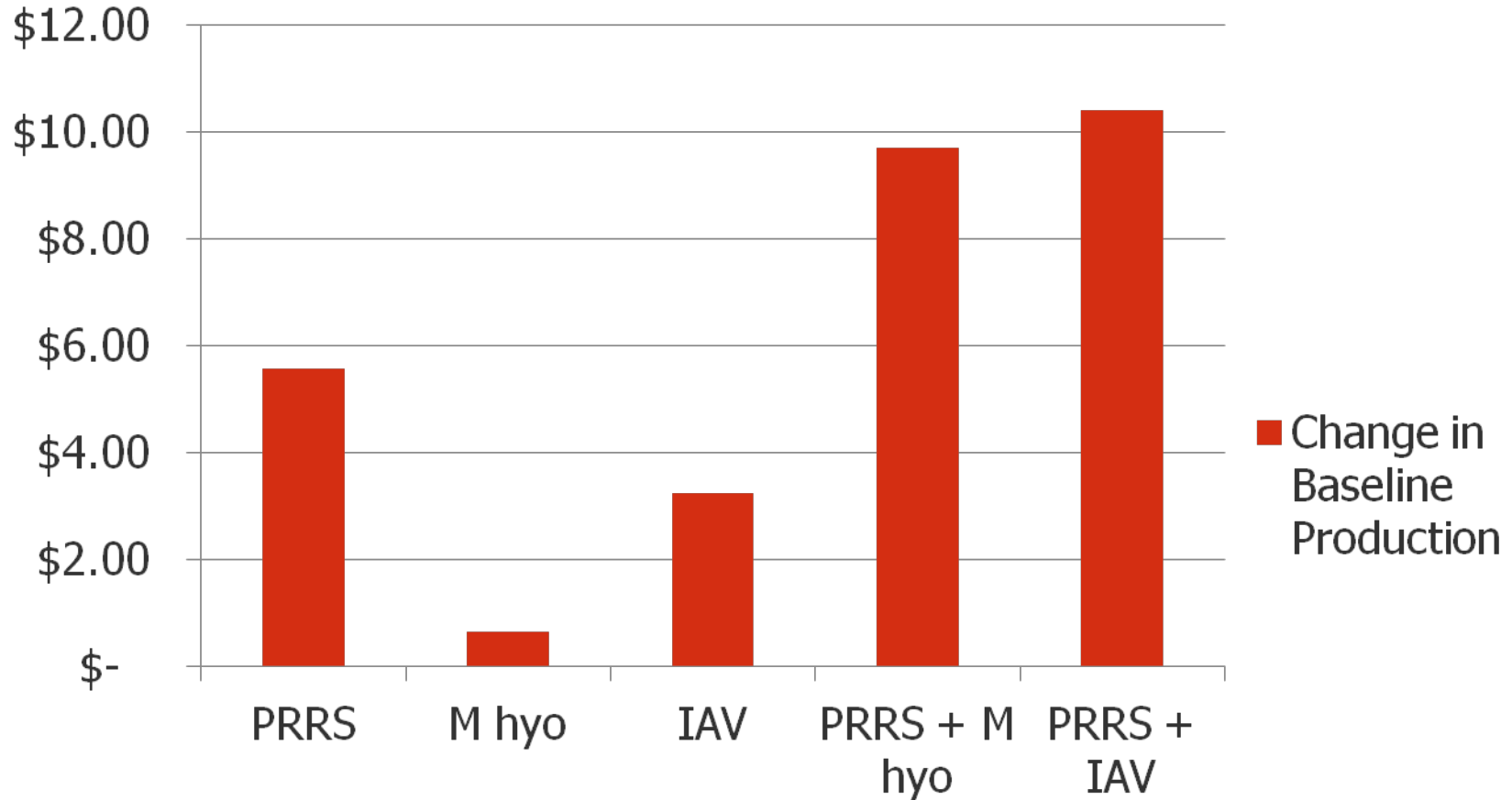
PRRS can cost \$475,000-\$710,000 to a 2,400 sow herd





Economic Impact PRRS in Combination

Change in Baseline Production

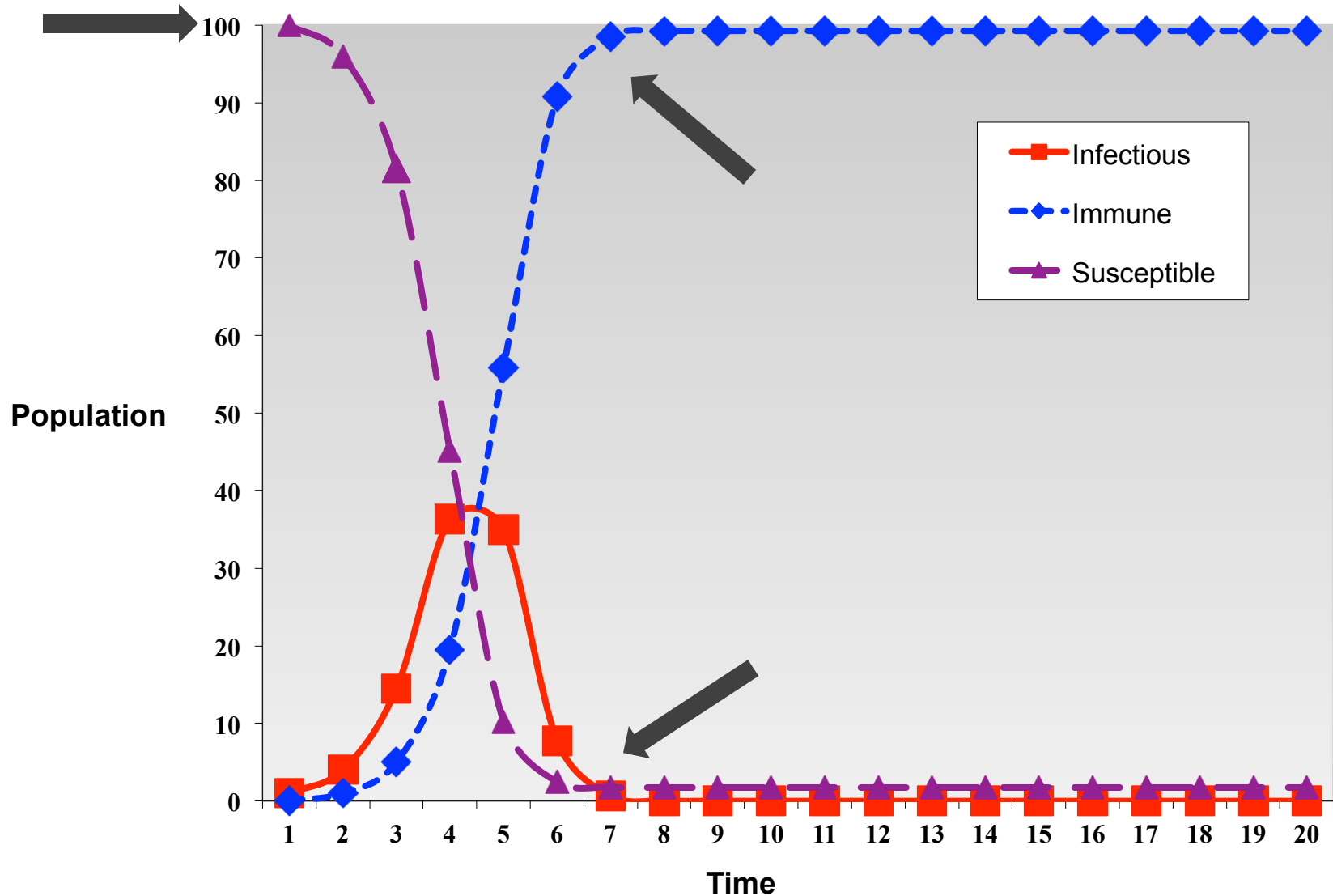


Haden, 2012





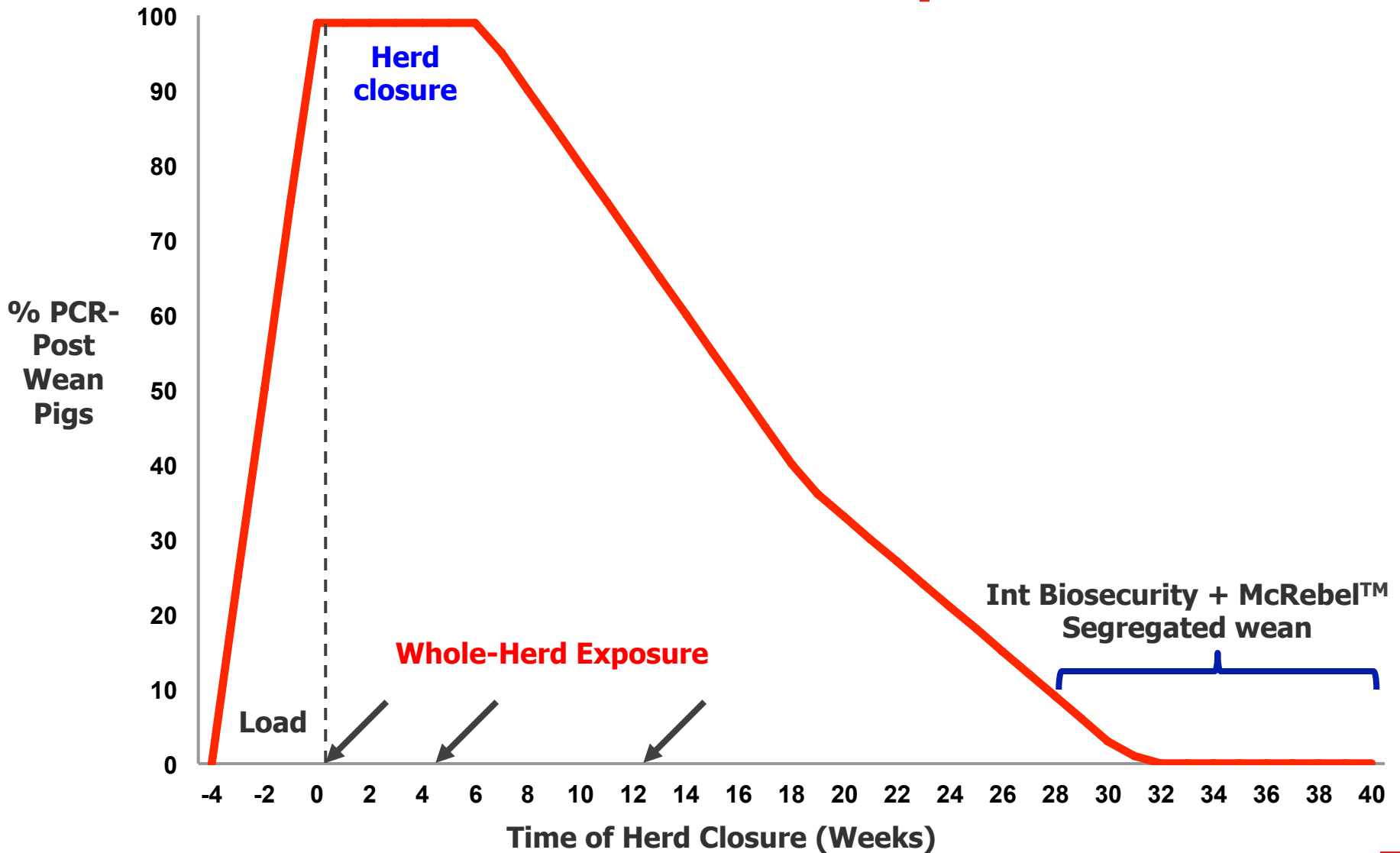
Herd Closure Principle



Reed-Frost Model from Ecology of Infectious Diseases, Dr Randall Singer, U of MN



PRRSV in a Breeding Herd During Load- Close-Expose





Sow Herd Vaccinations

- The goal is to minimize the number of vaccinations given prior to farrowing
- Excessive vaccinations can lead to late term abortions
- Feed back 5, 4 and 3 weeks prior to farrowing is important for Rota virus, Clostridium and E. coli control
- Appropriate **gilt acclimatization** will help reduce the need for vaccines and antimicrobials





Sow Vaccine Cost

BA/Litter 12.4;

PWM 14.7%

Weaned pigs 10.6

Vaccine	Cost	Doses	Cost/Dose	Cost/Weaned Pig
Farrowsure Gold	\$48.93	50	\$0.98	\$0.095
Flusure XP/ Farrowsure Gold	\$99.81	50	\$2.00	\$0.19 *
Litterguard LTC	\$51.60	50	\$1.03	\$0.10 *
Iron	\$22.88	100	\$0.23	\$0.24 *
Marquis	\$281	1000	\$0.28	\$0.30 *
Excede			\$0.09	\$0.095 *

Cost per weaned pig

\$0.93 *





Weaned Pig Medicine Cost

Drug	Cost/lb.	Weight	Cost/Weaned Pig
Excede	\$0.03	3 lb.	\$0.10
Baytril	\$0.02	3 lb.	\$0.06
Draxxin	\$0.06	3 lb.	\$0.18
Excede	\$0.03	5 lb.	\$0.15
Excede	\$0.03	13 lb.	\$0.38
Draxxin	\$0.06	13 lb.	\$0.74

Day 1 Excede – navel infection
Day 5 Excede – castration infection
Wean Draxxin -

Added \$1.00/weaned pig





Health Cost-Benefit

- Weaned pig cost of \$7.11
- PWM 17.5%
- P/S/Y 2.42
- WTM \$4.00/pig

Understanding the cost of disease, transmission routes, and the cost of biosecurity will guide the effective implementation of interventions



Lunch

PIC[®]

Cost Competitiveness through PWM Control

Michel Lariviere

PIC[®]



Goal

We want to provide you with a simple strategy to get your pre-weaning mortality down.

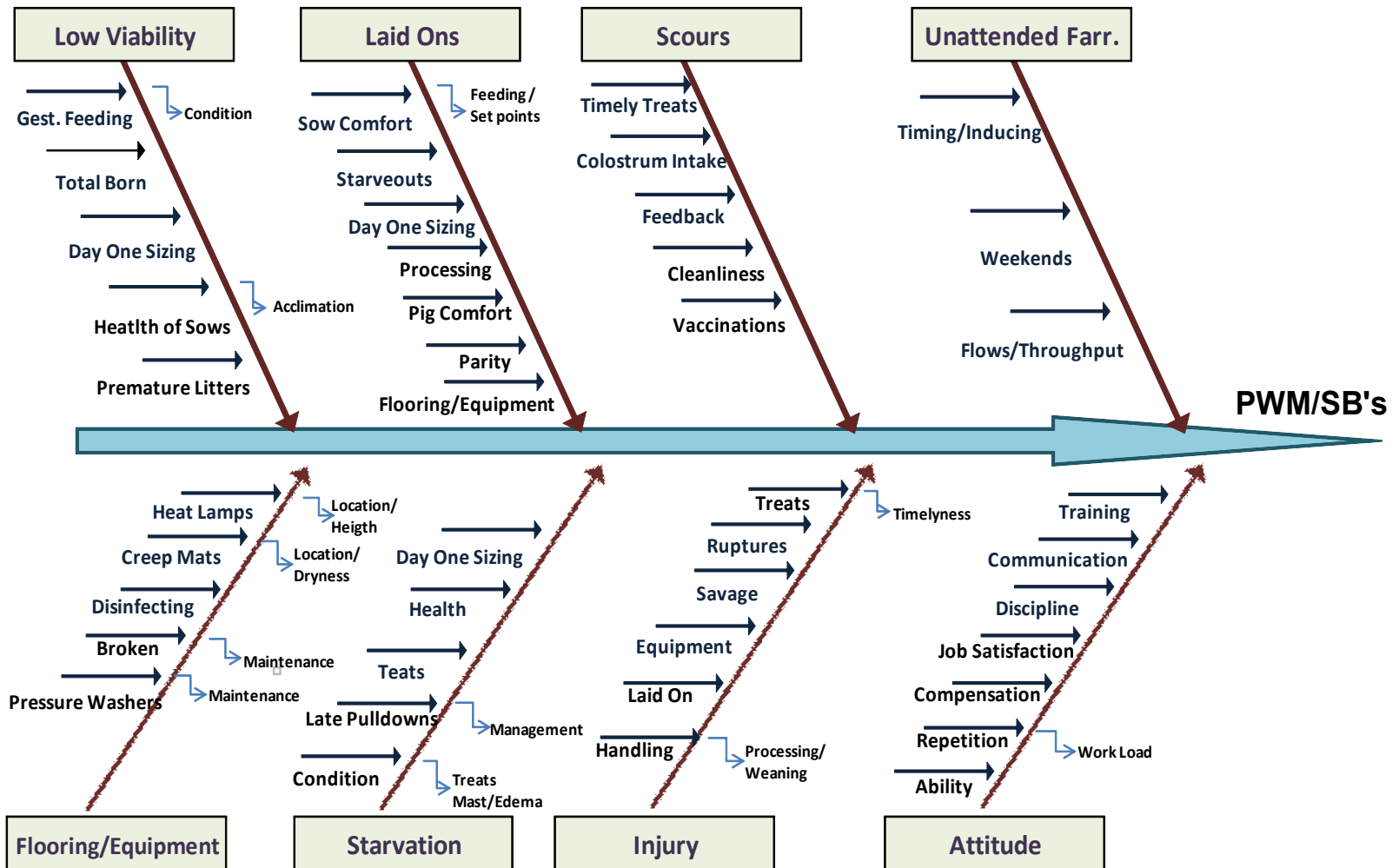




Saving Those BA



Farrowing Losses Are Complex Issue



Courtesy of Mr. Joe Higgings (2010)



Let's Start With The Facts

Indicator	PigChamp 2015		A Top 25 U.S. Pork Powerhouse	TLC
	Average	Better 10%		
BA	12.4	13.5	13.6	14.9
PWM	14%	9.5%	11%	7%
Weaned	10.7	12.2	12.1	13.9

- PWM is an old, elusive and seemingly unbeatable foe.
- Some producers/systems seemingly have found the way to be under 10%. How is that possible?
- What you wouldn't do to reduce it by...3 points?





PWM Impact

- Public perception & staff morale.
- “Solid”/quantifiable outcome - Cost of production.

Indicator	Worst in Class Cost Variation	Avg	Best in Class Cost Variation
BA	11.2 (\$3.3) W	12.3	13.4 \$2.7 B
LSY	1.94 (\$5.5) W	2.27	2.51 \$3.4 B
PWM	39% (\$10.4) W	22%	8.5% \$5.0 B

Courtesy of Gregg Bilbrey – Agri-Stats® - Jan to Dec 2014.

Key Point(s) 

**PWM can account for up to \$15/WP variation.
PWM dollar value > LSY > BA = 3 > 2 > 1**





Know Your Enemy

- We surveyed 50 sow farms, 160K sows in total across different geographies.
- PWM average was 11%, with ranges form 5% to 20%.
- Questions were clustered

Labor

FTE, total
Sows per FTE ratio
FTE Farrowing House
Hr/week FTE FH
Hours per week in Farrowing
Hours per farrowing
Turnover/yr

Facilities

Year of construction
Facility age
Farrowing crates
Size of farrowing crates
Heat lamp/Mat complex
Lactation self feeders

Flow

Batch system
of sows
Breeding group variation
Replacement Rate
Average end parity
Weaning events/week
Farrowing/week
Total pigs weaned/week





Know Your Enemy

- **Multi-factorial issue** - There is not a single factor to blame.
- **Stable labor** - Consistent execution of plans and commitment.
- **Active monitoring** – Minimizing hypoxic piglets at birth.
- **Chilling prevention** - Avoiding energy losses and lethargy.
- **Quick access to colostrum** – The sooner the better.





Active Monitoring

- **First 2 hours of the day** -
 - Check overnight farrowings.
 - Dry piglets found wet in your first walk.
 - Check heat sources and ensure they work well.
 - Utilize this opportunity to help with colostrum intake. Mark empty belly pigs (hungry pigs) and/or born between 907-1.360 grams (2-3lbs.) with no sign of eating for udder training.
- **Timing** -
 - Every 20 minutes.
 - Have everything you need: plastic gloves, lube, watch, pen, markers.
 - If no piglets are born, be prepared to sleeve.





Active Monitoring

- **Manpower** –
 - To do a good job, one person per every 15-20 active farrowings.
 - One person has to stay in farrowing rooms while everybody else is on break.
 - Plan in advance for days known by having more farrowings.
 - On weekends, prioritize the urgent chores.





Chilling Prevention

- **Body temperature** – No matter what, it drops by 4-8°F - (2.5°C) - within 30 minutes after birth.
- **Mitigate effect of body temperature drop** -

Area of intervention	Action items
Room	(23° C) - 74°F at farrowing Avoid air drafts
Creep Area	(32-35°C) - 90–95°F in 100% of creep areas Monitor piglet behavior
Piglets	Target drying >90 % of piglets born when staff are in the farm

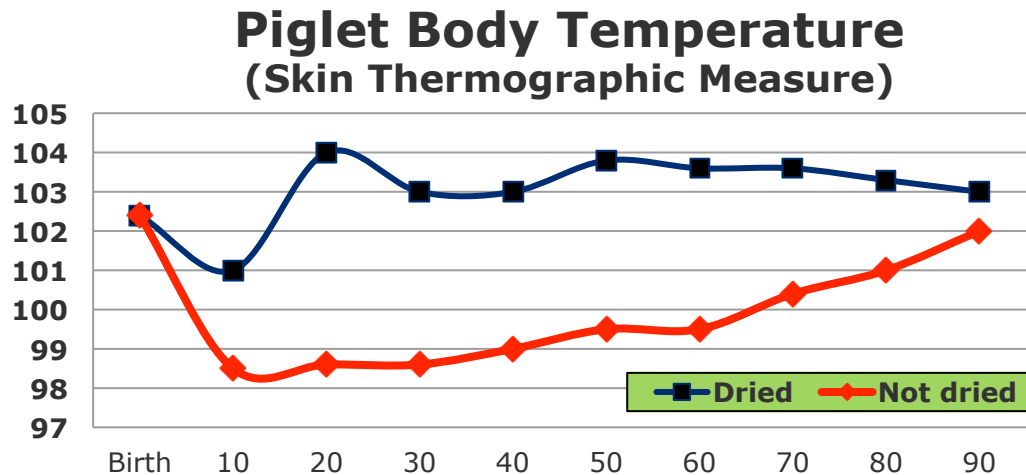




Early Pig Care

Drying Piglets is One of the Control Strategies

- Drying off will help piglets stay warm and consequently will help to get PWM down.
 - It takes only 20 sec per pig.
 - Use linen towels or paper towels.
 - Dry all piglets off during the day, but also all wet piglets born overnight, found in early morning.





Udder Training

Targeted population: 2-3 lb. pig

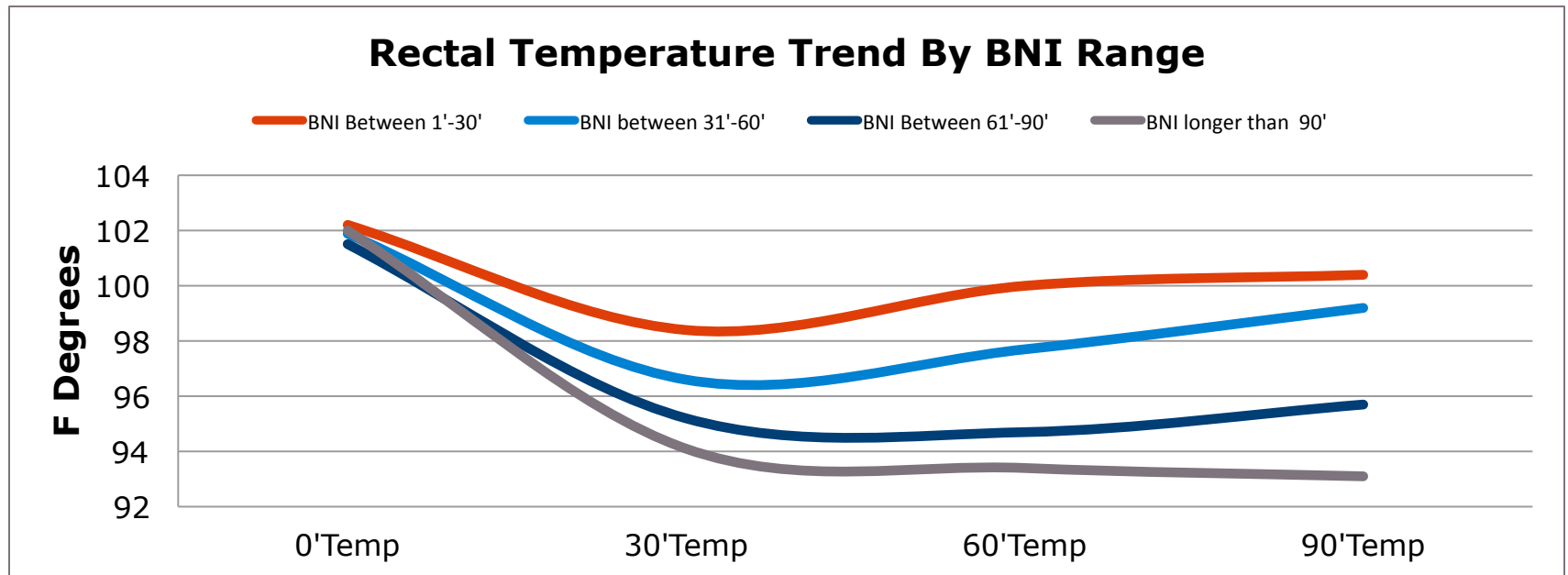
- Mark them.
- Choose the proper teat.
- Execute udder training within 30 minutes after farrowing.
- The goal is to have piglets drinking milk on its own after intervention.
- Repeat 60 minutes after birth.





Quick Access to Colostrum

- Longer birth-to-nurse interval (BNI) make body temperature fall deeper and piglets take longer to recover, if they recover.

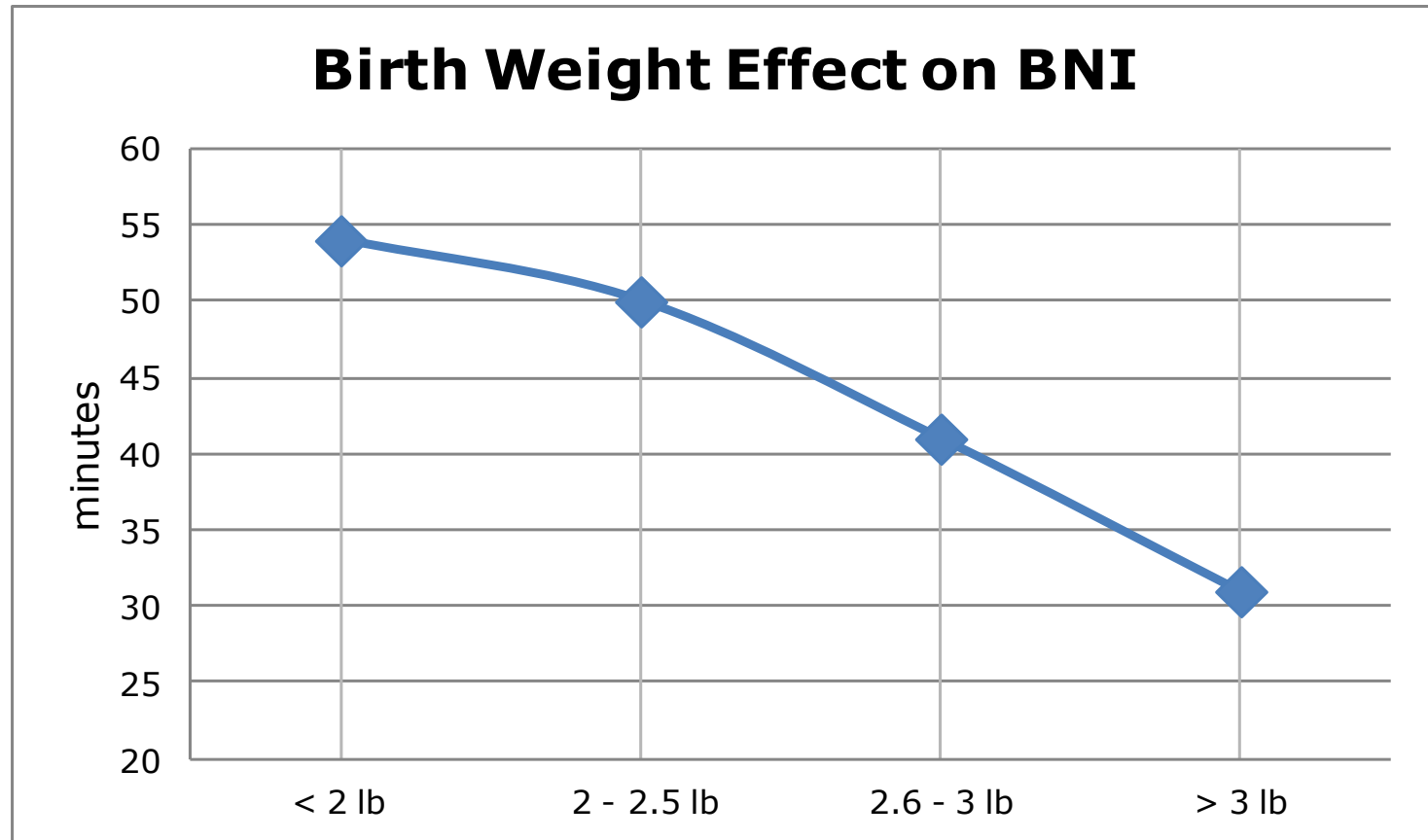


Source: PIC GTSR. Unpublished data, preliminary result. Unassisted farrowings.





Birth-to-Nursing Interval (BNI)



Source: Preliminary data – Global Applied Reproduction team. 2015

Key Point(s)



Time to identify a teat and get colostrum increases as birth weight is lighter.





Targeting The Right Piglets

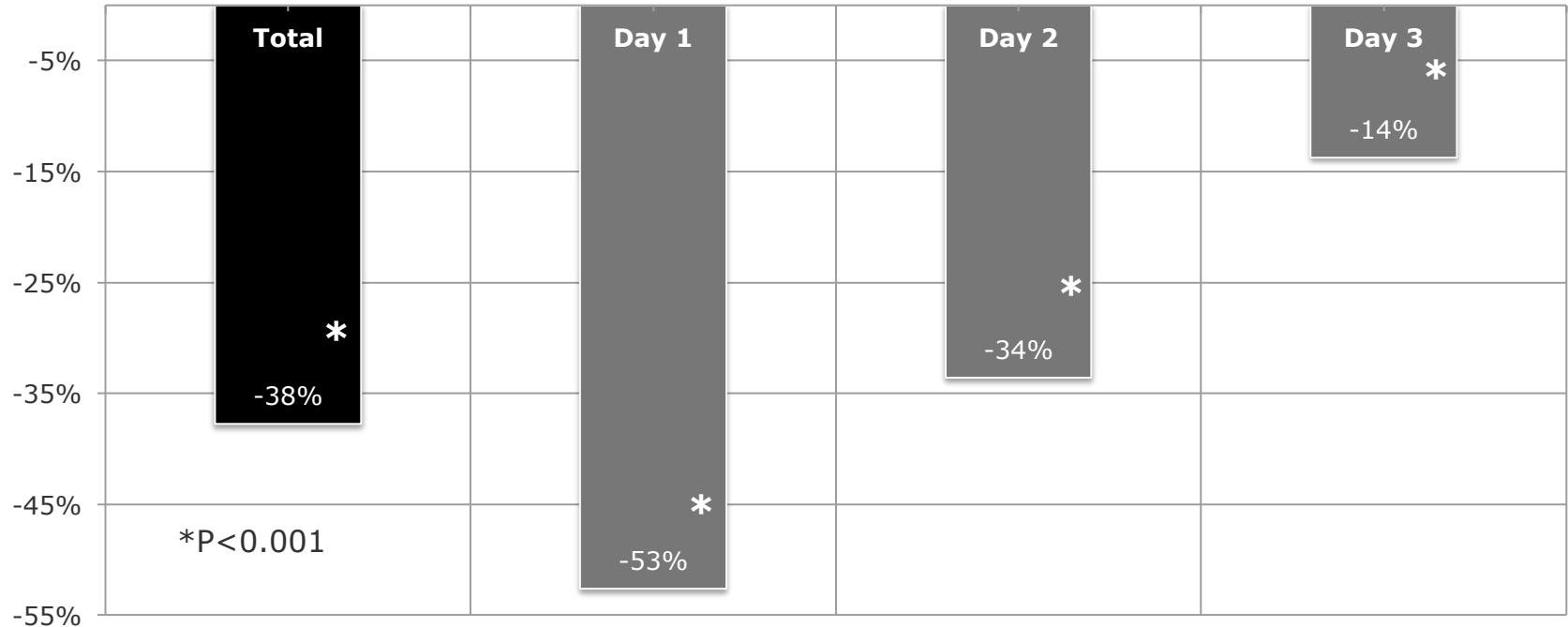
- We had 1,000 piglets born according to the farm protocols (not help) vs. 1,000 pigs that **were born from monitored farrowings and were dried off and udder trained.**
- Not every group of pigs responded the same way to management strategies.
 - Pigs < 2 lbs and > 3 lbs: No differences in PWM.
 - Pigs 907-1.360 grams (2 to 3 lbs): Big difference.





907-1,360 Grams (2 to 3 lb.) Piglets at Birth

PWM Difference Trial vs. Control



*P<0.001

PIC Females: Control : 1,022 pigs, : Trial : 1,044 pigs, dried and udder trained at birth, 30 min and 60 min after birth.

- Management strategies helped reduce PWM by a 1/3 in pigs born weighing 907-1.360 grams (2-3 lbs.)





Seize the Opportunity

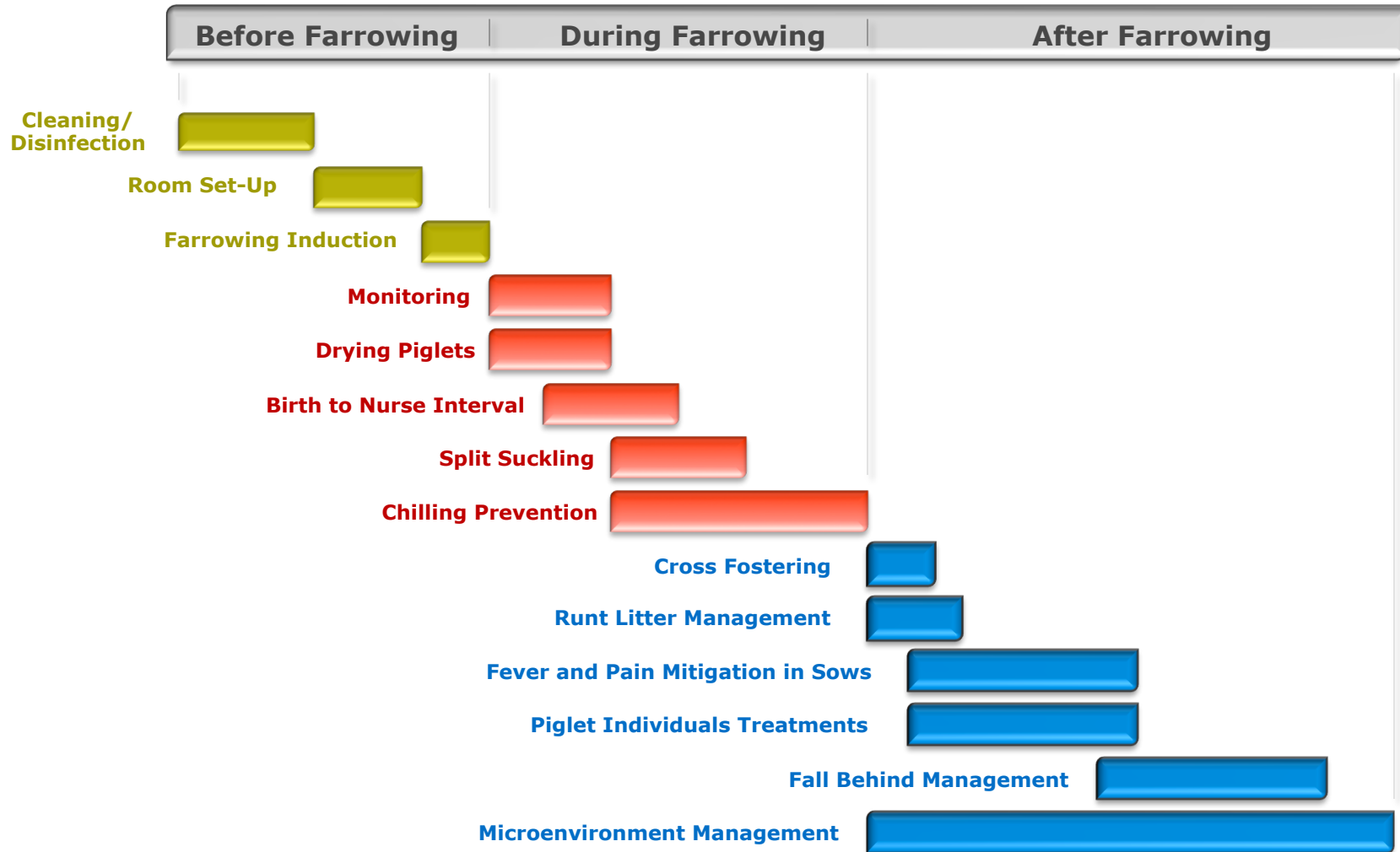
- **3% potential** - 40% of BA pigs weighed 2 to 3 lb. Strategies discussed earlier proven to drop PWM by 30%+.
- **100% profit** – Additionally saved pigs are margin.
- **Simplest execution** - Consider that even before more complex strategies (split-suckling, cross fostering).

2500	Sows
87500	Pigs born alive (14 BA)
35000	Pigs born alive 2.1 – 3.0 lbs per year (40%)
2625	Extra pigs weaned per year (-3% PWM)
1.0	More pigs weaned per sow per year
30\$	Price per piglets
75K \$	Opportunity





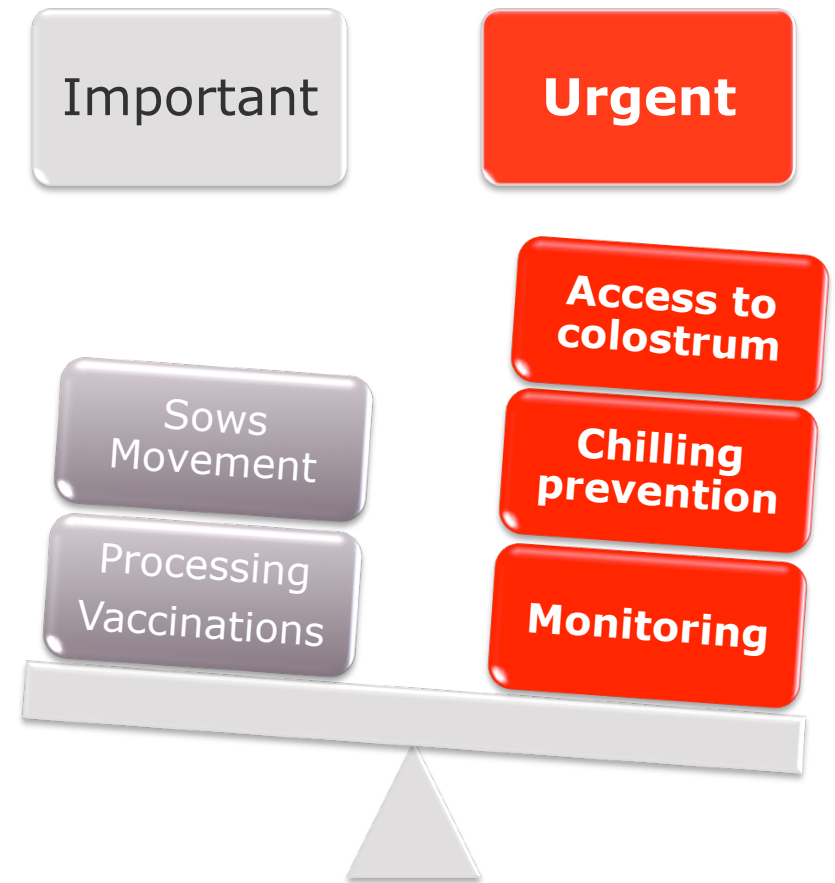
Do Not Forget The Big Picture





Labor Force Allocation

- Postponing urgent chores equates dead pigs.
- Farm manager is a key piece on setting this right.
- PWM control strategies won't go down without the farms full commitment of all the parts.





Take Away Message

- **Capitalize** - Opportunity is \$30/sow/year on PWM.
- **Focus** - The 907–1.360 gram (2-3 lb. pigs) at birth are the subpopulation where we have to fight against PWM.
- **Simplicity & Priorities** – Without giving up the basics, do a good job on monitoring, chilling prevention, and colostrum intake training.
 - Consider other strategies only after you have excelled at the three key points mentioned.
- **Farm Manager** - Key to allocate the staff on urgent chores.



Realizing Genetic Potential

Daniel Godbout

PIC[®]



As We Make Genetic Improvement...

- New boars in stud have the potential to produce market-hogs that...
 - Make it to market sooner on less feed per pound of gain
 - Have better livability from wean to market
 - Have higher packer-value than an older boar in stud
- New gilts entering the sow herd have the potential to...
 - Wean more high-quality piglets per litter
 - Have fewer non-productive days
 - Contribute more total-value per pig weaned





As Genetic Improvement Accelerates...

- The value of new boars and gilts, compared to the herd average, gets bigger

	5 Year Avg.	3 Year Avg.	1 Year Avg.
Index	12.9	15.8	19.4
Pigs weaned/sow/year	0.9	0.9	1.1
Kg weaned/sow/year	5.4	5.9	7.9
Pigs marketed/sow/year	0.9	0.9	1.1
Kg marketed/sow/year	25.9	36.8	57.5
PROFIT PER PIG, \$ / pig	2.58	3.16	3.88

@ 25 PSY, the potential is in the pipeline for **\$97 per sow** from the genetic contribution...





And It Still Comes Back to Execution of the Basics

- As production evolves (facilities, technology, the animals...):
 - More broadly measure current and emerging traits that impact commercial profitability today and into the future
- As the area of genomics advances:
 - More effectively use that data to make accurate selection decisions





Real World Data Capture

Reproductive Efficiency



- Diverse sources
 - Global Database
- Volume
 - 90,000 farrowing records added each month
- Emerging traits
 - Pen gestation
 - Piglet birth weight
 - Pre-wean livability
 - Lactation efficiency
 - Productive life





Real World Data Capture

Growth Performance

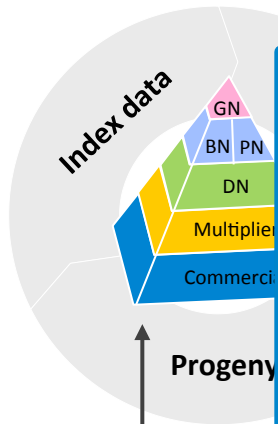
- Environmental variation
 - Genetic production
 - Commercial environment
- Volume
 - Testing of over 170,000 pigs in commercial flows annually
- Emerging traits
 - Heavy weight efficiency
 - Robustness
 - Lactate / stress
 - Birth weights
 - Carcass value
 - Primal and quality



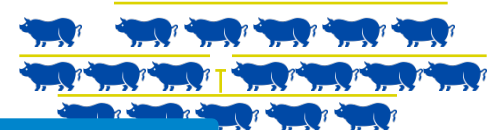
Capturing Economic Value

Real-World Production Efficiency

Global Breeding Pyramid



Pureline Performance

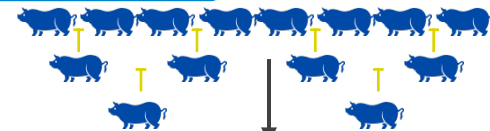


Interesting details...

1. 35 M pigs in database
2. 4.3 M tissue samples
3. 710 K active sows and gilts
4. 510 K pigs tested in last 12 months
5. 370 M EBV's every week



Selection & Mating



Global Database

Information

Breeding values for important traits

Relevant information

Mate Selection



Turning Data into Effective Decisions

Full Utilization of Genomic Science

- Data that reflects real-world performance
 + **more effective utilization of data**
 = better selection to drive forward profit potential

CLRC GENERAL STUD AND HERD BOOK - LIVRE GÉNÉALOGIQUE GÉNÉRAL **SCEA**
REGISTRATION UNDER THE ANIMAL PROTECTION ACT OF THE DEPARTMENT OF AGRICULTURE AND AGRI-FOOD (OTAWA, CANADA)
 RÉGISTRATION EN VERTU DE LA LOI SUR LA PROTECTION DES ANIMAUX DU MINISTÈRE DE L'AGRICULTURE ET DES PÊCHERIES (OTTAWA, CANADA)
 CERTIFICATE OF REGISTRATION - CERTIFICAT D'ENREGISTREMENT

Nom/Nom: PIC A5589 85683	Ear Tag/Étiquette: Right/ Droite - Left/Gauche: A5589 A5589 85683	Reg. No./No d'enreg. -[CAN]2655- Other # : -ID64408907-	Sex/Sexe: Male	Status/Statut: Purebred
Breed/Race: GP 1125 Composite breed/race: PIC Canada Ltd., Winnipeg, MB ID No 5348853	Litter Size: Nombre dans le portée 12	Date of Birth: Date de naissance December 11, 2012	Date of Issue: Date d'impression June 13, 2014	

Parents:
SIRE/PÈRE: PIC A3819 A1114 -[CAN]1710-
 { PIC A2969 A3902 -[CAN]1693-
 { PIC A5980 A4455 -[CAN]1698-
 { PIC A6800 A583 -[CAN]1694-
 { PIC A3708 A3960 -[CAN]1660-
 { PIC A1332 05200 -[CAN]1678-
 { PIC 14741 17820 -[CAN]1670-
DAM/MÈRE: PIC A5940 A8689 -[CAN]2611-
 { PIC A4830 A1685 -[CAN]2560-
 { PIC A5965 A4317 -[CAN]1697-
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 { PIC 14643 15897 -[CAN]2517-
 { PIC A1332 05200 -[CAN]1678-
 { PIC A8549 A9640 -[CAN]1640-

The above animal is entered in the General Stud and Herd Book - Livre généalogique général en vertu de la Loi sur la protection des animaux.
 CANADIAN LIVESTOCK RECORDS CORPORATION - SOCIÉTÉ CANADIENNE D'ENREGISTREMENT DES ANIMAUX
 OTTAWA, CANADA
 The electronic system of the General Stud and Herd Book has been operated by the Division of Genetics and Agrifood Group
 Le système électronique du Livre généalogique général a été géré par le Groupe Génétique et Agro-Pêcheurs du Canada

Dr. Ronald K. Black
 FOR PRESIDENT/PRÉSIDENT DU LIVRE GÉNÉALOGIQUE GÉNÉRAL
 POUR LE MINISTRE DE L'AGRICULTURE
 ET DES PÊCHERIES

Ronald K. Black
 GENERAL MANAGER
 DIRECTEUR GÉNÉRAL

04-09

VS.





Turning Data into Effective Decisions

Full Utilization of Genomic Science



Nom/Nom
PIC A5589 85683

États/État
GP 1125 Composite

PIC Canada Ltd., Winnipeg, MB ID No 5348853
 PIC Canada Ltd., Winnipeg, MB ID No 5348853

Parents
PIC A3819 A1114-[CAN]1710-

Parents
PIC A5940 A8689-[CAN]2611-

GENERAL STUD AND HERD BOOK - LIVRE GÉNÉALOGIQUE GÉNÉRAL
 REGISTRE DE LA CROIXIE DES ANIMAUX À FOURRAGE ET À LAITIERS
 CERTIFICATE OF REGISTRATION - CERTIFICAT D'ENREGISTREMENT

Ear Tag/Étiquette
 Right/ Droite
A5589 A5589
 85683
 Litter Size
 Nombre dans la portée
12

Reg. No./No d'enreg.
-[CAN]2655-
 Other # : -ID64408907-
 Date of Birth
 Date de Naissance
December 11, 2012

Sex/Sexe
Male

Status
 Statut
Purebred
 Date of Issue
 Date d'émission
June 13, 2014

PIC A2969 A3902-[CAN]1693-
 PIC A5980 A4455-[CAN]1698-

PIC A4830 A1685-[CAN]2500-
 PIC A5965 A4317-[CAN]1697-

PIC A680 A503-[CAN]6074-
 PIC A578 A390-[CAN]9469-
 PIC A1312 0530-[CAN]6478-
 PIC U4741 U7920-[CAN]6470-

PIC A1313 0530-[CAN]6478-
 PIC U5442 U5897-[CAN]6517-
 PIC A1313 0530-[CAN]6478-
 PIC A8549 A8040-[CAN]6545-

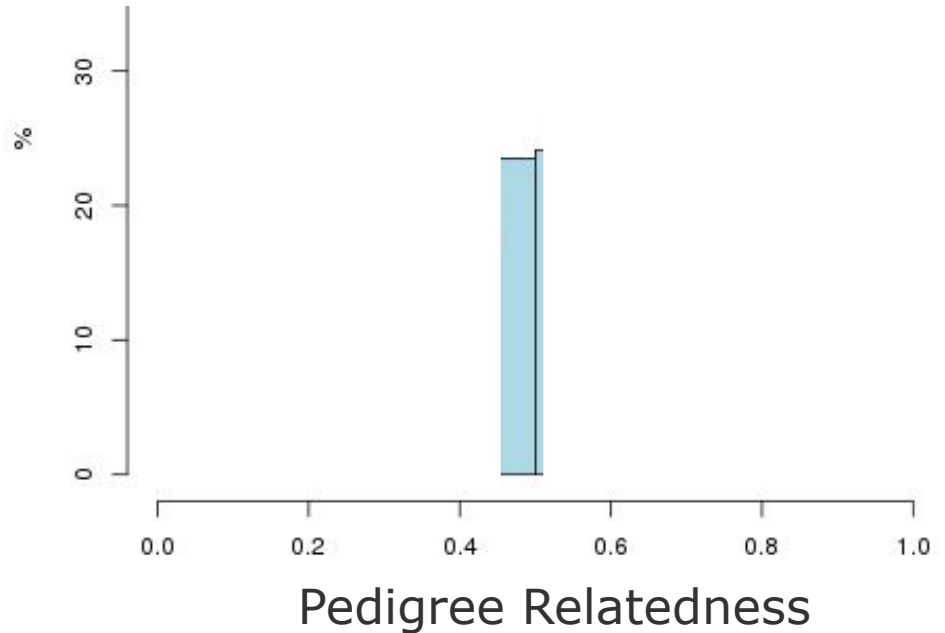


Le présent registre est un membre du General Stud and Herd Book - Le présent registre est un membre du Livre généalogique général national canadien
CANADIAN LIVESTOCK RECORDS CORPORATION - SOCIÉTÉ CANADIENNE D'ENREGISTREMENT DES ANIMAUX À FOURRAGE ET À LAITIERS
 OTTAWA, CANADA

Daniel...
 FOR PRESIDENT OF CANADIAN LIVESTOCK RECORDS CORPORATION
 PRÉSIDENT DE LA SOCIÉTÉ CANADIENNE D'ENREGISTREMENT DES ANIMAUX À FOURRAGE ET À LAITIERS

V8677831-1-9-LLM

Ronald K. Black
 GENERAL MANAGER
 DIRECTEUR GÉNÉRAL

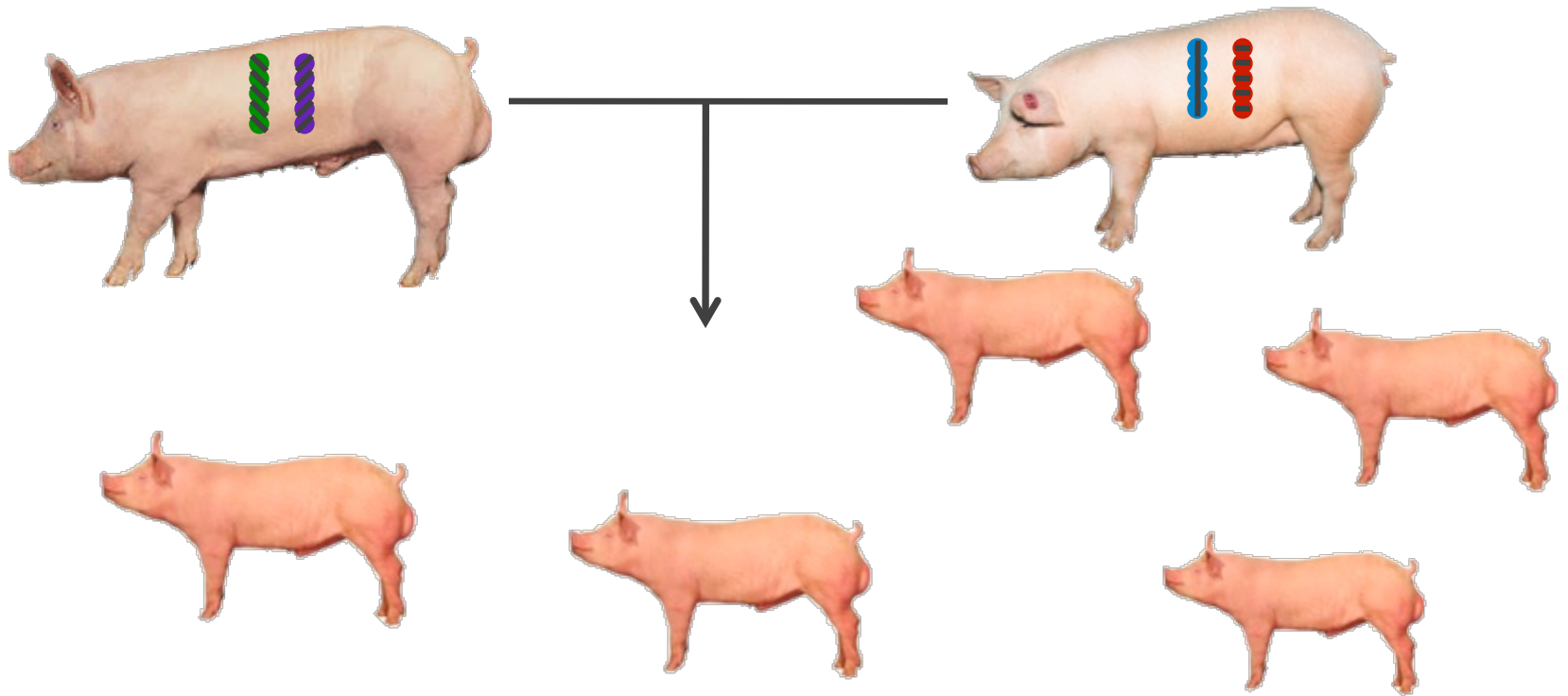




Turning Data into Effective Decisions

Full Utilization of Genomic Science

Genetic markers used to determine genetic profile

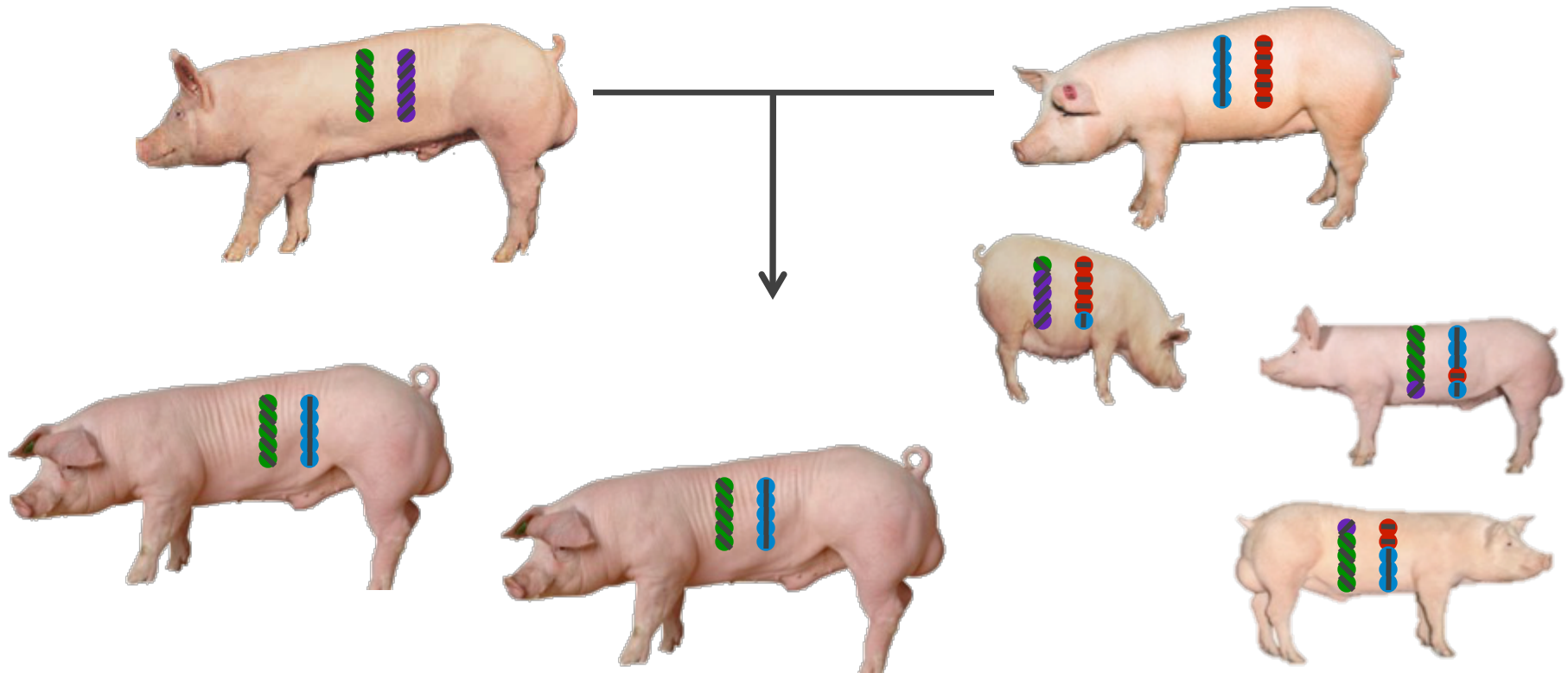




Turning Data into Effective Decisions

Full Utilization of Genomic Science

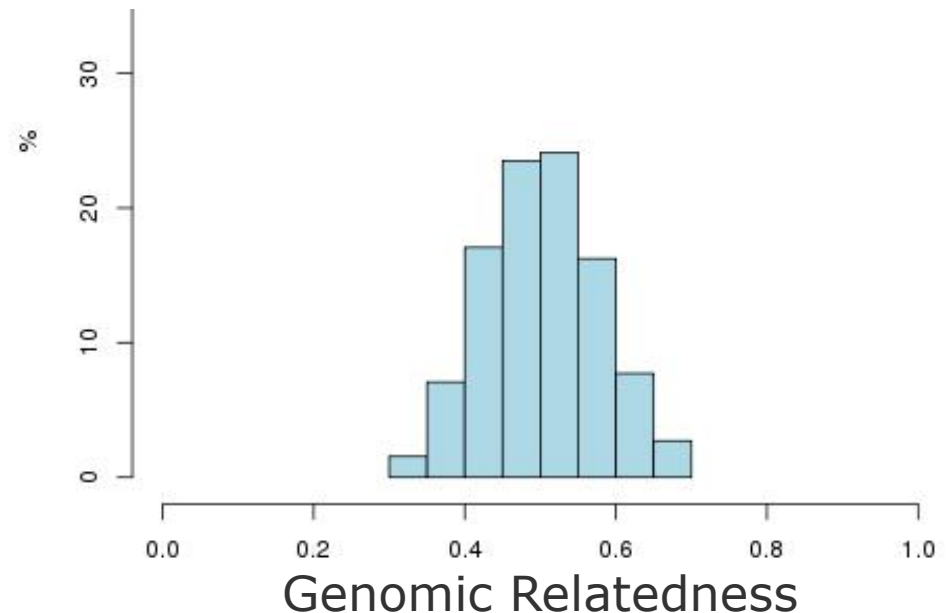
Genotypes determine what proportion the genome animals share



Turning Data into Effective Decisions

Full Utilization of Genomic Science

- Scope, scale, experience...
 - Today, ~**100,000 animals/year**
 - Deep genomic pedigrees
 - **Every nucleus male** is genotyped
 - **Every animal** around the world is positively impacted
 - **Every trait** we select for on **every animal** is impacted



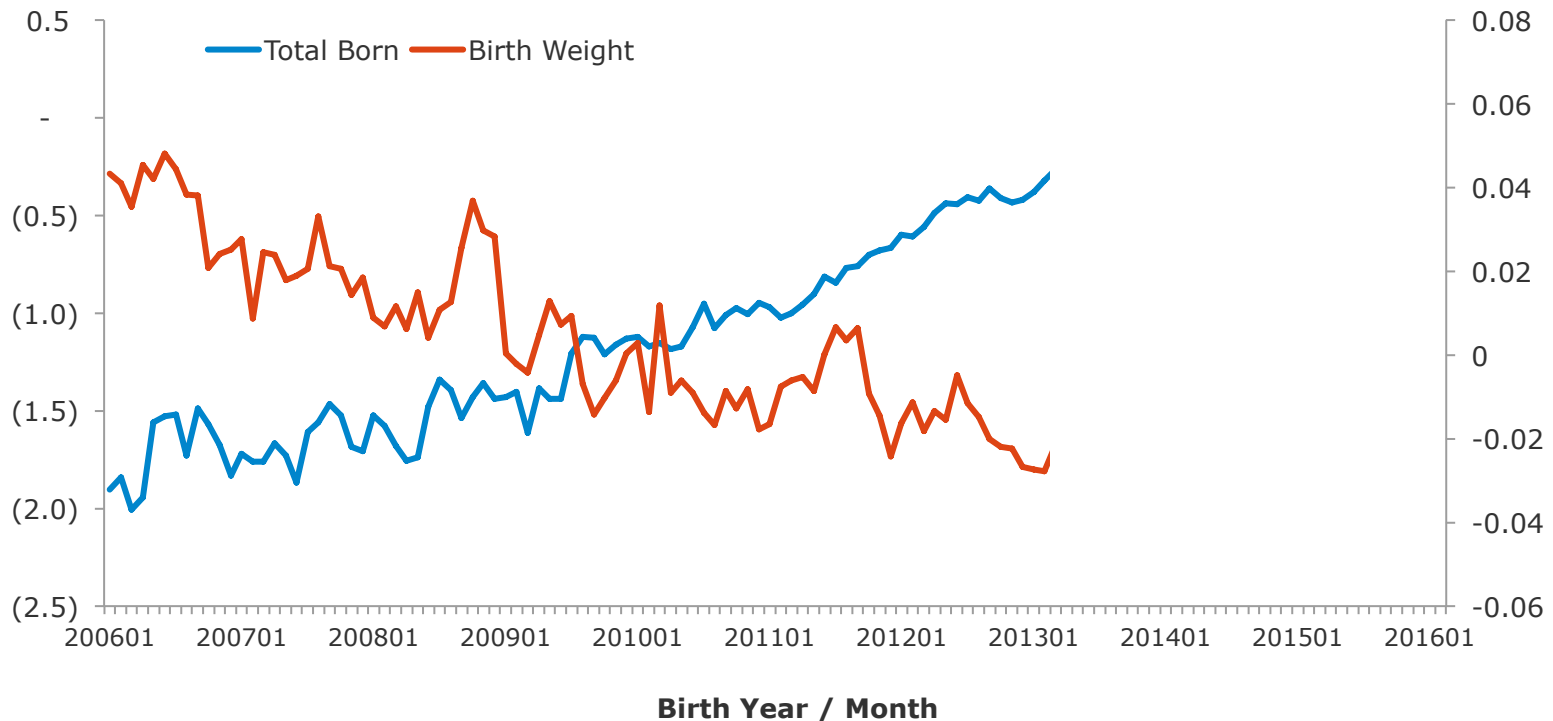


PIC Improves Total Born & Birth Weight

Trend: Genetic Improvement in Birth Weight and Total Born (PIC Genetic Nucleus)

Total Born
(pigs/sow/yr)
(relative to '13-'15 avg)

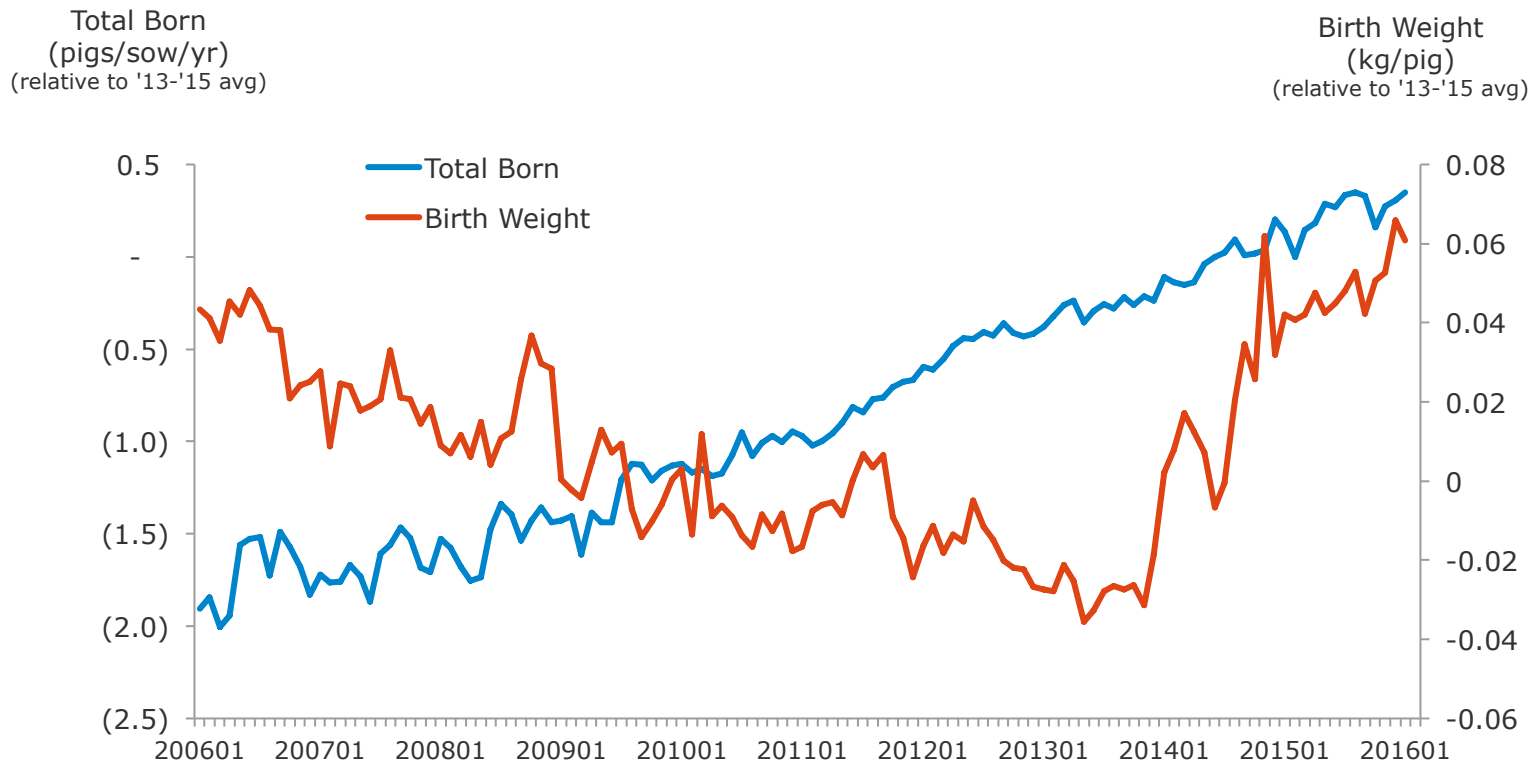
Birth Weight
(kg/pig)
(relative to '13-'15 avg)





PIC Improves Total Born & Birth Weight

Trend: Genetic Improvement in Birth Weight and Total Born (PIC Genetic Nucleus)



Birth Year / Month

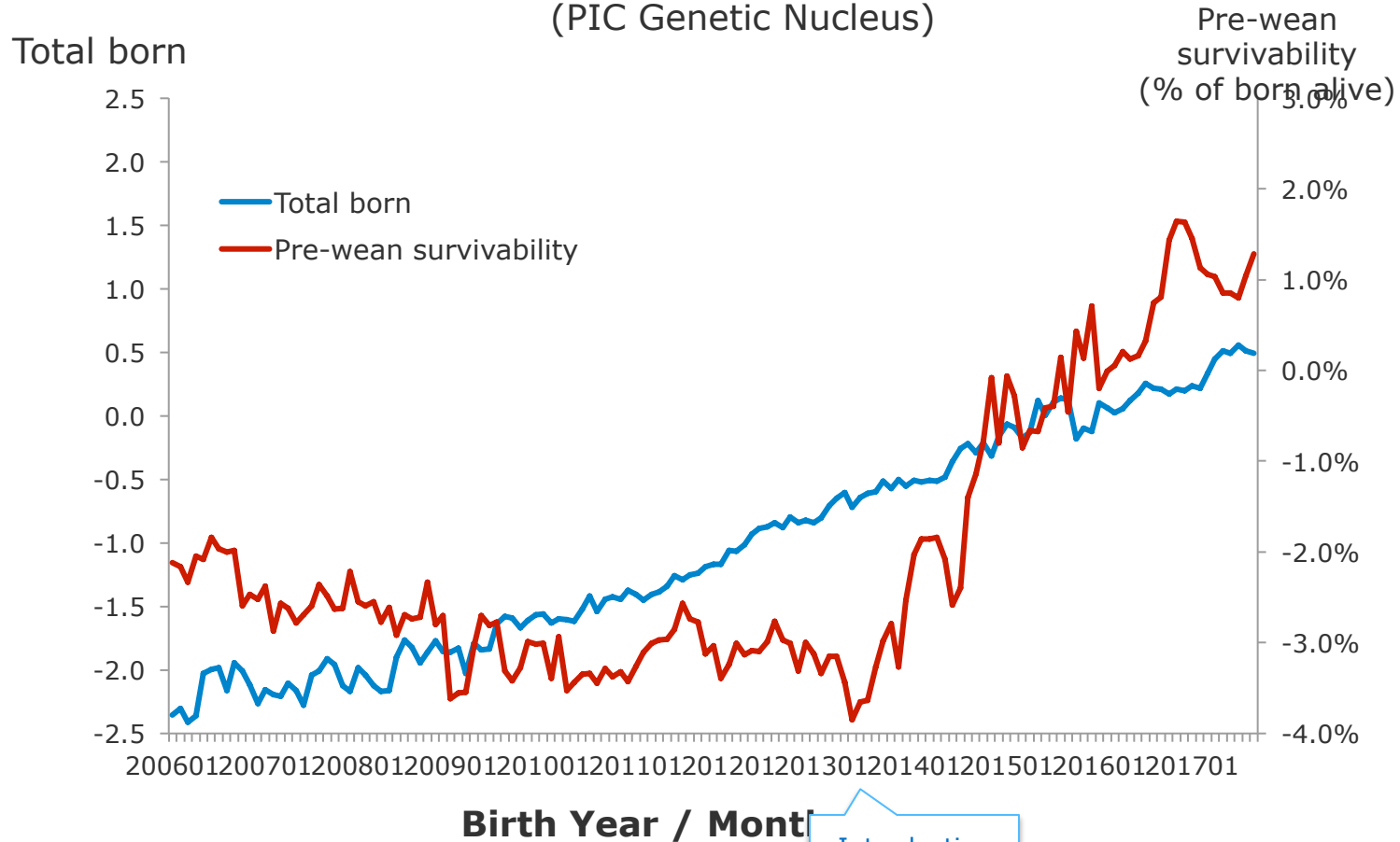
Introduction of RBGS and
inclusion of Birth Weight





PIC Improves Total Born & Pre-Wean Survivability

Trend: genetic improvement in total born and pre-wean survivability
(PIC Genetic Nucleus)



1. Relationship based genomic selection
Source: PIC L02, L03 pure lines (Camborough)

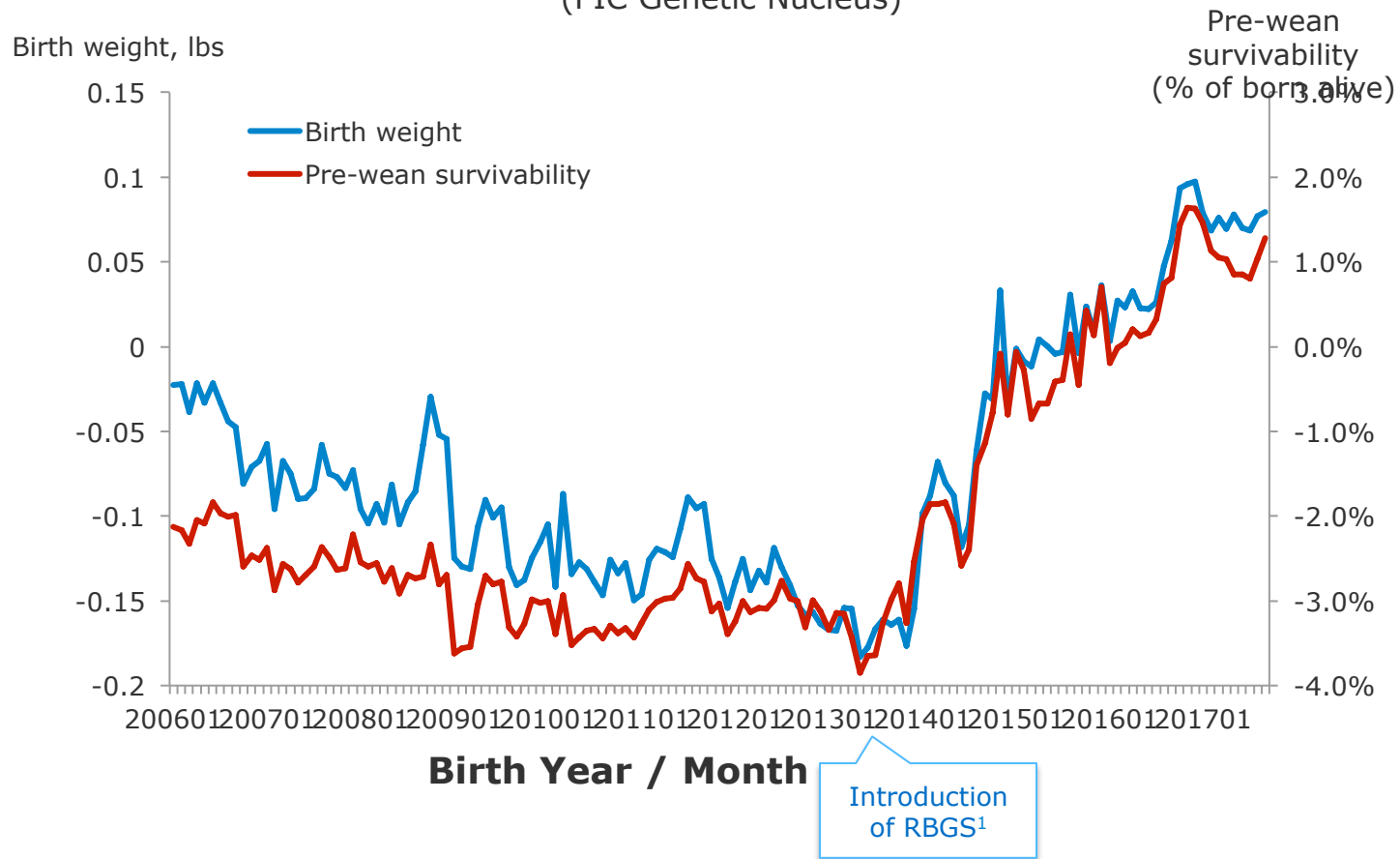
Introduction of RBGS¹





PIC Improves Birth Weight & Pre-Wean Survivability

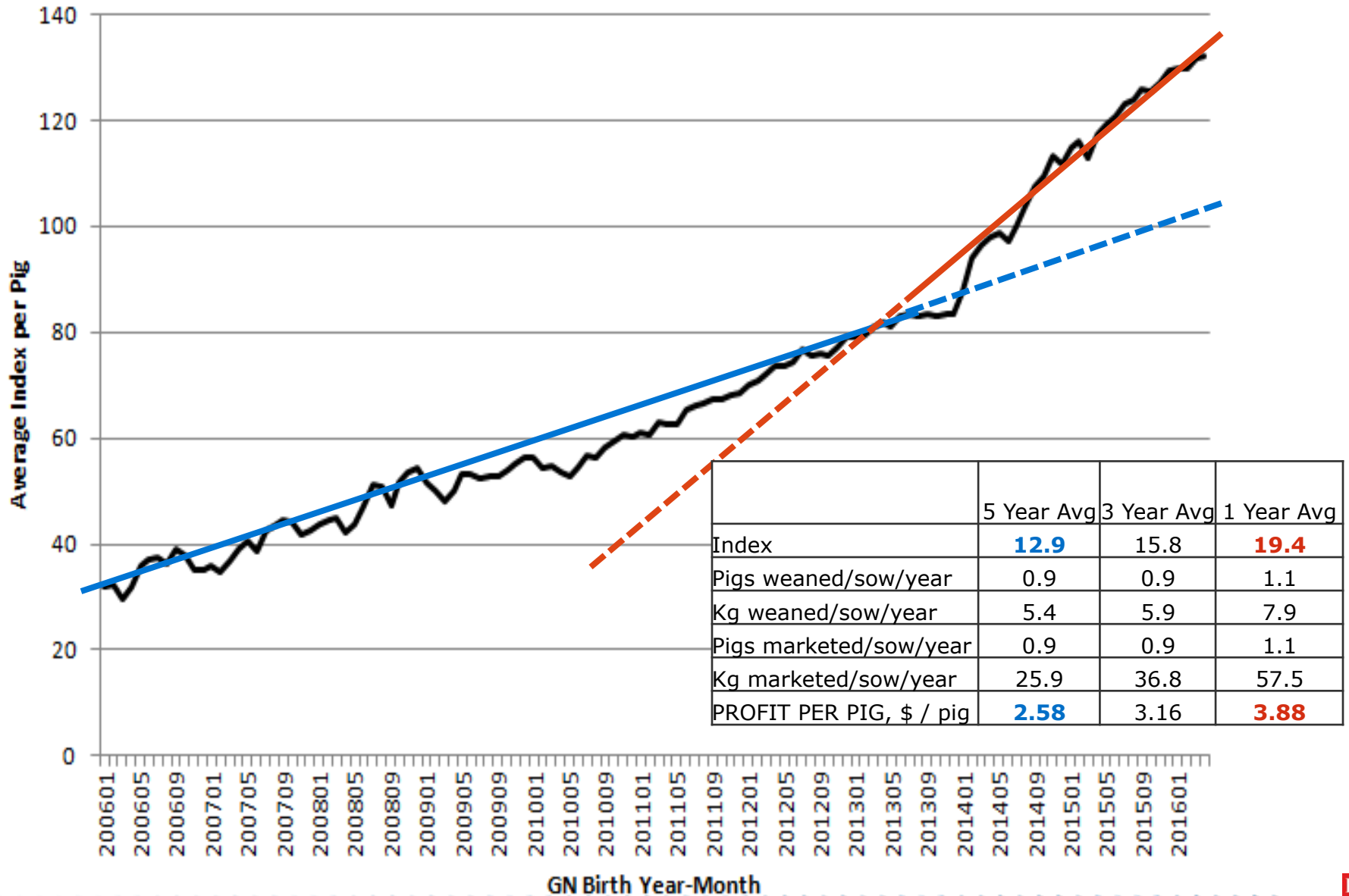
Trend: genetic improvement in birth weight and pre-wean survivability
(PIC Genetic Nucleus)



1. Relationship based genomic selection
Source: PIC L02, L03 pure lines (Camborough)



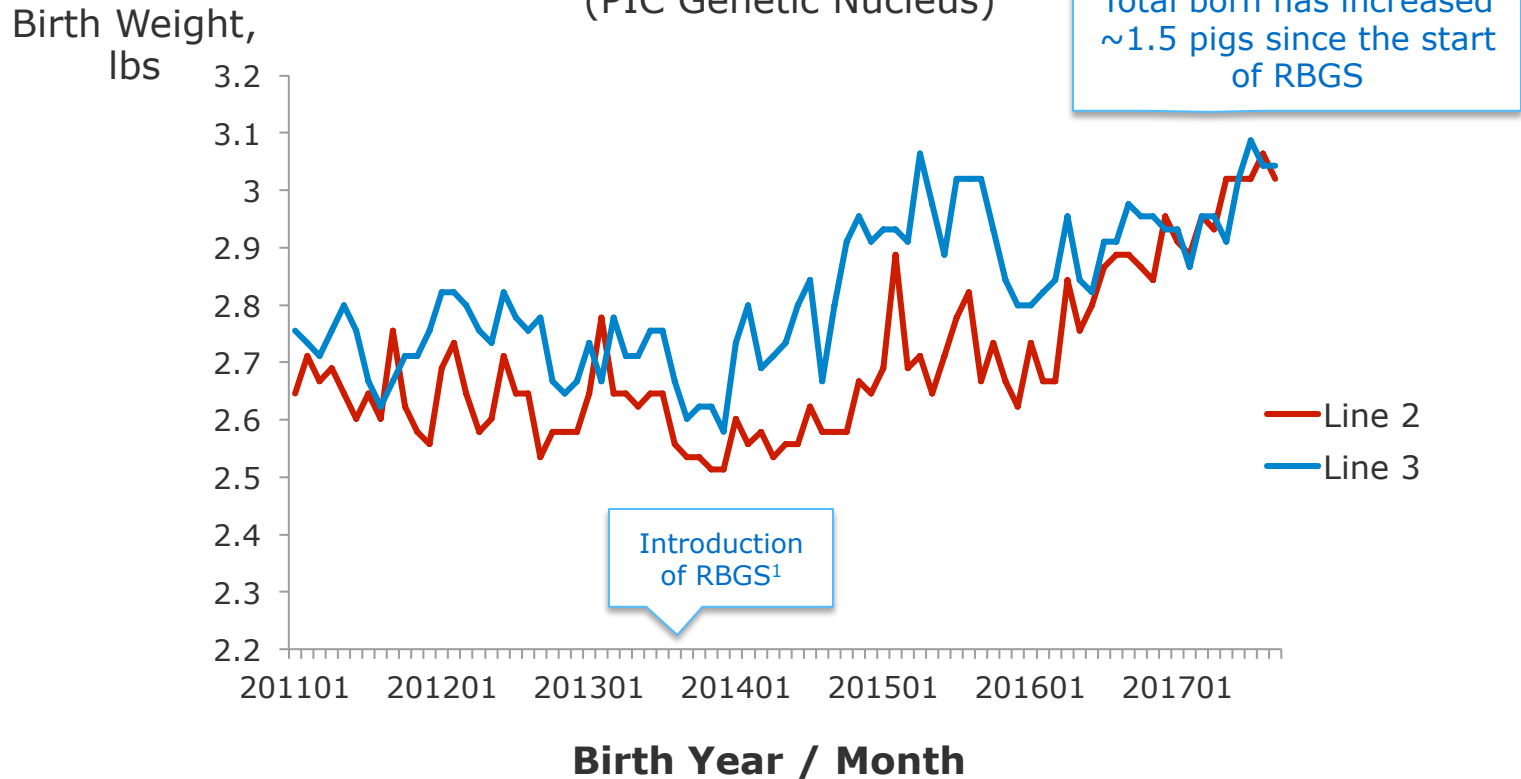
Accelerating Progress





Driving Genetic Progress And, It Works

**Trend: Actual Individual Piglet Birth Weights On
Camborough Lines
(PIC Genetic Nucleus)**





The Potential is in the Pipeline

- To exploit the genetic potential on your farm:
 - A **genetic services** team is working with all gilt multipliers and boar studs to maximize how faster the genetic potential reaches the market pig
 - A **technical services** team is working within and across production systems to understand and advise on best-management
 - A **nutrition services** team is focused on feeding strategies to get the most value
- And the R&D team that won't stop pushing...

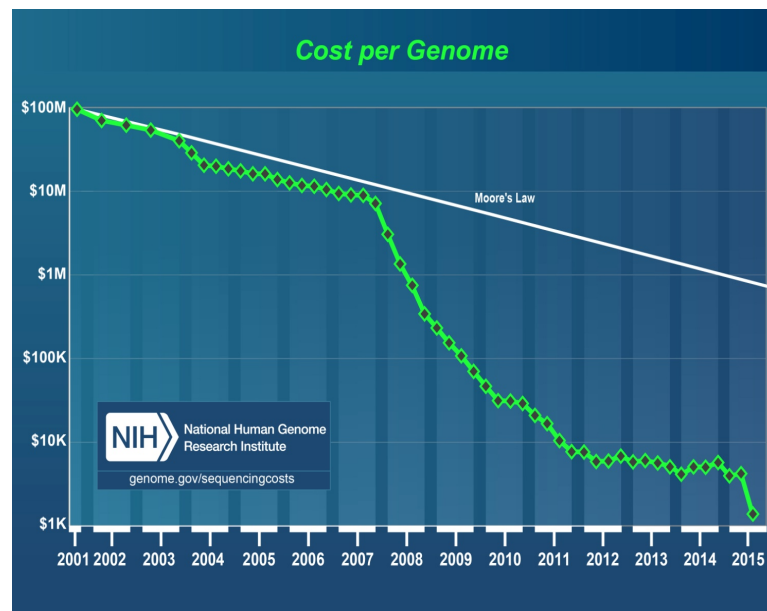




What's Next?

Accelerating Genetic Gain What's Next?

- Multi-million dollar investment and collaboration between the Roslin Institute and Genus
- In the project scope/ pipeline, we will sequence over 14,000 animals... animals backed by millions of pedigreed relatives, nucleus phenotypes, and GN crossbred data
- Impute to sequence on hundreds of thousands of animals in our already existing genotype database





Genome Editing

GE is the process of precise editing genome



Nucleotides can be

- added
- deleted
- replaced





The Next Frontier...

This Gene-Editing Tool Could Destroy Zika Virus

CRISPR may help us edit dangerous female mosquitoes out of the population, preventing the spread of Zika

[Share this](#)

[Tweet this](#)

By Joshua A. Krusch on Feb 17, 2016 at 3:45 PM



Aedes aegypti mosquito perches on a leaf in Costa Rica (REUTERS)

DAILY NEWS 5 November 2015

Gene editing saves girl dying from leukaemia in world first



Ad

Layla is doing well so far
Sharon Lees/GOSH

For the first time ever, a person's life has been saved by gene editing.

One-year-old Layla was dying from leukaemia after all conventional treatments failed. "We didn't want to give up on our daughter, though, so we asked the doctors to try anything," her mother Lisa said in a statement released by Great Ormond Street Hospital in London, where Layla (pictured above) was treated.





Delivering Unique Value

CORRESPONDENCE

Gene-edited pigs are protected from porcine reproductive and respiratory syndrome virus

To the Editor:

Porcine reproductive and respiratory syndrome (PRRS) is the most economically important disease of swine in North America, Europe and Asia, costing producers in North America more than \$600 million annually¹. The disease syndrome was first recognized in the United States in 1987 and described in 1989 (ref. 2). The causative agent, porcine reproductive and respiratory syndrome virus (PRRSV), was subsequently isolated and characterized in Europe in 1991 (ref. 3). Vaccines have been unable to control the disease. It has been suggested that

disease syndrome and porcine circovirus-associated disease, and can establish a lifelong subclinical infection⁶. In 2006, a more severe form of the disease, called highly pathogenic PRRS, decimated pig populations throughout China⁷. Although genetic selection for natural resistance is an option, success to date has been limited, possibly due to the genetic diversity of the virus⁸.

It had been proposed that PRRSV infects alveolar macrophages using the surface protein SIGLEC1 (CD169) as the primary viral receptor⁴. In this proposed model, after binding to CD169 and being taken

homologous recombination and somatic cell nuclear transfer) were infected with PRRSV and compared with infected wild-type pigs, no difference in virus replication was found⁹. To test the role of CD163 in infection, we previously created 45 live-born piglets with insertions ranging from 1 bp to 2 kb, deletions from 11 bp to 1.7 kb, as well as a partial domain swap in *CD163* using CRISPR-Cas9 technology⁵.

One founder male and one founder female, both of whom had mutations in exon 7 of *CD163*, were bred to produce offspring (Supplementary Methods). The founder



PRRS Resistance High Level Overview

- Pigs were created with minor nucleotide edits within their existing DNA
- No new or foreign DNA was inserted into the pigs

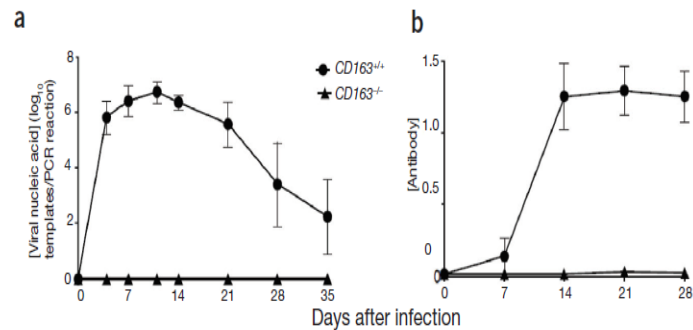


Figure 3 PRRSV-specific nucleic acid and antibody. (a,b) Mean and s.d. of PRRSV nucleic concentrations (a) and antibody (b) in serum from $CD163^{+/+}$ ($n = 7$) and $CD163^{-/-}$ ($n = 3$) pigs (one replication) are shown. Sample to positive ratio = the median fluorescent intensity (MFI) of the sample divided by the MFI of the positive control.

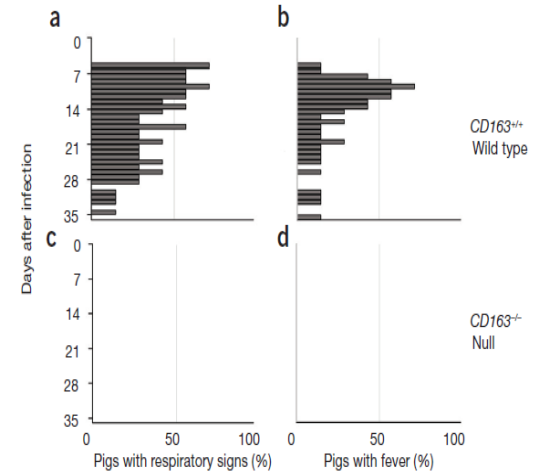
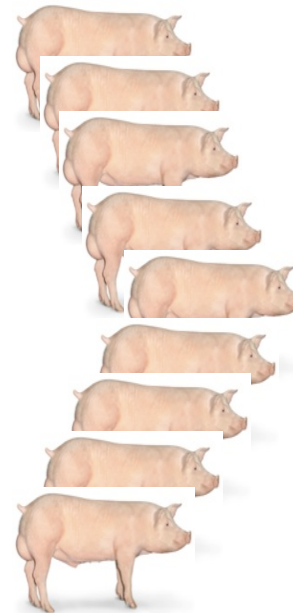
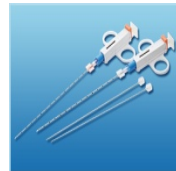


Figure 1 Clinical signs during acute PRRSV infection. (a-d) Results shown are compiled daily assessments for the presence of respiratory signs and fever for $CD163^{+/+}$ ($n = 7$) and $CD163^{-/-}$ ($n = 3$) pigs. The percentage of pigs with respiratory signs (a,c). The percentage of pigs with a fever (b,d). Fever was considered positive if it was ≥ 104 °F (normal body temperature, 101.6–103.6 °F). Respiratory scores ranged from 0: normal, to 1: mild dyspnea and/or tachypnea when stressed (when handled), 2: mild dyspnea and/or tachypnea when at rest, 3: moderate dyspnea and/or tachypnea when stressed (when handled), 4: moderate dyspnea and/or tachypnea when at rest, 5: severe dyspnea and/or tachypnea when stressed (when handled), 6: severe dyspnea and/or tachypnea when at rest. The percentage of piglets that had a fever or any sign of respiratory stress (a score of ≥ 1) at the various days of the challenge are shown. Note that the $CD163^{-/-}$ piglets displayed no signs of either respiratory stress or fever.



Disseminating Genetic Gain What's Next?

Surrogate Sires





Realizing the Future

- We don't have the perfect pig but that simple possibility excites and drives us
- Genetic improvement is accelerating at a faster pace than ever before
- Breakthrough technologies will further accelerate this pace of change
- Continued investment in service and support creates the greatest focus on opportunities and probability of success



Break



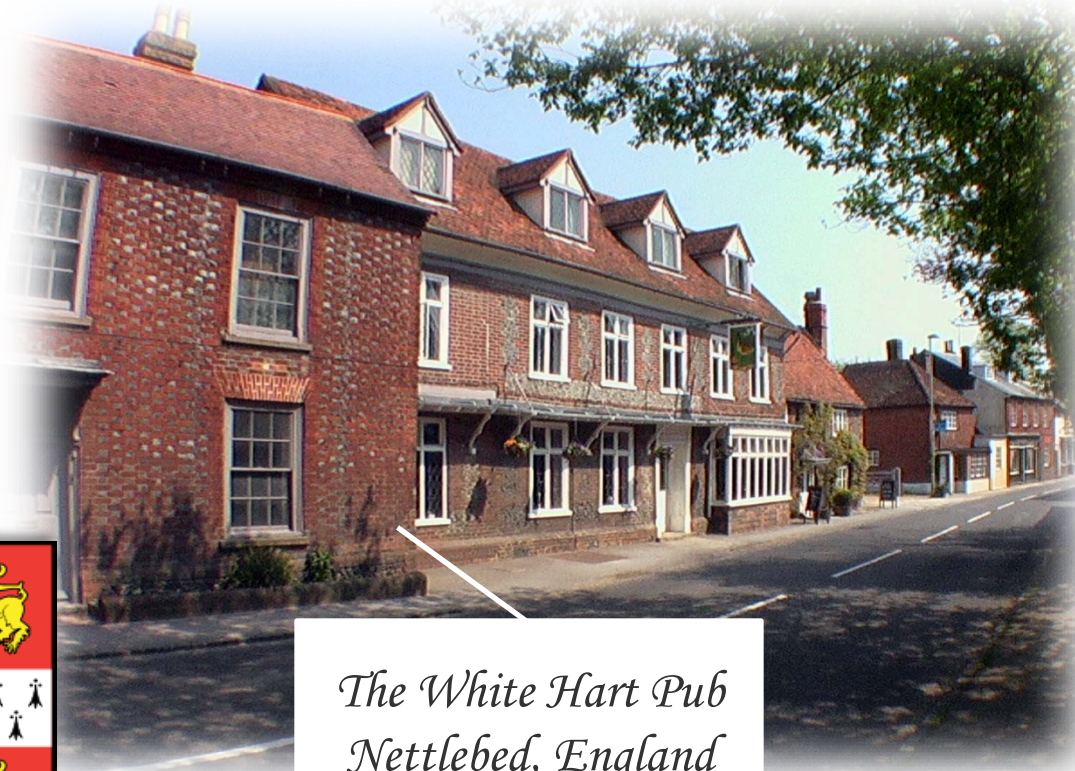
PIC North America

“Never Stop Improving”

PIC[®]



55 Years of Commitment to Building a Better Pig



*The White Hart Pub
Nettlebed, England*





PIC North America

- Continued Solid Business Growth Globally
- Continued Investment in the Future
 - Technology – RBG's, Gene Editing, Sequencing
 - Supply – GP, Parent, SLN
 - Technical Service/Support - People
- Strategies to Support Customer Performance
 - Updated Nutrition Specifications
 - Benchmarking: Sow and G-F performance
 - Health Stabilization Strategies
 - Leveraging Elite Sires: CBV plus and max
- Relentless Focus on Whole Herd Economics and Customer Profitability





Key Areas of Focus

Technical Innovation

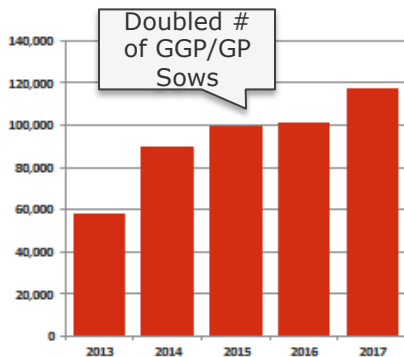


Shared Value Growth

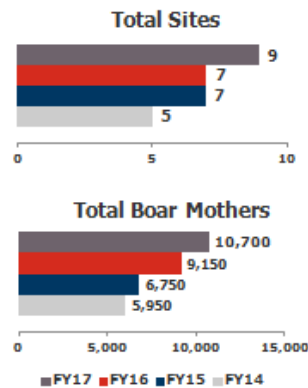
Index	5 Year Avg	3 Year Avg	1 Year Avg
Pigs weaned/sow/year	13.2	16.0	19.5
Pounds weaned/sow/year	0.8	0.9	1.1
Pigs marketed/sow/year	11.9	13.1	17.7
Total Pounds marketed/sow/year	0.8	0.9	1.0
PROFIT PER PIG, \$ / pig	286.2	319.1	410.7
	2.63	3.20	3.89

Supply Chain Growth

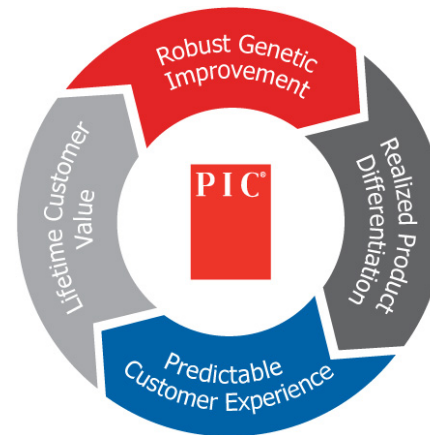
Dam Line GGP/GP



Sire Line Nucleus



Operational Excellence



1. Dam line growth not representative of net new GGP/GP Sows



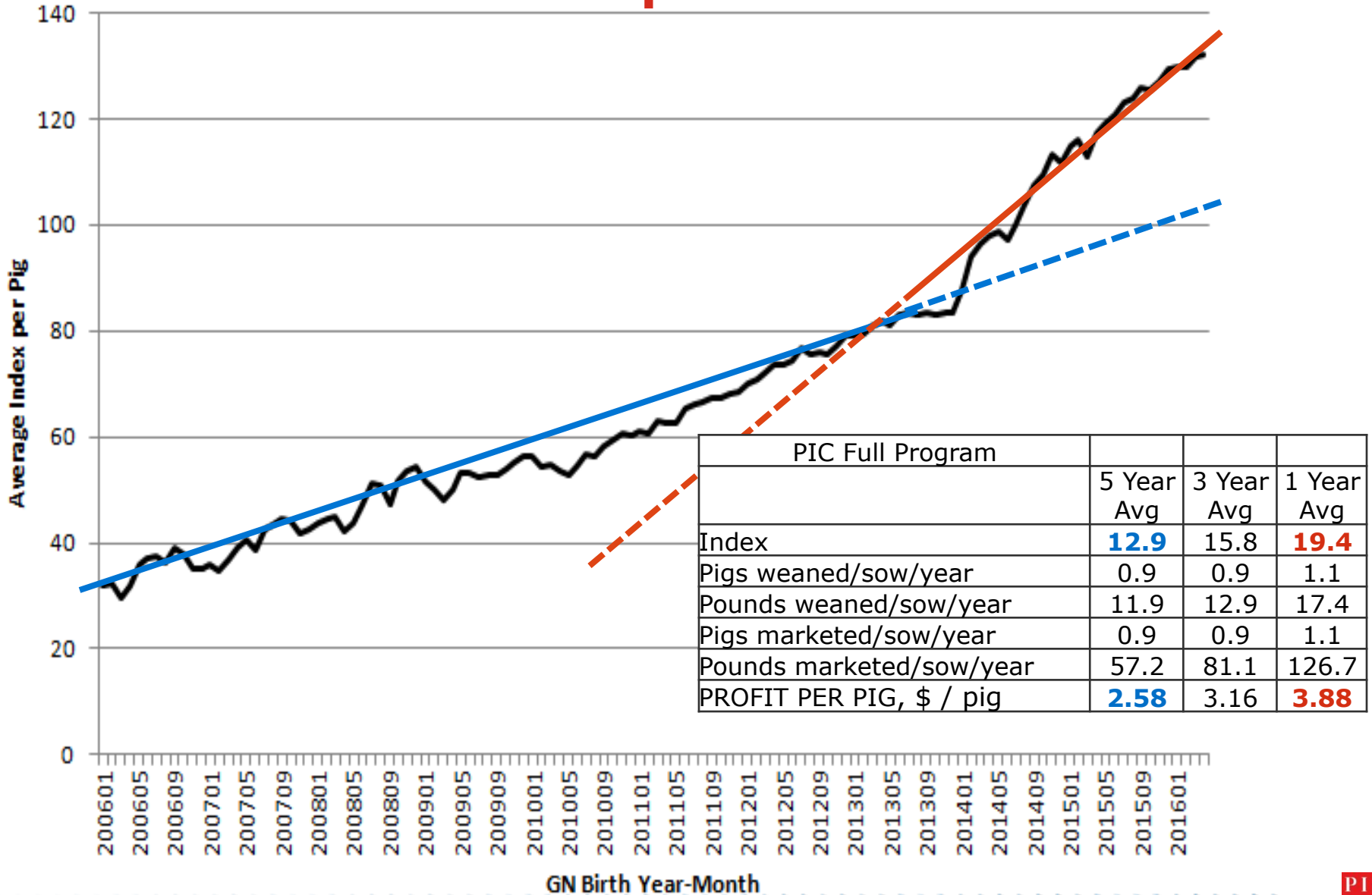
It's About Maximizing Genetic Gain

$$\Delta G = \frac{\text{Variation} \times \text{Selection Intensity} \times \text{Accuracy}}{\text{Generation Interval}}$$

- A Diverse Set of Genes
- Large Populations
- Relationship Based Genomics
- GNX – Real World Data
- Relevant Trait Selection



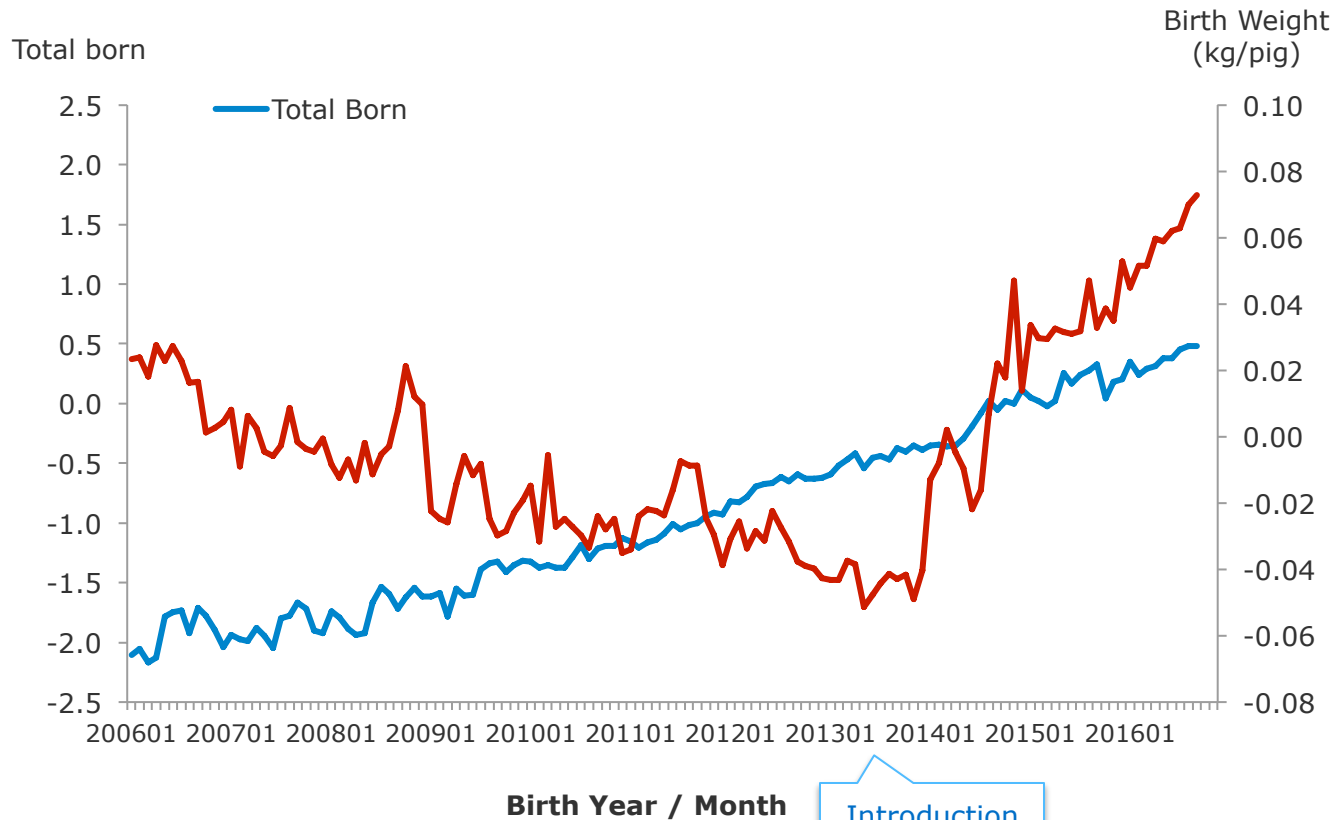
Accelerating Progress Relationship Based Genomics





Accelerating Progress Improving Total Born and Birth Weight

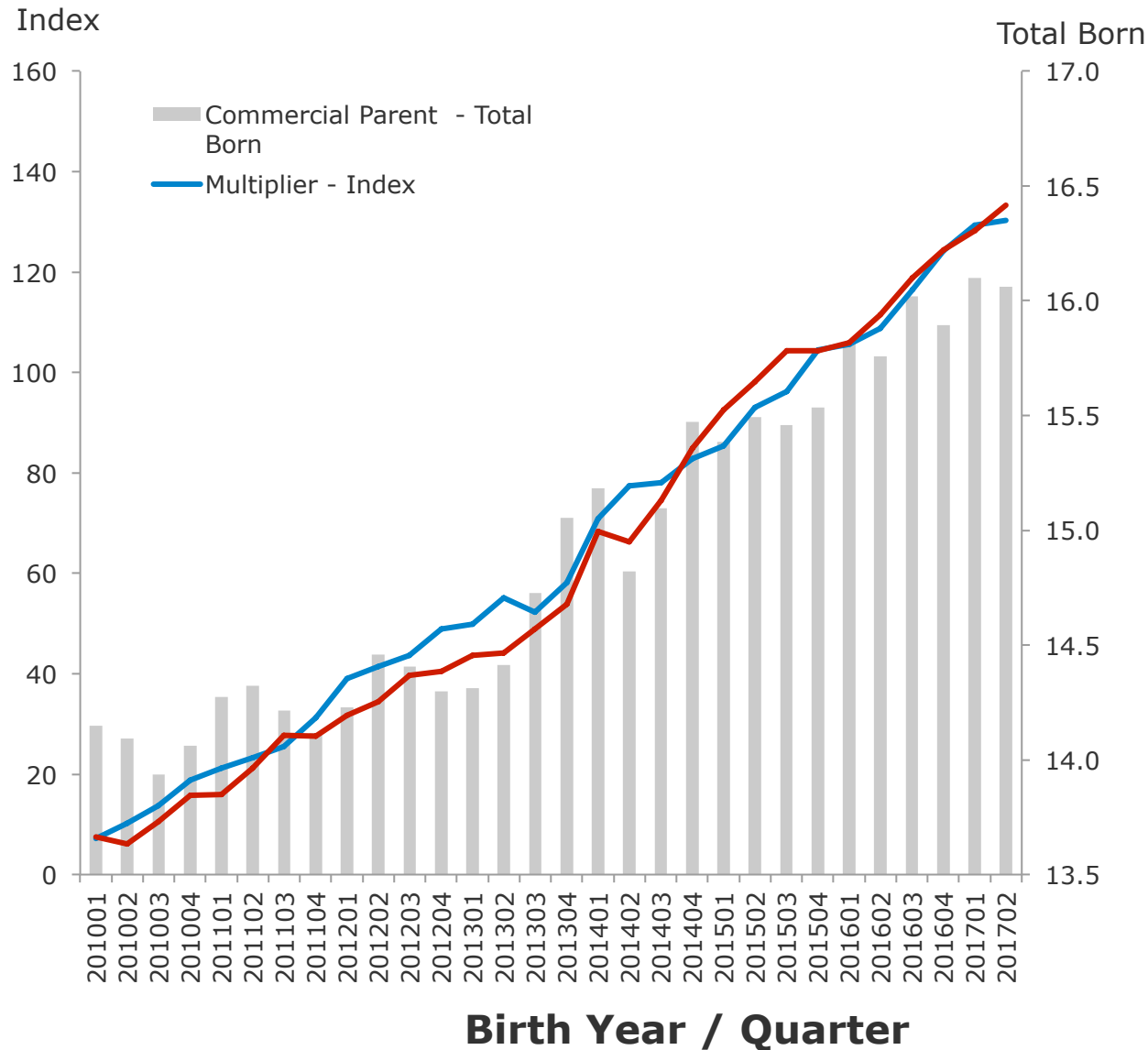
Trend: Genetic Improvement in Birth Weight and Total Born
(PIC Genetic Nucleus)



1. Relationship based genomic selection
Source: PIC L02, L03 pure lines (Camborough)

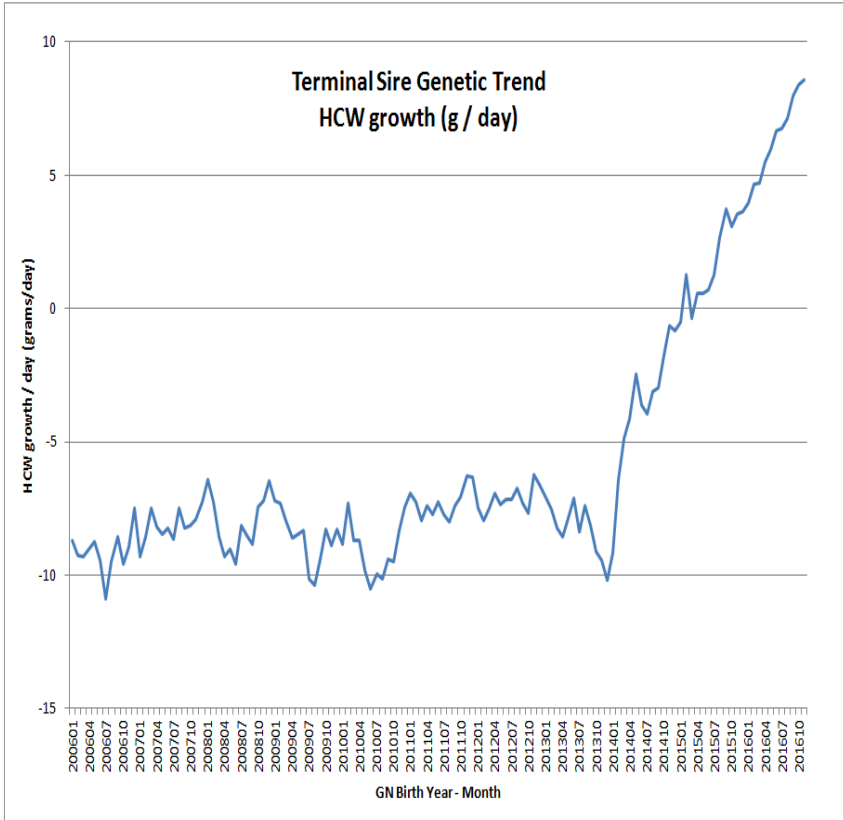


Realizing Genetic Improvement



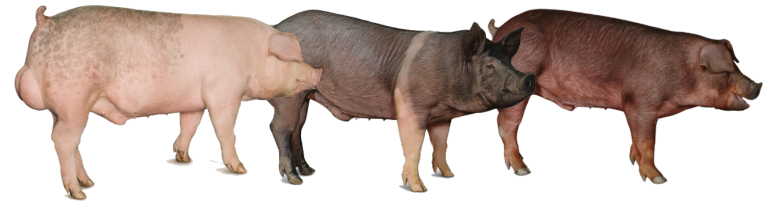


Performance Potential



<u>Product</u>	<u>Test ADG, lbs/day</u>		<u>Lifetime WDA, lbs/day</u>		<u>Test FCR</u>	
	<u>Average</u>	<u>Top 10%</u>	<u>Average</u>	<u>Top 10%</u>	<u>Average</u>	<u>Top 10%</u>
PIC280	2.35	2.77	1.74	2.02	1.99	1.71
PIC327	2.33	2.73	1.74	2.02	1.91	1.60
PIC337	2.51	2.90	1.83	2.11	1.80	1.52

- Test performance over the last 12 months
- Approximately 10,000 intact males

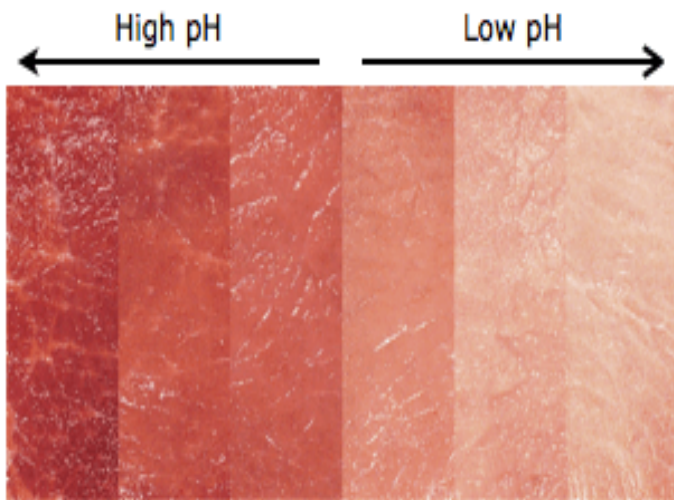


Delivering Maximum Product Value

Differentiated Lean Value



Delivering Maximum Product Value Fresh and Processed



BlueSoft Toolbox 8 for Swine © 2009-2011 by BlueSoft, Inc.

File Tools Options Help (P) Process IMF On Image Load (D) Process Auto Depth On Image Load Aluka 500 500V w/2x

Image Capture Tools
 (N) Next Animal
 (S) Stream (F) Freeze
 (C) Capture Image

Scanner Setup
 Capture Mode: 1.5s
 Probe Size: 1.2cm

Image Interpretation Tools
 IMF w/ Auto Depth
 # of ROI: 2
 ROI Size: 80
 Area
 Fat Depth
 # of Depths: 1 Line: 1
 Loain Depth
 # of Depths: 1 Line: 1
 (A) Auto Process Depths

Animal List
 27940G
 27950G
 279510G
 279520G
 279530G
 279540G
 279550G
 279560G
 279570G
 279580G

Animal Information
 ID: 270490G
 IMF: 0.90
 Area: 9.2
 FatDepth: 9.2
 LoainDepth: 55.4

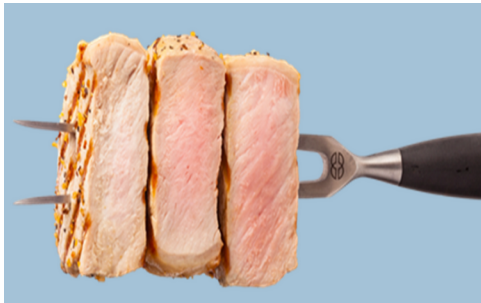
Image Data

Image	IMF	Area	Fat Depth	Loain Depth
1	1.4		9.20	55.40
2	1.1		9.20	54.40
3	-0.5		9.24	54.44
4	0.7		9.24	55.43
5	1.5		9.24	54.44
6	0.6		9.24	55.43

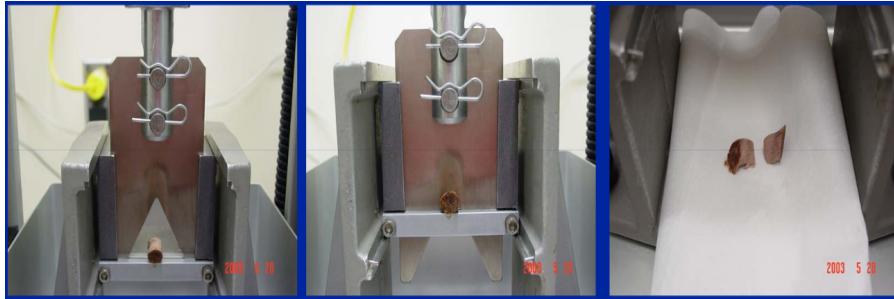


Delivering Maximum Product Value

Eating Satisfaction



- First in swine improvement
 - Significant investment
 - Built on the GNX program
 - Objective tenderness evaluation
 - Cooked chop
 - Cores
 - Shear Force



Protecting Customer Health PIC Health Assurance Program



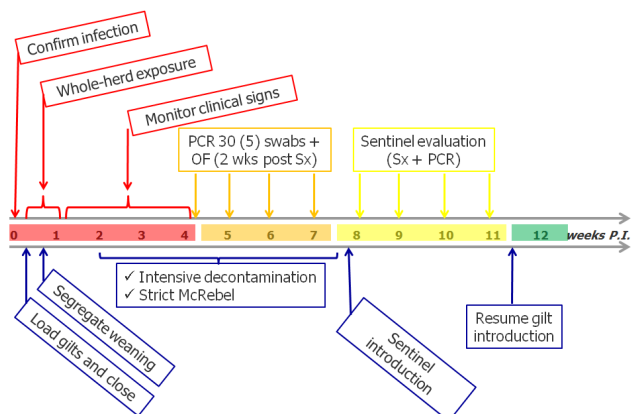
PIC Farm Profiles Risk Assessment

Template:	Longitude	Audit Title	Facility Name	Premise ID	Status
PIC Truck Wash Facility Audit	-81.5099	MacDonald...	Earl MacDo...	ON4175490	421
APEX Necropsy Form	-85.6771	Preferred A...			42.024348...
Driver Evaluation Assessment	-102.693	Aurora Truc...	Aurora		49.818890...
Farm Tractor/Trailer Wash Inspection	-86.5182	BIR	BIR Chrom...		36.714771...
Feed Mill Assessment					
Health Services Log Master					
Location Assessment - Final Draft V4					
Monthly hard visit report					
PIC SCAN reports					
PIC Truck Wash Facility Audit					
PIC UK - Trip Information					
PIC-Trip information					
Tractor/Trailer Wash Inspection					
Tractor/Trailer Wash Inspection					



Risk Mitigation

Surveillance



PIC NEVER STOP IMPROVING

Vet-to-Vet

Status Summary

182	New
8	Pending
13	Info Needed
5	Urgent
10	Approved
13	Cancelled
5	Completed
4	Denied

Aging Summary

0	< 1 days
20	1 - 3 days
162	> 3 days

Containment & Elimination

Communication



Helping Customers Realize Value

Technical Service and Support

- Resources and manuals
 - Sow and gilt
 - Wean-to-finish
 - Nutrition
 - Boar studs
- Focused customer interaction
 - On-farm visits
 - Off-farm visits – webinars, etc
 - Boot camps / Road shows
 - Industry events





What's Next? Gene Editing Path to PRRS Resistance

Genetic breakthrough creates PRRS-resistant pigs

Could save swine industry millions of dollars each year

Source: University of Missouri

Dec 8, 2015

EMAIL
 SHARE
 Tweet
 G+
 Recommend
 3.7K
COMMENTS 0

More About: Porcine Epidemic Diarrhea Virus (PEDV), Porcine Reproductive & Respiratory Syndrome (PRRS)

[Free form Snip](#)

RELATED MEDIA



Strategies to more effective PRRS management during the winter season

PRRS virus changes like a flowing river

Standards of filter testing for PRRS virus



(From Left) Kristin Whitworth, research scientist in MU's Division of Animal Sciences; Randall Prather, distinguished professor of animal sciences; and Kevin Wells, assistant professor of animal sciences unlock the genetic key to PRRS resistance.

Nic Benner/University of Missouri

Researchers from the University of Missouri, Kansas State University and Genus plc have combined efforts to breed pigs that are resistant to porcine reproductive and respiratory syndrome virus.

CORRESPONDENCE

Gene-edited pigs are protected from porcine reproductive and respiratory syndrome virus

To the Editor:

Porcine reproductive and respiratory syndrome (PRRS) is the most economically important disease of swine in North America, Europe and Asia, costing producers in North America more than \$600 million annually¹. The disease syndrome was first recognized in the United States in 1987 and described in 1989 (ref. 2). The causative agent, porcine reproductive and respiratory syndrome virus (PRRSV), was subsequently isolated and characterized in Europe in 1991 (ref. 3). Vaccines have been unable to control the disease. It has been suggested that

disease syndrome and porcine circovirus-associated disease, and can establish a lifelong subclinical infection⁶. In 2006, a more severe form of the disease, called highly pathogenic PRRS, decimated pig populations throughout China⁷. Although genetic selection for natural resistance is an option, success to date has been limited, possibly due to the genetic diversity of the virus⁸.

It had been proposed that PRRSV infects alveolar macrophages using the surface protein SIGLEC1 (CD169) as the primary viral receptor⁴. In this proposed model, after binding to CD169 and being taken

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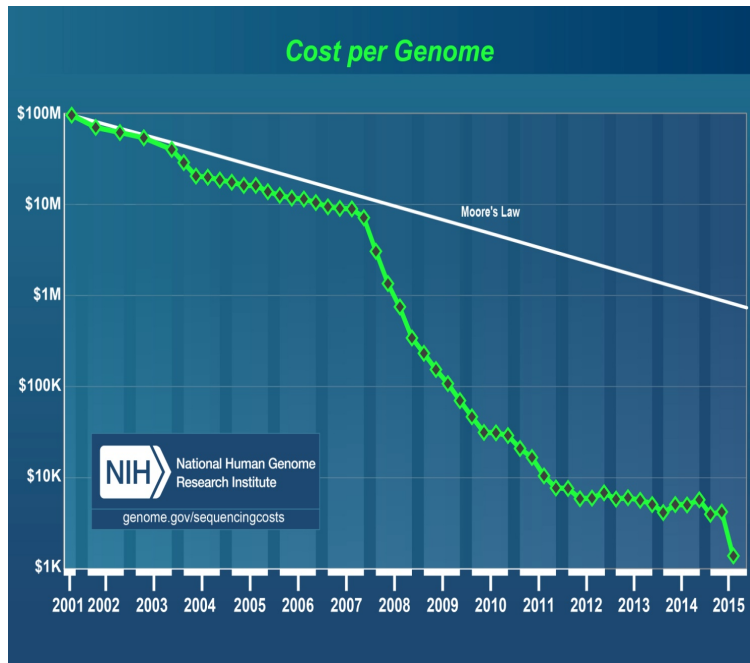
One founder male and one founder female, both of whom had mutations in exon 7 of CD163, were bred to produce offspring (Supplementary Methods). The founder





And, why it should go faster... *Genome Sequencing*

Genome Sequencing



EDITORIAL

Sequencing millions of animals for genomic selection 2.0

Genomic selection (GS) has made animal breeding an extremely exciting field to have been part of in recent years. Breeding programmes have been redesigned,

Generating sequence data for millions of individuals will require that the costs per individual be low. In GS1.0, genotyping costs were reduced through the





What's Next?



Conduct trials to validate safety & efficacy



Collaborate with FDA on regulatory framework



Understand and address societal concerns



Look ahead: continue innovation to advance animal :

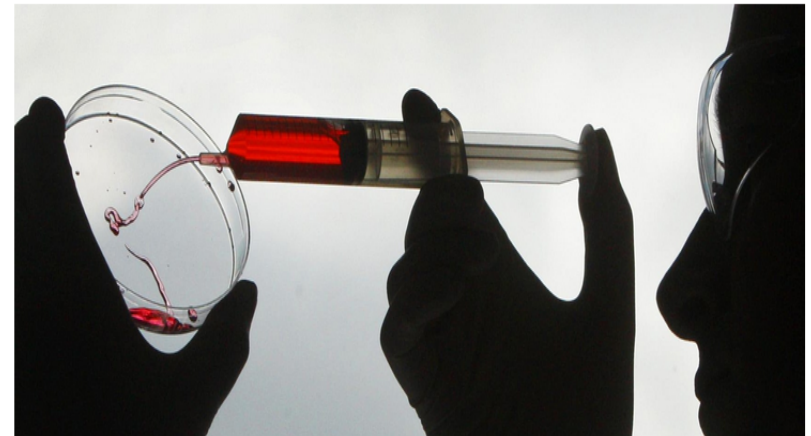
Latest Lifestyle Tech & Gadgets

Home > News > Latest > Science UK World Showbiz On This Day News extra Weather BT Life Quiz

Members of the public 'cautiously optimistic' about gene editing

The survey found broad public support for controversial GM technology.

PA Last updated: 07 March 2018 - 02:50pm



Question & Answer Session

PIC[®]



“Never Stop Improving”

